

Welcome to EOSC-A GA#9

You are now in the event Lobby where you can interact with others including the administrator using the chat function

Emergency contacts



Mélanie Collot
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Instructions for participants

1 Please **turn off your blurred or virtual background**

2 Please **rename yourself** with M/MO/O/G/B/S before your name and organisation after your name: “X - NAME - ORGANISATION” (e.g. S – Mélanie Collot – EOSC-A)

M: Delegate of Members (voting member)
MO: Delegate of Mandated Organisation (voting member)
O: Observer (representative)
G: Guest (anybody else)
B: Board
S: Staff

3 **Register.** We will move you to one of the registration rooms where you will be asked to show your ID/passport to get registered.

4 After registration, **you will be sent to the GA live room to wait** for the meeting to start at 10:00 CET.



- **If you get kicked-out of Zoom**, go back to the link emailed to you and re-join.
- **If you experience problems**, please reach out to us via chat or email to secretariat@eosc.eu



neosc

9th General Assembly

22 November 2024 | Online

08:00-10:00 CET Online registration

10:00-13:30 CET GA proceedings (coffee break at 11:35-11:45)



Item 01: Welcome and Opening



Housekeeping rules



- Naming convention (M, MO, O, G, B, S)
- This GA will be recorded
- Microphone and camera

Voting



- Open voting: Zoom
- Anonymized voting: Votebox
- Only Delegates have voting rights

Contacts



- Mélanie Collot:
+32 498 74 69 85
- Sofie Peeters
+32 473 24 09 96
- secretariat@eosc.eu



Who abstains?

Each voting session will start with a question “Who abstains?”, so the Voting Monitors have the time to calculate the reference total of votes.

Item 02: Adoption of draft agenda



08:00 Registration starts

For Delegates, identification by ID or passport is required. Virtual registration ends at 10:00 CET, and no late registration is possible.

10:00 Item 01: Welcome and opening

(Information / 10')

10:10 Item 02: Adoption of draft agenda

(Decision / open voting / 15') Testing of voting system

10:25 Item 03: Admission of new Members & Observers

(Decision / open voting / 15') Paper A – New Members and Observers

10:40 Item 04: Report of President and Secretary General

Paper B – Report of the President and the Secretary General
(Information / 40')

11:20 Item 05: Adoption of SRIA 1.3, incl. MAR 2026-2027

Paper C – SRIA 1.3, including MAR 2026-2027 (Decision / open voting / 15')

11:35 Coffee break (10')

11:45 Item 06: Election of four Board Members, incl. short presentations of candidates (3+1)

(Decision / anonymized voting / 30') Paper D – Directors' Candidacies

12:15 Item 07: Evolution of the EOSC Federation incl. Handbook

Paper E – Evolution of the EOSC Federation (Information / 20')

12:35 Item 08: Work Plan 2025

(Decision / open voting / 15') Paper F – Work Plan 2025

12:50 Item 09: Budget 2025

(Decision / open voting / 15') Paper G – Financial matters

13:05 Item 10: Discussion / AOB (25')

13:30 Item 11: Closing

Introduction and Testing of Votebox

votebox
by quizzbox



Club or association

General meeting
Delegate assembly



Company

Shareholder meeting
Works/staff council meeting

Item 02: Adoption of Draft Agenda / Votebox Test

How to log in to the voting tool.

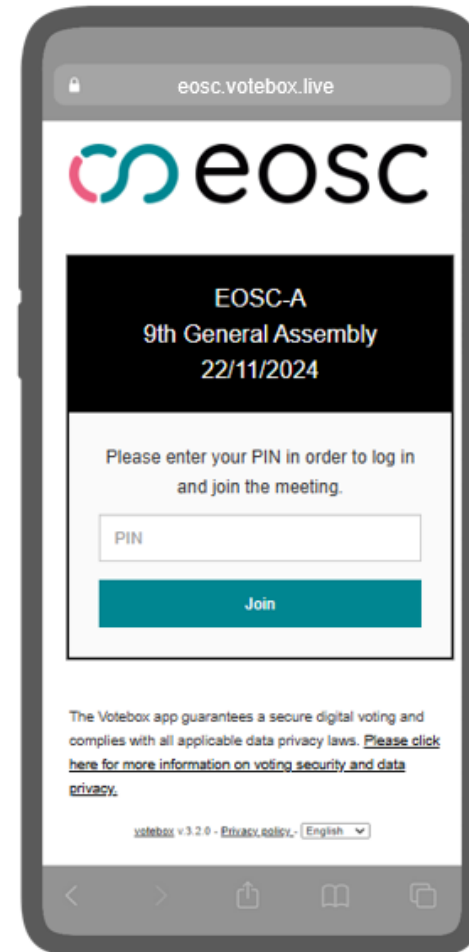
Open the following URL in a web browser:



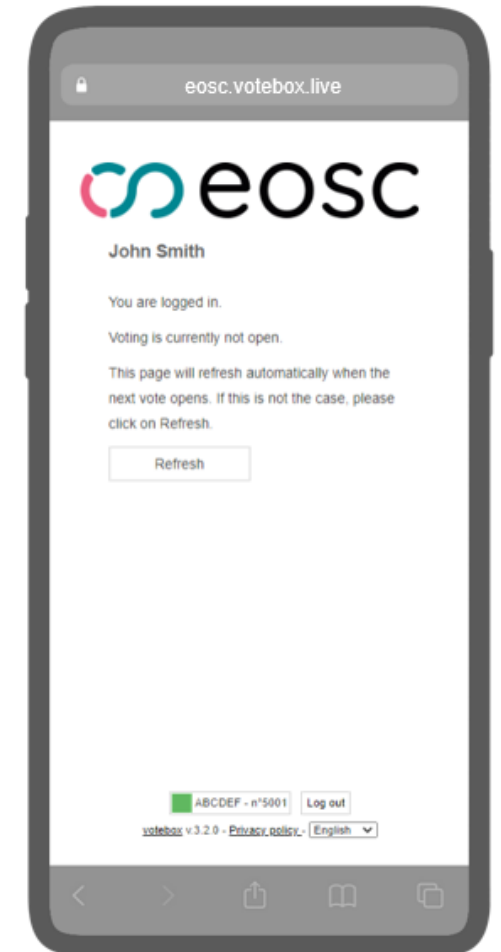
eossc.votebox.live

The most convenient way is to use your smartphone. Alternatively, you can open a separate window on your computer.

To log in, you will need the personal PIN that has been sent to you by e-mail.



Login page



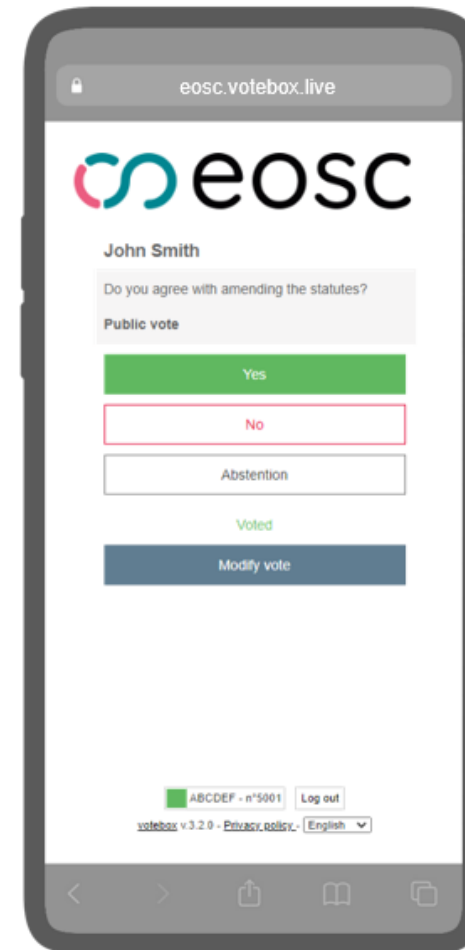
Display after login

How to vote

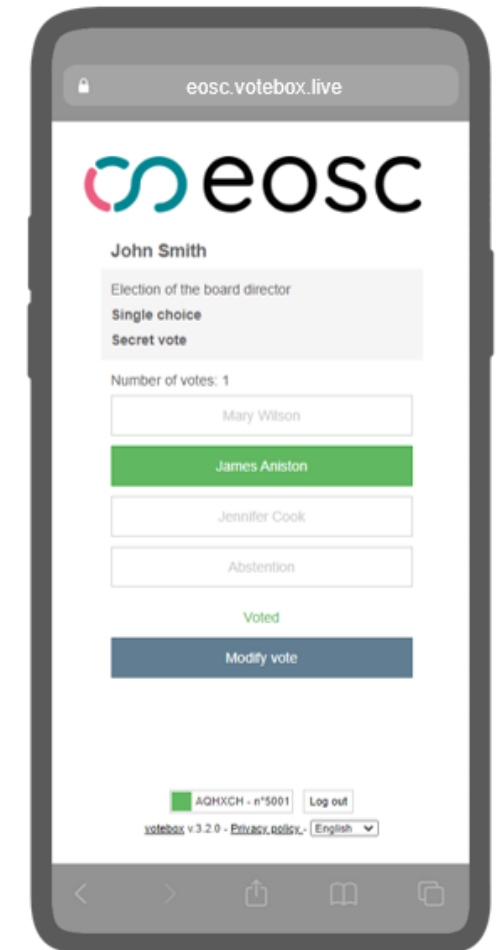
As soon as the voting is open, you will see the question and the corresponding answer options.

Click on the desired answer option and then on the confirmation button to submit your vote.

You may change your mind as long as the vote is open.



Vote



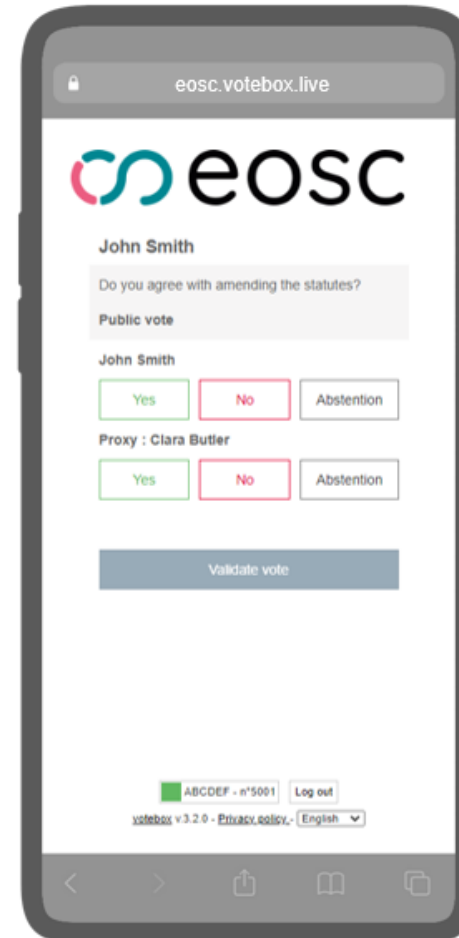
Election

Item 02: Adoption of Draft Agenda / Test

How to vote for your proxies.

If other members have given you a proxy, you will be able to vote for both you and your proxies.

Select the desired answer option for you and for your proxies and then click on the confirmation button.



The screenshot shows a mobile app interface for voting. At the top, the URL 'eosco.votebox.live' is displayed. Below the 'eosco' logo, the user's name 'John Smith' is shown. The main question is 'Do you agree with amending the statutes?'. Under 'Public vote', there are three buttons: 'Yes' (green), 'No' (red), and 'Abstention' (grey). Below this, the name 'John Smith' is repeated, followed by the same three buttons. Then, 'Proxy : Clara Butler' is shown, followed by the same three buttons. At the bottom, there is a blue button labeled 'Validate vote'. At the very bottom of the screen, there is a status bar with a green square, the text 'ABCDEF - n°5001', a 'Log out' button, and a footer with 'votebox v3.2.0 - Privacy policy' and a language dropdown set to 'English'.

Vote with proxy



Item 02: Adoption of draft agenda

The GA is invited to adopt
the agenda for GA#9.

Decision/Open voting

Item 03:

Admission of new Members and Observers

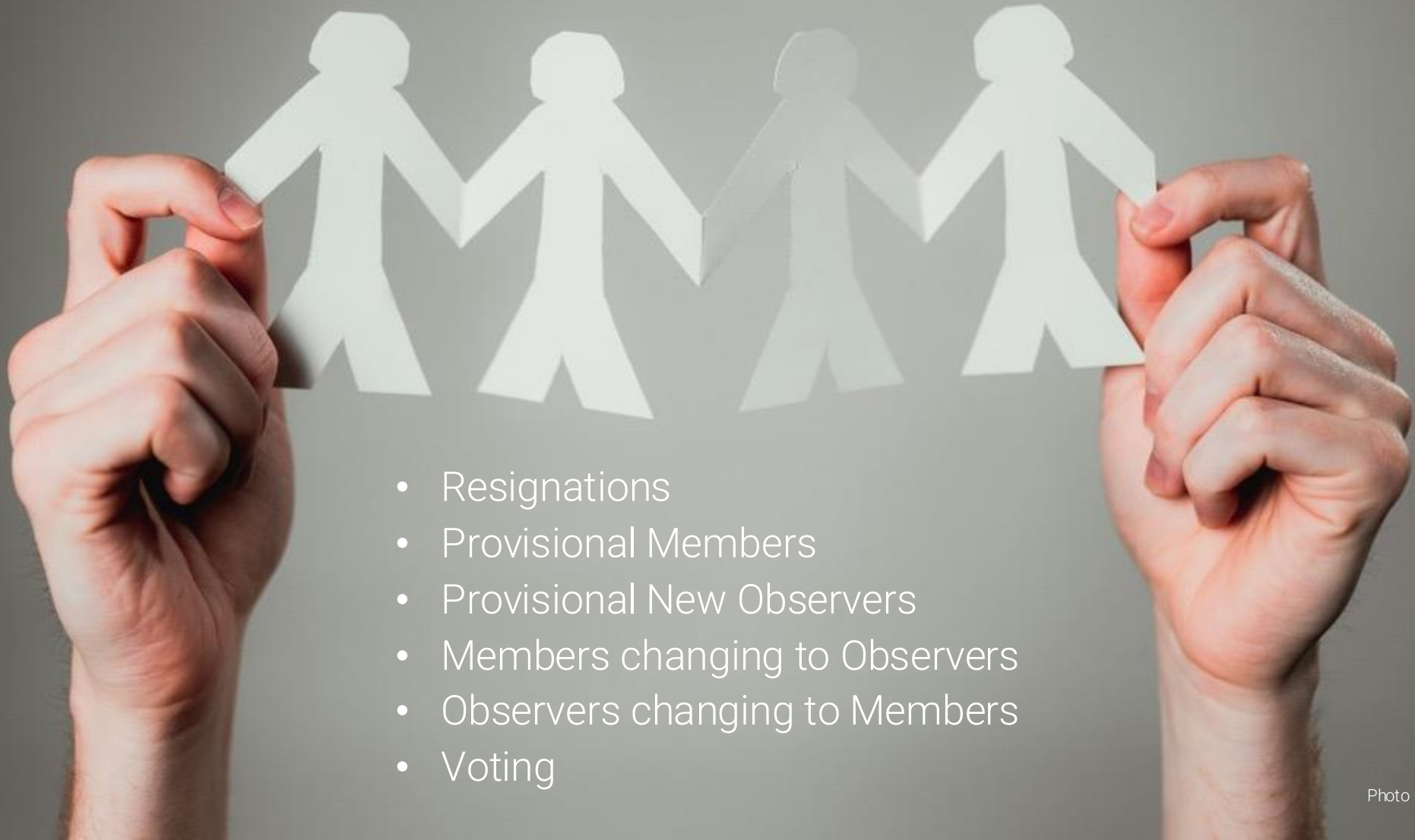
Ignacio Blanquer, Director, EOSC-A,
and representatives of Members and Observers



Paper A: New Members and Observers



oeosc Admission of New Members and Observers

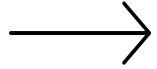


- Resignations
- Provisional Members
- Provisional New Observers
- Members changing to Observers
- Observers changing to Members
- Voting

eosc Resignations to re-apply



Member



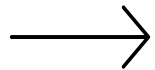
Observer

Four Members have resigned membership in order to **re-apply as Observers**

- Łukasiewicz Research Network – Institute of Innovative Technologies (EMAG), Poland (applicable as of 2025)
- National Library of Technology (NTK), Czech Republic (applicable as of 2025)
- Scuola Normale Superiore (SNS), Italy (applicable as of 2025)
- Centro de Investigación Ecológica y Aplicaciones Forestales (CREAF), Spain (applicable as of 2025)



Observer



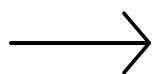
Member

Three Observers have resigned membership in order to **re-apply as a Member**

- Swiss Institute of Bioinformatics (SIB), Switzerland
- NORDUnet, Denmark
- Research Data Alliance Association (Europe) AISBL (RDA), Belgium



Member

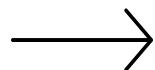


Two Members

- Fraunhofer-Gesellschaft zur Förderung der angewandten Forschung e.V. (Fraunhofer), Germany (applicable as of 2025)
- Consorzio per valutazioni biologiche e farmacologiche (CVBF), Italy (applicable as of 2025)



Observer



One Observer

- Climate Change Centre Austria (CCCA), Austria (applicable as of 2025)





Member

Two new applications for Members have been received (+3 changing status)

- Instituto Universitário de Lisboa (Iscte), Portugal
- UK Research and Innovation (UKRI), UK



Observer

Four new applications for Observers have been received (+4 changing status)

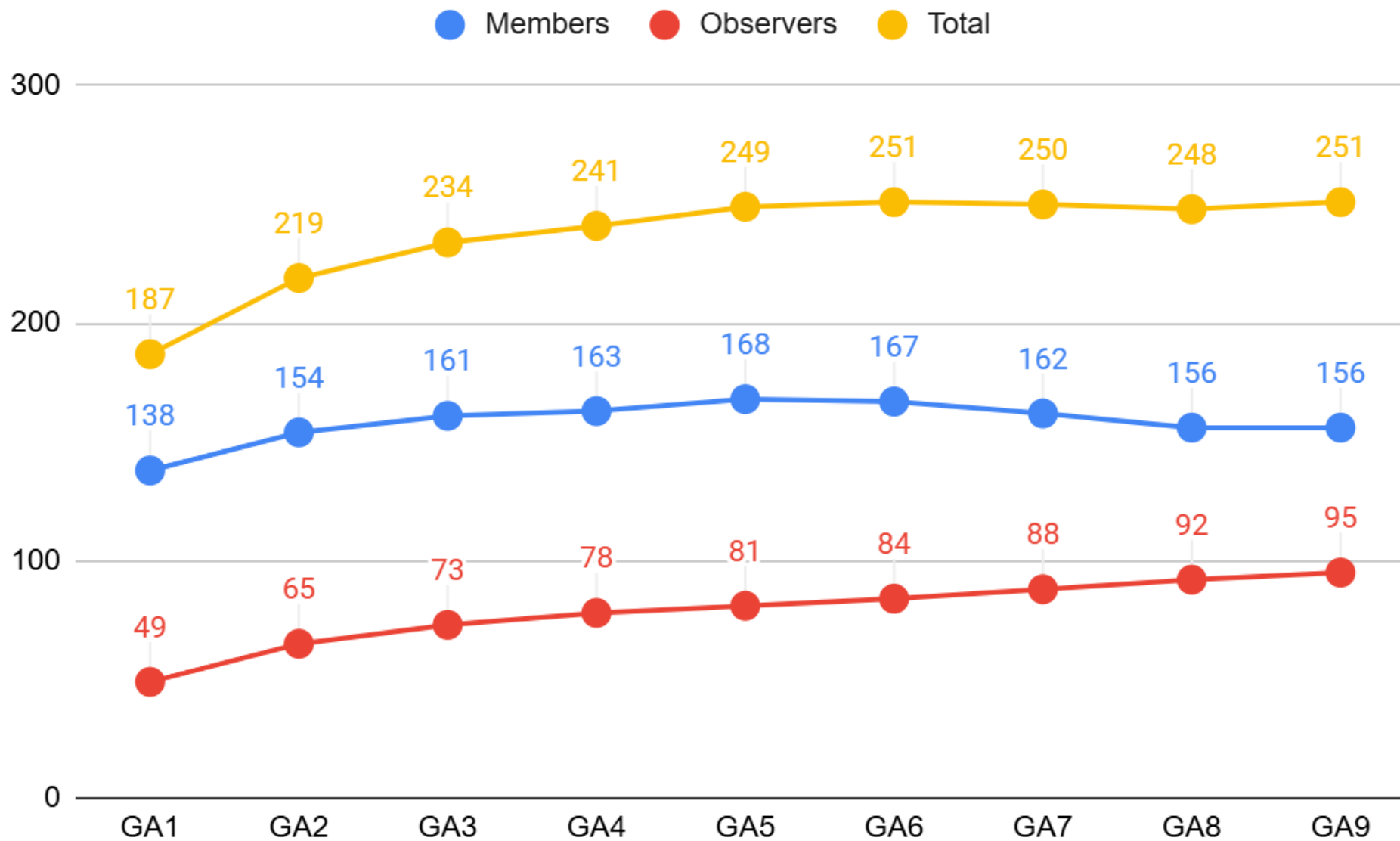
- F6S Network Ireland (F6S), Ireland
- Research Institute for Nature and Forest (INBO), Belgium
- Royal Belgian institute of Natural Sciences (IRScNB – KBIN), Belgium
- The Cyprus Institute (CYI), Cyprus



Statistics from Paper A

	GA#8	Reapplications		Resignations (by the end of 2024)	New Applications	Member base by end of 2024	Member base not including full resignations and reapplications
		M->O	O->M				
Members	165	-8	3	-6	2	156	170
Observers	92	8	-3	-6	4	95	93
Total	257					251	263

Evolution of the EOSC-A member base

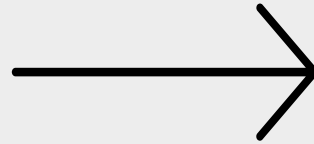




Presentations by Observers that reapplied as Members



Observer



Member

Non-profit organisation for
biological and biomedical data
science for 25 years

900 scientists across the major
Swiss academic and research
institutions

Pioneered open & FAIR Data
implementation for life sciences

- Portfolio of open resources
- Data management/stewardship & analysis
- Training/capacity building

National & international
infrastructure projects coordination

- SPHN, BioMedIT, SPSP
- BY-COVID, EOSC FIDELIS, EOSC EDEN,
EOSC Data Commons
- GA4GH, GBC, GOBLET, ISCB



Align Swiss open & FAIR biological data to EOSC objectives
Cooperate across institutions/countries and share/co-develop best
practices and training on ORD and FAIR science

NORDUnet and the EOSC Association

NORDUnet is the association of the Nordic National Research and Education Networks.

Our mission is to support our members by providing infrastructure and services to enable education and science and facilitate Nordic joint action.

Our ambition is to be recognized as a trusted collaborator and delivery partner, in the Nordic region and internationally.

Being deeply involved in the EOSC EU Node service delivery, NORDUnet would like to strengthen our relationship with the EOSC Association.

As a full member of the EOSC Association we can actively contribute to the EOSC Association activities.

This aligns with our strategy to foster with our members Nordic and European collaboration, cross-border service delivery, and (Open) science actively.



Inspiring European Solutions with Global Impact

Mission & Vision

The mission of the European office of the RDA is to inspire, cultivate and support European communities, organisations and individuals, to develop and implement globally agreeable solutions, and to enable open sharing and re-use of data.

At the interface of EOSC and the Global landscape



RDA focuses on supporting its Working and Interest Groups in developing the standards, best practices, and frameworks needed for data sharing. **RDA Europe** is at the forefront of European data communities, and provides the link with the global data landscape.

EOSC provides the infrastructure and services that make the principles and practices operational at scale.

Together, EOSC & RDA Europe ensure that Europe is at the forefront of global research data sharing and open science efforts.

eosc Presentations by new Member applicants



Member

→ About ISCTE

- **Founded:** 1972
- **Mission:** To advance scientific knowledge, train skilled professionals in areas like management, economics, sociology, technology, and architecture, and support sustainable, inclusive development
- **Scope:** Five schools, eight research units, and a diverse international student body with 20% from 80+ countries

→ Benefits for Iscte

- Boost in research productivity and international collaboration
- Increased visibility and impact of research outputs through open science
- Long-term support for innovation and knowledge preservation within Europe

→ Why Join the EOSC Association?



Enhanced Collaboration: To contribute and benefit from a federated European environment, enabling seamless access to research data and tools.



FAIR Data Principles: To align with EOSC's FAIR principles, enhancing data findability, accessibility, interoperability, and reusability across ISCTE's disciplines.



Research Excellence: To foster innovation through access to EOSC's 'Web of FAIR Data and Services,' supporting advanced data analytics, long-term preservation, and improved research reproducibility.



Alignment with European Initiatives: Strengthen ISCTE's role in open science practices as outlined in the European Research Area (ERA) policy agenda.

Transforming tomorrow together



UK Research
and Innovation

Strategic Themes:

- Build a green future
- Build a secure and resilient world
- Create opportunities and improve outcomes in communities across the country
- Secure better health, ageing and wellbeing for everyone
- Tackle infections

Budget: £8,874 (2024)

UK Research and Innovation (UKRI) is a non-departmental public body sponsored by the Department for Science, Innovation and Technology



eosc Presentations by new Observer applicants



Observer

is where Founders grow together

F6S is a leading network and platform for growth in the commercial, corporate, government, university and other innovation spaces, helping thousands of such initiatives worldwide. We help the right startups, SMEs, researchers, innovators and founders connect with these opportunities to increase project impact. F6S is experienced in creating effective recruitment campaigns to disseminate open calls far and wide, while managing a compliant and best practice selection process of applicants. F6S tracks emerging trends across industries with insights based on internal expertise and its strong network of project partners, corporates, universities & startups. F6S team leverages these assets and a strong experience in community building to deliver high-impact strategies that promote, communicate, and disseminate research activities and achievements. We connect projects to their target markets to maximise exploitation impact and design future sustainability pathways.

F6S Innovation

Driving technology growth through public funding programmes

We boost the growth and scaling of founders, startups, SMEs and other key players in the innovation ecosystem. Our projects offer different opportunities: cascade funding (FSTP) and value-driven services, incubation and acceleration, mentoring, piloting, corporate matchmaking, soft-landing missions and networking with investors.



- Connector to global innovators (researchers, entrepreneurs, startups and SMEs)
- Technology transfer officer sharing knowledge and research results
- Be the voice of young innovators, entrepreneurs, startups and SMEs

F6S Innovation in numbers



220+

Open Calls managed

€132M+

FSTP grants managed

80+

Team members

4800+

Awarded startups/SMEs
& other organisations

RESEARCH INSTITUTE NATURE AND FOREST

“The Research Institute for Nature and Forest (INBO) is the independent research institute of the Flemish government that underpins and evaluates biodiversity policy and management by means of applied scientific research, data and knowledge sharing.”

- ▶ INBO's active investment in Open Science includes the endorsement of an [Open Data Policy](#) (2014) and [Open Access Policy](#) (2017), and the adoption of [Open Science Goals](#) for projects (2020)
- ▶ By joining EOSC-A, INBO aims to contribute to knowledge exchange, sharing of best practices and successful use cases within the community.

Royal Belgian Institute of Natural Sciences

A Federal Scientific Institute

- 200+ scientists and dozens of scientific staff, technicians and volunteers
 - Research in a wide range of disciplines: from biology, taxonomy and oceanography to geology, palaeontology and anthropology.
 - One of the most visited museums in Belgium. (2023: 397,923 visitors)
 - A collection of 38+ millions specimen (3rd in Europe)
 - 3D, multilayer, digitization of specimens (~156k)
 - Data-intensive activities: genomics, monitoring of the marine environment, large scale modelling in Earth and climate sciences, ...
 - Active in 40+ European projects and initiatives ...
 - ... of which several are EOSC-related: FAIR-EASE, IRISCC, DiSSCo, SeaDataNet, ...
-
- Contact: Serge Scory, sscory@naturalsciences.be

natural
sciences
.be



The Cyprus Institute in the EOSC Association

➤ The Cyprus Institute (CYI), Est. 2005

- Excellence in Research, Education, Innovation
- 16 Research Laboratories
- 24 Active Research Projects (>€86M)
- >200 Research Staff, >30 Nationalities
- National HPC provider with Cyclone HPC

➤ Involvement with eOSC

- WP leader in NI4OS-Europe/EOSC service provider
- Initiated Open Science Cloud at the Republic of Cyprus

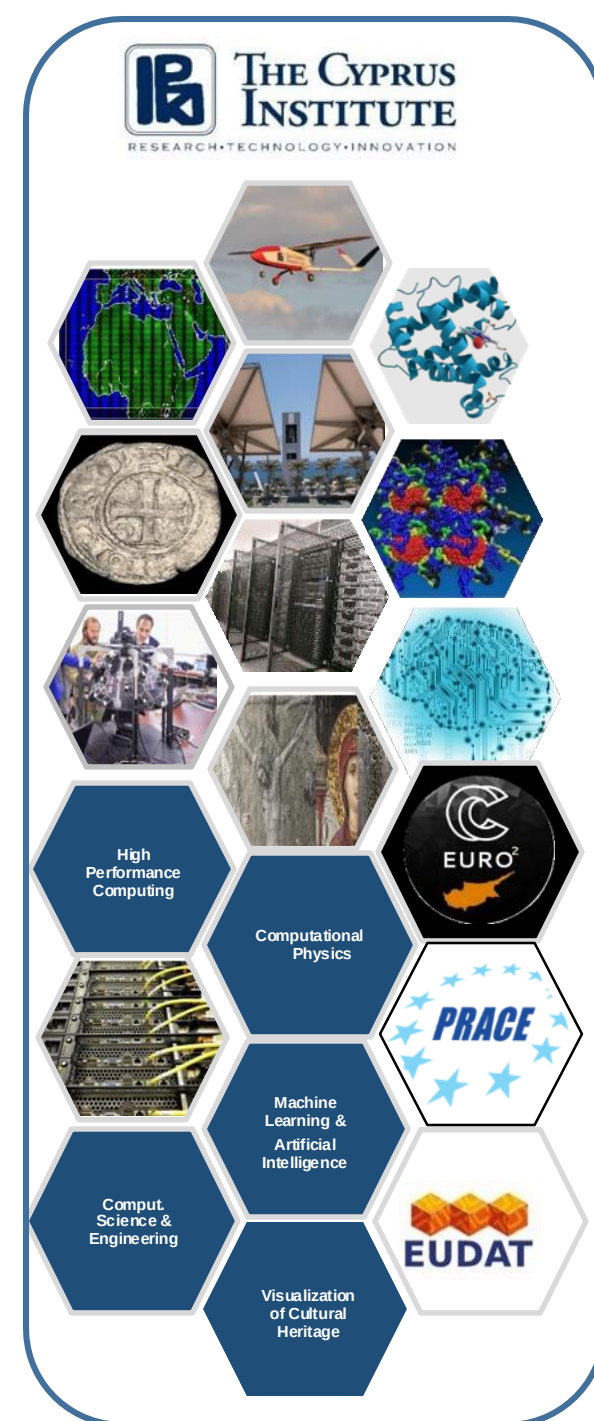


➤ Participation in e-Infras: EUDAT, PRACE

➤ EuroHPC National Competence Center

➤ Why EOSC Association

- Participate in EOSC Association actions
- Promoting of FAIR data and related actions
- Enabling key services
- Communicate, outreach and engage with other Members/Observers



Applicants are kindly asked to **go to a dedicated breakout room and wait there** for the General Assembly to vote on the admission of new Members and Observers





Item 03: Admission of new Members and Observers

The GA must vote in favour of, or against, the acceptance of new Members and Observers

Decision/Open voting
via Zoom

Item 04:

Report of President and Secretary General

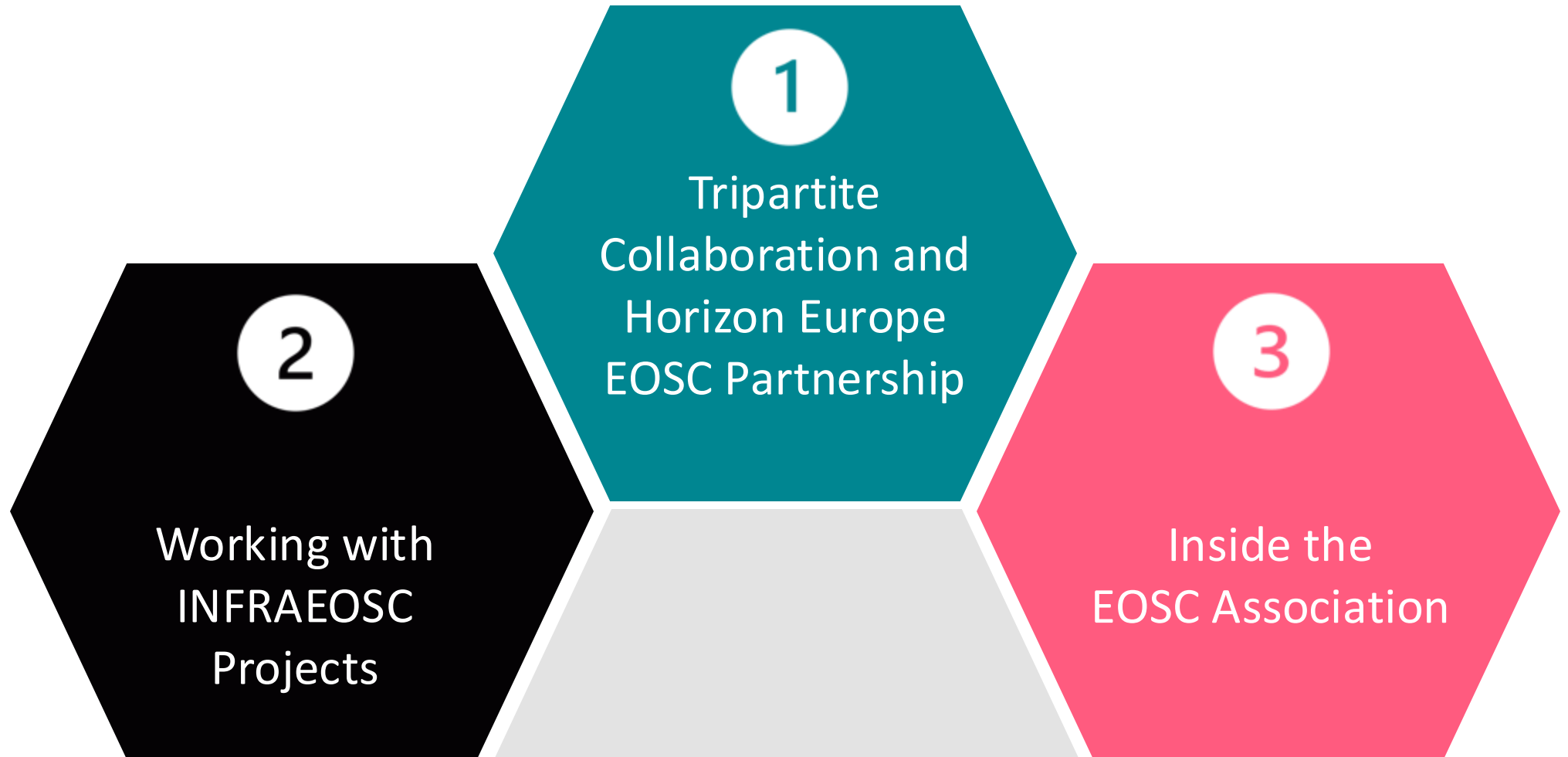
Karel Luyben, President, EOOSC-A
Ute Gunsenheimer, Secretary General, EOOSC-A



Paper B: Report of the President
and the Secretary General



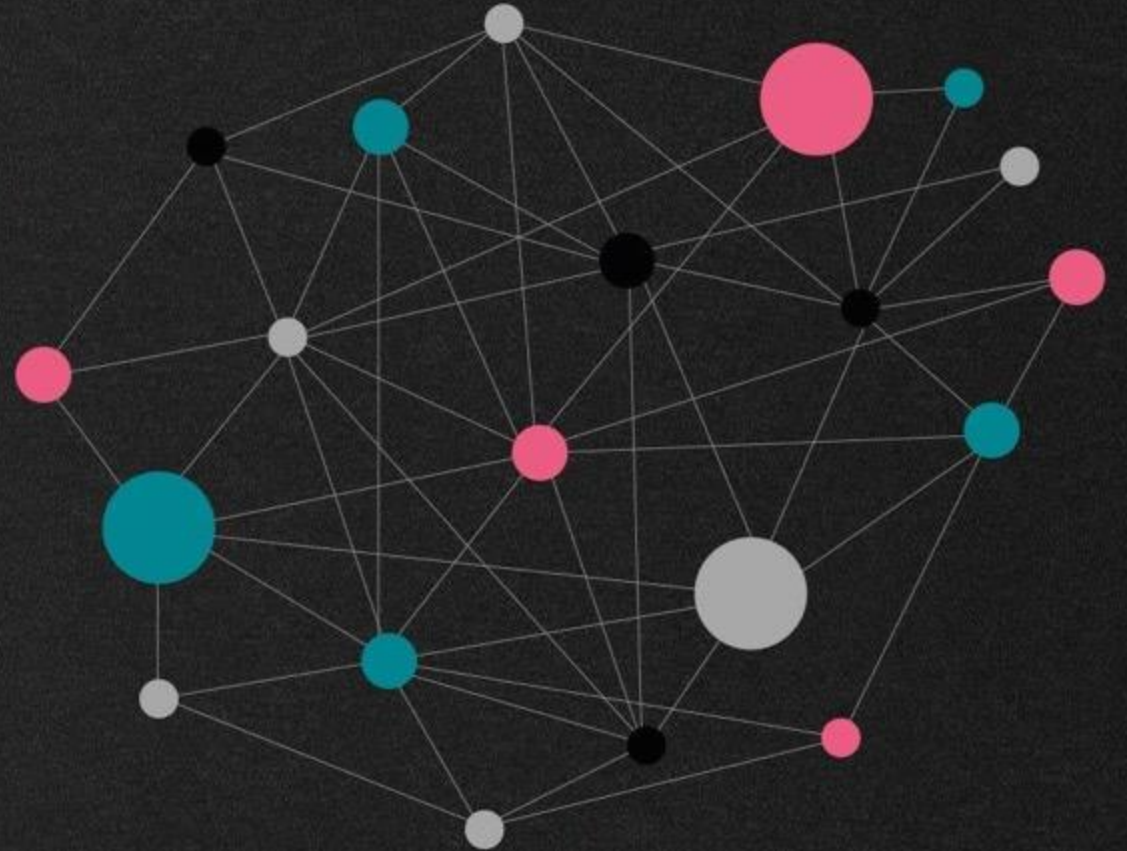
Three overarching dimensions of interest



1

Tripartite
Collaboration
and Horizon
Europe EOSC
Partnership

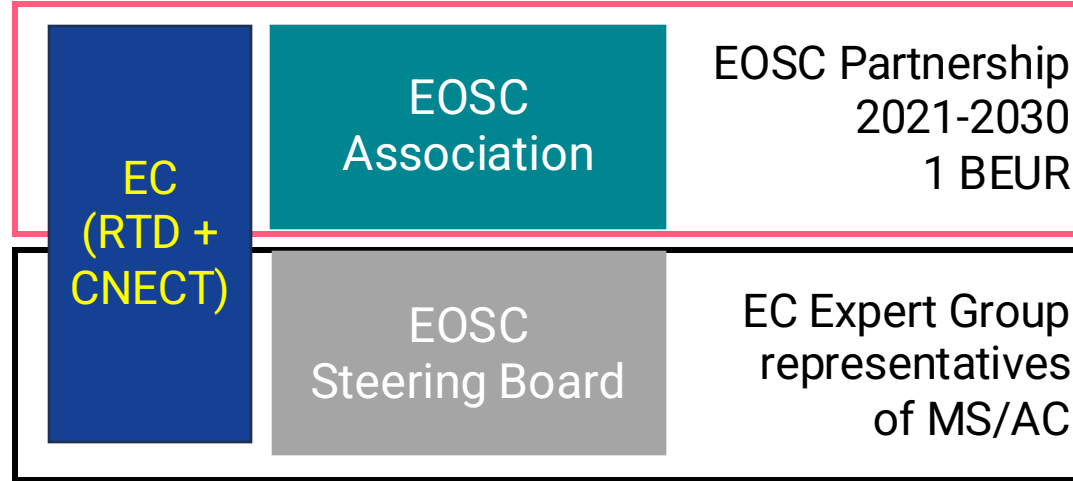
2024



Building the EOSC Federation



Key priority in 2024
addressed under agenda item 07



Meets twice per year for half a day



European Commission
EOSC-Steering Board Sub-group Policy
EOSC Association Board of Directors

Meets every 2 – 3 weeks for 2 hrs, can appoint external experts



New “Tripartite Group”

- Established on 16 April 2024 to advance the creation of EOSC
- Meets every 2-3 weeks



Objective

Preparing commonly agreed positions and supporting the strategic steering of the Tripartite Governance for what concerns the establishment and operation of the EOSC, including the EOSC Federation.



Work of the Tripartite group

- **25 April**
 - Working modalities
 - Requirements for EOSC nodes
- **15 May (with experts)**
 - Requirements for EOSC nodes - in depth discussion through break out sessions
- **31 May**
 - Federation Handbook process
 - Questionnaire process, webinars
- **17 June**
 - EOSC Beyond pilots
 - Node operator & service provider
 - Questionnaire
 - Handbook follow up

Building the EOSC Federation: requirements for EOSC Nodes

[draft v 24/5]

Disclaimer: This document is primarily addressing entities interested in the requirements will evolve during the uptake of the EOSC Federation specified in the EOSC Federation Handbook. The document is not about providers to EOSC Nodes, and it does not elaborate on the steps to be EOSC Federation.

The European Open Science Cloud (EOSC), the Common European EU's flagship initiative for the digital transformation of research.

The vision for EOSC is to put in place a system for researchers in Europe to analyse and reuse, within and across disciplines and borders, FAIR research data, publications and software.

It is rooted in open science and deployed as a network between data research infrastructures and other scientific service providers to develop research data and services for R&I in Europe. The development of the EOSC Federation will count on the latest community know-how, adopt established and well-functioning existing structures and frameworks.

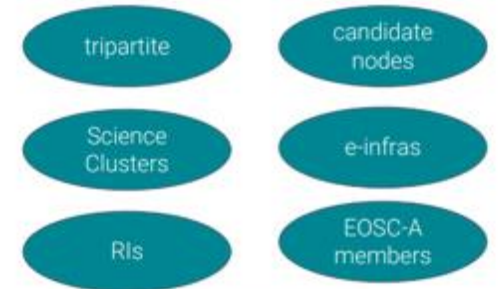
EOSC is transitioning to a fully operational mode: the EOSC EU Node¹, or 'EOSC Platform' are currently the EOSC EU Node², or

At the same time, partly associated countries, se infrastructures and servi

The EOSC Nodes will be node offering its own si services of other provid with the EOSC Federatio EOSC Node. An organis Federation or onboard it:

These nodes will thus o including curated resear

¹ <https://digital-strategy.ec.europa.eu/en/policies/eosc>
² <https://open-science-cloud.eu/>



Questionnaire for parties interested in contributing to the build-up phase of the EOSC Federation

The construction of the future EOSC has entered an important phase. The EOSC EU Node is expected to be presented to the scientific community in the frame of the EOSC Symposium in October 2024. Meanwhile, the discussions are intensifying on the aims, structure and tasks of the individual EOSC Nodes that will complement the EOSC EU Node to initiate the formation of the EOSC Federation.



Read briefing papers

Register for webinars

Proceed to questionnaire

DEADLINE: 18 AUGUST 2024, 23:59 CEST

eosc Work of the Tripartite group

1 July

- Node operators and service providers
- Federation Handbook – chapter 1 revision

10 September

- Results of the questionnaire
- Build-up phase of the Federation (timeline, criteria for grouping / sequencing)
- Federation Handbook – chapters 2 and 3

4 October (with experts)

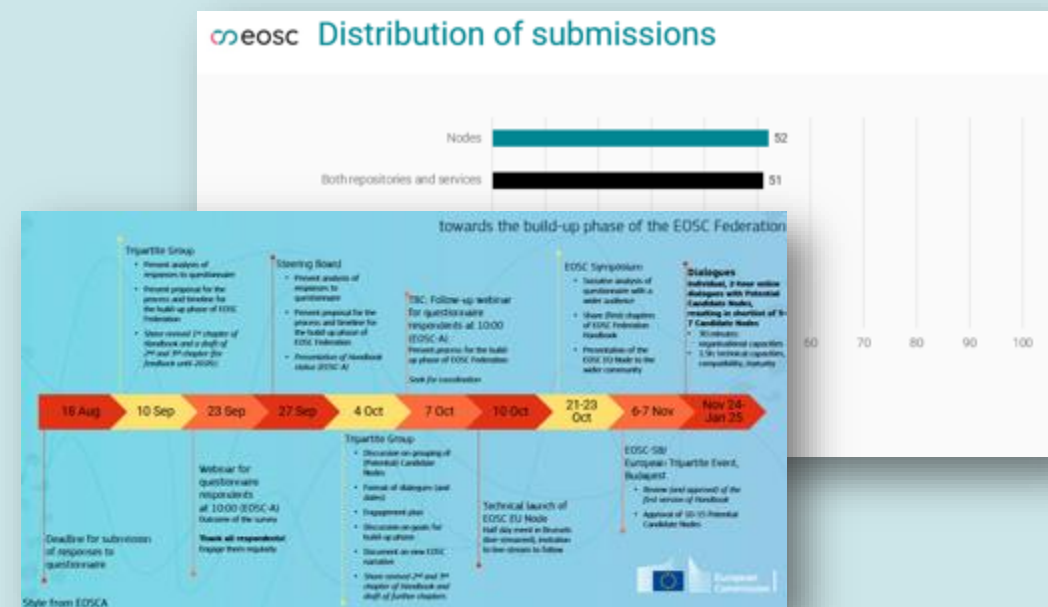
- Build-up phase of the Federation (format of dialogues)
- Updated EOSC narrative
- Feedback from experts on objectives of the build-up phase and format of the dialogues

28 October

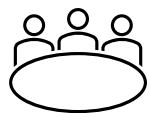
- Build-up phase of the Federation (grouping and first phase dialogues)

13 November

- Build-up phase of the Federation (continued)



Tripartite Group meetings



9 meetings out of which **2 extended** with experts

Outcomes

Requirements
for EOSC Nodes

EOSC Federation
Handbook
(in progress)

Questionnaire for
parties interested in
joining the build-up
phase of EOSC
Federation

Analysis of the
questionnaire
responses

Process of EOSC build-
up, including approach
to sequencing, format
of dialogues
(in progress)

Updated EOSC narrative



France
12-13 Sep 2024



Hungary
7 Nov 2024

National Tripartite Events



Spain
24 Sep 2024



Slovenia
3-4 Dec 2024

Additional Activities

Member surveys for reported and planned Additional Activities ran throughout the summer and into the fall 2024

	AAR 2023	AAP 2025
Responses	>1/2 EOSC-A Members	>1/2 EOSC-A Members
Countries	26	23
Total	322 MEUR	340 MEUR
FTEs	2 035	2 254

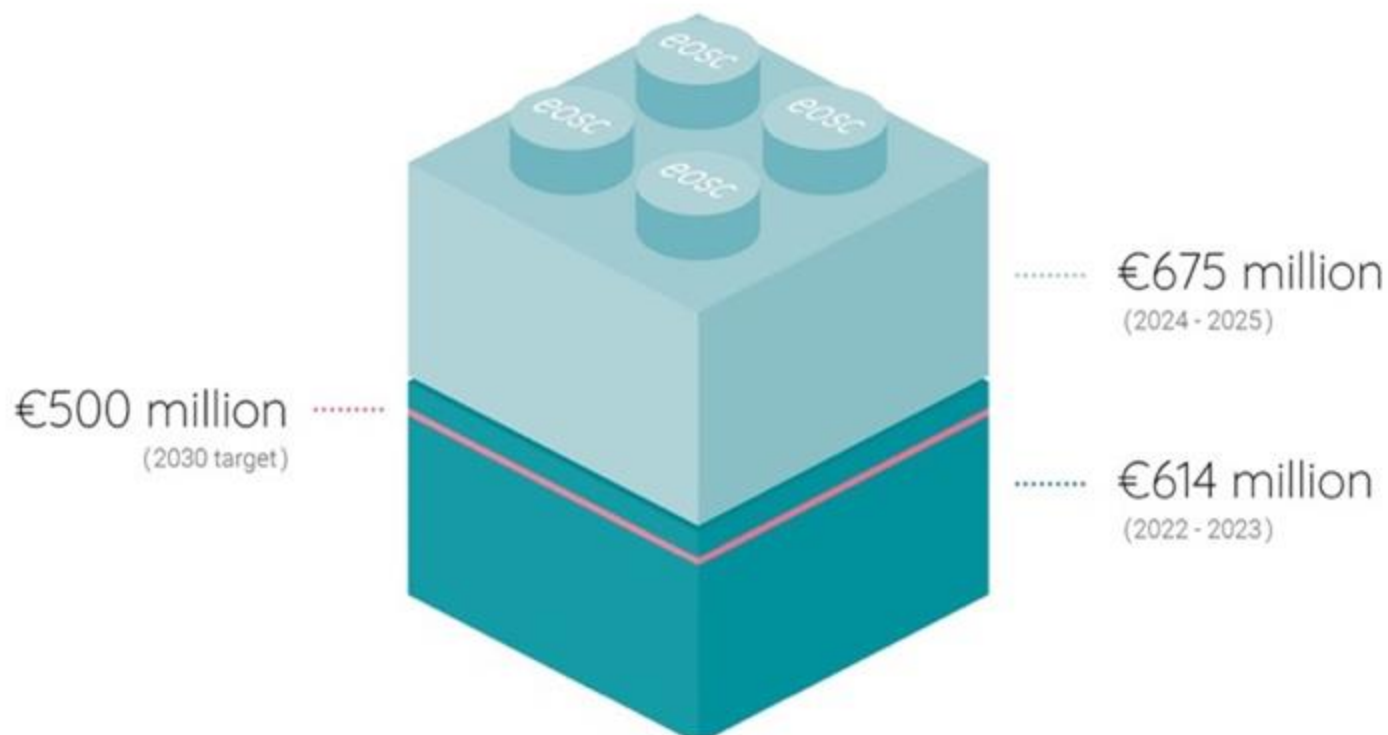
AAR 2023: Endorsed by EC in Oct 2024, to be submitted for approval by the Partnership Board on 11 Dec 2024

In-kind contributions

from EOSC-A Members to the EOSC Partnership

- Additional Activities Planned (AAP)
- Additional Activities Reported (AAR)
- EOSC Partnership 2030 target

€1.3 billion



EOSC Partnership Monitoring Framework

The framework enables a transparent and evidence-based evaluation of the Partnership's development and progress towards its objectives



Monitoring Framework v7.0

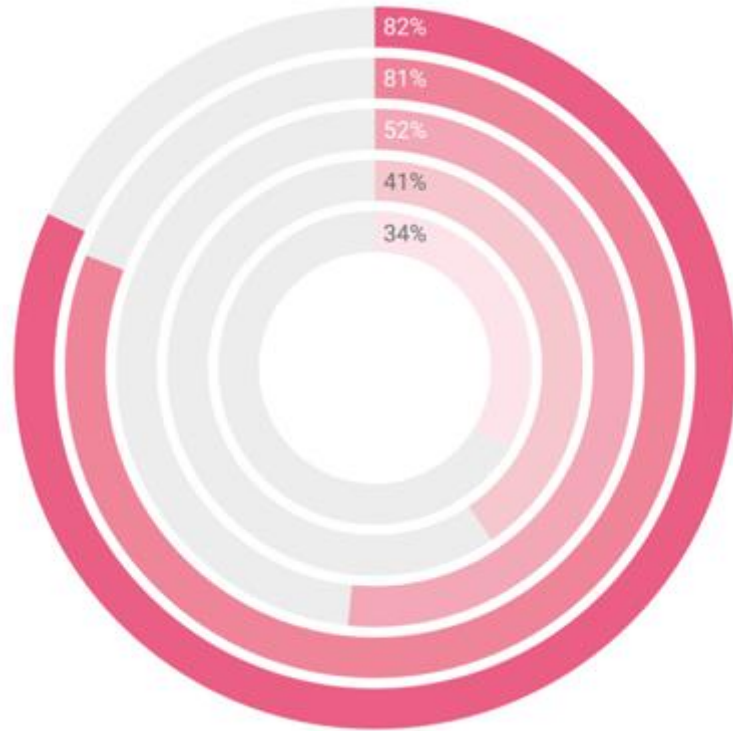
- Approved by the EOSC Partnership Board on 5 July 2024
- Update of Key Performance Indicators (KPIs)
- Clarifying language to be introduced into Monitoring survey questionnaires



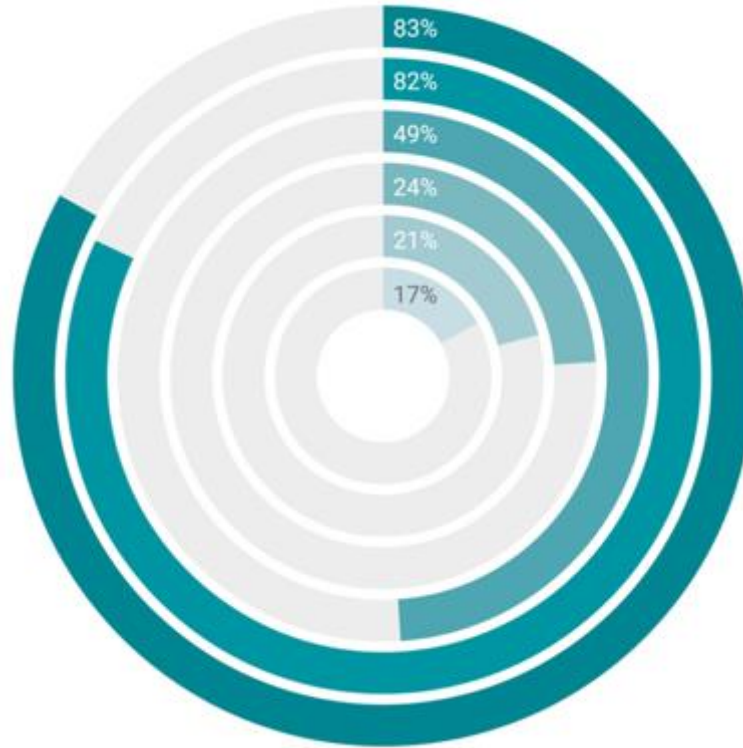


2021 baseline assessment

More information at: eosc.eu/monitoring-reporting



Open Science is the
new normal



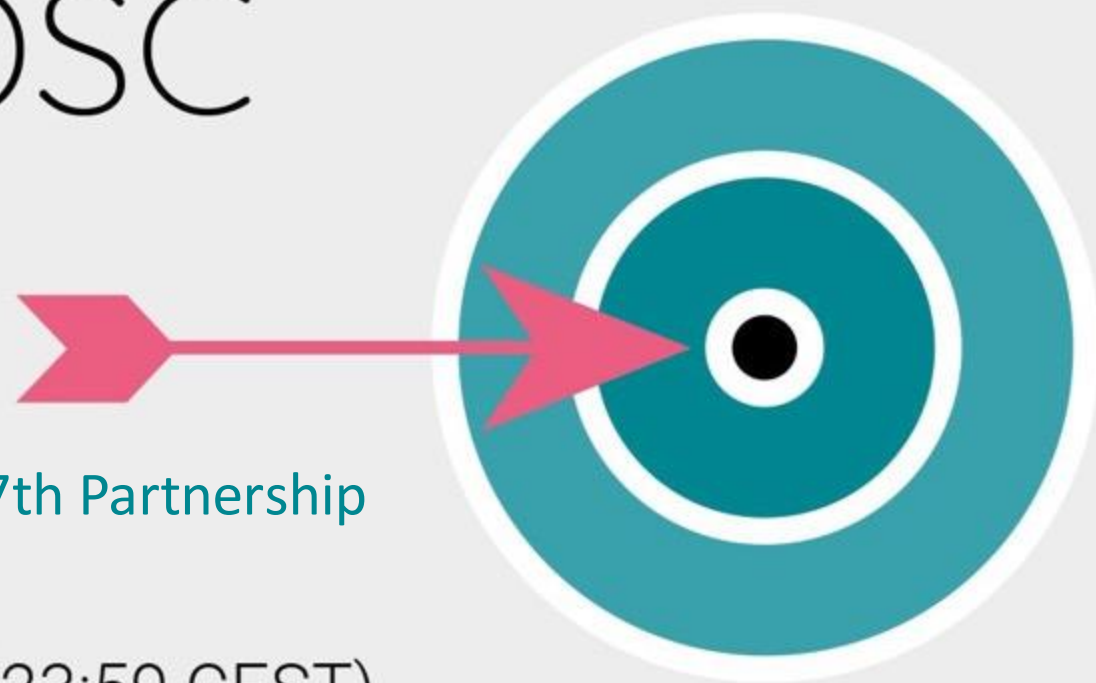
Standards, tools and
services for EOSC



Federated Open Science
Infrastructure established



Biennial KPI survey for EOSC Partnership



Preliminary results will be presented at the 7th Partnership
Board meeting on 11 December 2024

01 October 2024 - 25 October 2024 (23:59 CEST)

ParlaMint



Funding source	In-kind value	Timeframe	Target group	Scale	Year of reporting
Institutional	€250k–€500k	2020–2024	Researchers	International	2024

Case study

ParlaMint, a CLARIN ERIC flagship project on comparable and interoperable parliamentary corpora, developed uniformly annotated corpora of parliamentary debates of 29 European countries and autonomous regions. ParlaMint I ran between 2020–2021. Its successor, ParlaMint II (2022–2023), not only extended the timespan and geographical coverage of the project, but also provided machine translations into English and improved the usability of the datasets.



Collaborators:
• More than 70 collaborators from 29 European countries and autonomous regions.

Added value

- Offers interoperable and comparable corpora for parliamentary discourse.
- Enables transnational, cross-lingual, and multidisciplinary analyses.
- Provides insights into societal dynamics and enhances understanding locally and globally.

Netherlands

Data Steward @Unibo



Funding source	In-kind value	Timeframe	Target group	Scale	Year of reporting
Institutional	< €100k	Spring 2022 – ongoing	Researchers	Institutional	2022

Case study

Data Steward @Unibo is a strategic project supporting multidisciplinary research data management. By applying a transversal approach, the project follows the data lifecycle and enhances collaboration between data stewards, privacy officers, and knowledge transfer offices. The initiative is inspired by participation in a Task Force of the EOSC Association, and aligns with the university's digital transformation and commitment to Open Science practices.



ALMA MATER STUDIORUM
UNIVERSITÀ DI BOLOGNA

Added value

- Interdisciplinary collaboration supports the adoption of FAIR principles, promotes global standards in open research, and ensures the sustainability and local adaptability of EOSC.
- Teaching research data management, data stewardship, and data science at institutions of higher education is essential for normalising Open Science practices.
- A disciplinary approach to research data management helps to define specific interpretations of FAIR principles.

Italy

Spanish COVID-19 Data Portal



Funding source	In-kind value	Timeframe	Target group	Scale	Year of reporting
National, regional, institutional	€100k–€250k	First release: Dec 2020	Researchers	International	2022

Use case

The Spanish COVID-19 Data Portal, managed by the Barcelona Supercomputing Center (BSC) facilitates access to resources, tools, and services for researchers using Spanish and European data infrastructures. Aligned with the European COVID-19 Data Portal, it supports data sharing and collaboration, providing guidelines and information to enhance research efforts related to COVID-19.

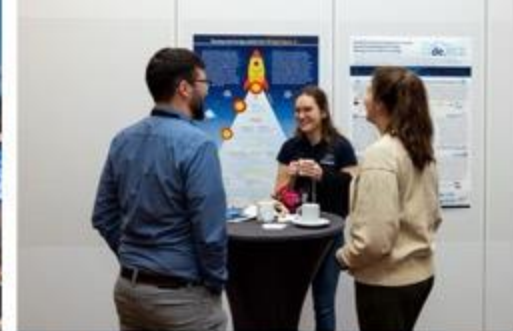


Collaborators:
• Carlos III Health Institute (ISCIII)
• Spanish National Bioinformatics Institute (INB)
• ELIXIR Spain (ELIXIR-ES)

Added value

- Provides information, guidelines, tools and services to support researchers in utilising Spanish and European infrastructures for data sharing, particularly the European COVID-19 Data Portal.
- Includes information on scientific publications associated with SARS-CoV-2 and COVID-19 by Spanish researchers, and statistics on the sequencing of viral and host samples available in European repositories.
- Brings together and continuously updates relevant COVID-19 datasets and tools.

Spain



450
onsite
registered
participants



900
online registered
participants



60
nations



25
nations outside
Europe



1
Launch of the
EOSC EU Node



26
sessions



20
posters



1
co-located event
EOSCxNFDI



EOSC Symposium 2024 in numbers

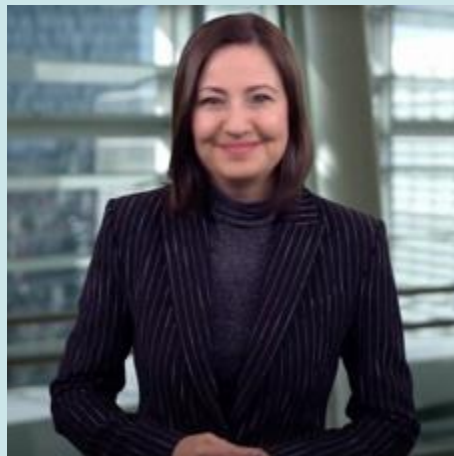
Key messages from Symposium's opening session



Bettina Stark-Watzinger

Former German Minister for Education and Research

urged European national digital infrastructures to **"go EOSC!"**



Iliana Ivanova

European Commissioner for Innovation, Research, Culture, Education and Youth

threw the full weight of the Commission behind EOSC, reaffirming its **commitment in strong terms**



Signe Ratso

Deputy Director-General for the Commission's Research and Innovation Directorate

positioned EOSC as a **central pillar** in the European Research Area



Enrico Letta

Former Italian Prime Minister

declared EOSC to be of **"the greatest importance"** to the so-called 5th freedom coined by his report on the future of the European single market

EOSC EU Node officially launched on 22 October

As the first building block in the EOSC Federation, the EOSC EU Node makes a clear contribution to the adoption of Open Science principles across Europe.

Services offered by EOSC EU Node

- **Bulk Data Transfer:** Move data effortlessly to data-intensive execution environments
- **Large File Transfer:** Streamline large file transfers online with added security and integrity
- **Virtual Machines:** Design and conduct experiments with flexibility while ensuring reproducibility
- **Cloud Container Platform:** Deploy cloud-native containerised applications that can easily scale
- **Interactive Notebooks:** Create and share documents with real-time code execution
- **File Sync & Share:** Enable automatic file syncing and secure sharing across locations and teams





New narrative for EOOSC:

Why EOOSC is pivotal for European Competitiveness

eosc A new policy narrative for EOSC

Why



The European policy landscape is **evolving rapidly** (e.g. E. Letta, M. Draghi, Heitor et al. reports)



Articulating EOSC's role within the broader landscape remains **challenging**



A unified policy narrative, agreed upon by the EOSC Tripartite Governance, could serve to:

- Position EOSC in key areas such as security, AI, and competitiveness;
- Assist country representatives in integrating EOSC into national agendas and making the case within their constituencies;
- Demonstrate to the community the relevance of EOSC within the current political and policy landscape.

Work Plan for 2025



Output: A new policy narrative that contextualizes EOSC within the EU and global policy landscape



Timeline: March 2025 (to support the opinion forming of EOSC-SB)



How: The development of the narrative paper is part of the existing Tripartite Group's activities. To facilitate this, a small working group comprising one or two representatives from each of the three parties (EC, EOSC Steering Board, EOSC Association) is put in place to guide the project.

2

Working with
INFRAEOSC
Projects

2024

EOSC Opportunity Area Expert Groups



OA Expert Groups are an **important mechanism for collaboration** on technical and related matters within the EOSC Partnership



All OA Expert Groups have developed work plans and **meet roughly every four weeks**



EOSC Symposium 2024 featured a **panel discussion** dedicated to the collaboration within OA Expert Groups

Winter School 2024, Thessaloniki



OA Expert Group:
Open Scholarly Communication



OA Expert Group:
User and Resource Environments



OA Expert Group:
Research Software



OA Expert Group:
Persistent Identifiers



OA Expert Group: Metadata,
Ontologies and Interoperability



OA Expert Group:
FAIR Assessment and Alignment



OA Expert Group: Skills, Training,
Rewards, Recognition and Upscaling



Winter School 2025

20 - 23 January 2024
Seville, Spain





eosc Focus

WP2: Support for work in countries

WP3: Support for work with the Task Forces and Opportunity Area Expert Groups

WP4: Support for the EOSC Partnership's monitoring and reporting activities

WP5: Support for the creation of the EOSC Federation Handbook and other activities of the Tripartite Group

WP6: Support for EOSC Symposium 2024, EOSC-A GAs, EOSC Macro-Roadmap, outreach & communications

eosc EOSC Gravity project awarded



4.66M EUR



10 Member Organisations



1 June 2025



31 months

Objectives

Mission: Support the Transition of the HE Co-programmed EOSC Partnership into its new Governance and Funding Framework

Obj.1 Evolving the EOSC Federation

Obj.2 Enabling Pan-European Cooperation through Convergence

Obj.3 Enhancing Coordination among INFRAEOSC projects

Obj.4 Empowering EOSC Stakeholders

EOSC Strategy and Reports

- SRIA 2.0 Self-assessment Tool
- 1 SRIA Open Consultation
- SRIA 2.0 Updated
- 1 Multi-Annual Roadmap 2027-2028
- 1 Long-term Sustainability Model
- 1 EOSC Federation Handbook
- 1 EOSC Impact Assessment Methodology
- 3 Annual EOSC Partnership Reports
- 2 EOSC Project Catalogues

Community

- 1,000 New Community Members
- 4 EOSC Task Forces
- 3 Inter-project Working Groups
- 1,500 EOSC Forum Users
- 10 National EOSC Nodes
- 5 Thematic EOSC Nodes

EOSC Facilities

- 2 Inter-project Open Calls
- 1 Geo-engagement Open Call
- 1 EOSC Academy
- 2 EOSC Project Catalogues
- 1 EOSC Node Explorer

Outreach

- 3 EOSC Symposia
- 2 EOSC Winter Schools
- 10 Webinars
- 6 Task Force Public Workshops
- 6 Training Events
- 31 EOSC Newsletters
- 15+ Third Party Events
- 15 Interviews & Videos
- 20 Impact Stories



Pillars

EOSC Coordination Framework and Cost Modelling **1**

Geo-Engagement **2**

Inter-Project Collaboration **3**

Comms, Dissemination, Engagement & Events **4**

Monitoring, Reporting & impact **5**

EOSC Task Forces Strategy & Management **6**

7. Project Coordination



INFRA-2024-EOSC-01 projects awarded as part of the 2024 HE Work Programme

PROJECT	TITLE	MEUR	COORDINATOR	START DATE	KICK-OFF
CLIMATE-ADAPT4EOSC	FAIR and open data sharing in support of the mission adaptation to climate change	16	DEMOKRITOS	01.01.2025	04.-05.02.2025 (Athens)
EOSC GRAVITY	Supporting the EOSC Partnership in further consolidating the coordination and sustainability of the EOSC ecosystem	4	EOSC Association	01.06.2025	26.05.2025 (Belgium)
EOSC FIDELIS	Enabling a network of EOSC federated and trustworthy repositories and enhancing the framework of generic and discipline specific services for data and other research digital objects	5	CSC – IT Centre for Science	01.01.2025	04.-06.02.2025 (Helsinki)
EOSC EDEN	Long-term access and preservation infrastructure development for EOSC, including data quality aspects	8	CSC – IT Centre for Science	01.01.2025	04.-06.02.2025 (Helsinki)
EOSC LUMEN	Innovative and customizable services for EOSC Exchange	28	CNRS	01.01.2025	21.-22.01.2025 (Brussels or Seville)
FAIR2Adapt	-	-	SIMULA Research Laboratory	01.01.2025	14.-15.1.2025 (TBD)
EOSC Data Commons	-	-	EGI Foundation	01.04.2025	TBD
EOSC RAISE Suite	-	-	Aristotle University of Thessaloniki	01.09.2025	TBD
Datagems	-	-	Athena RC	01.01.2025	09.-10.01.2025 (Athens)

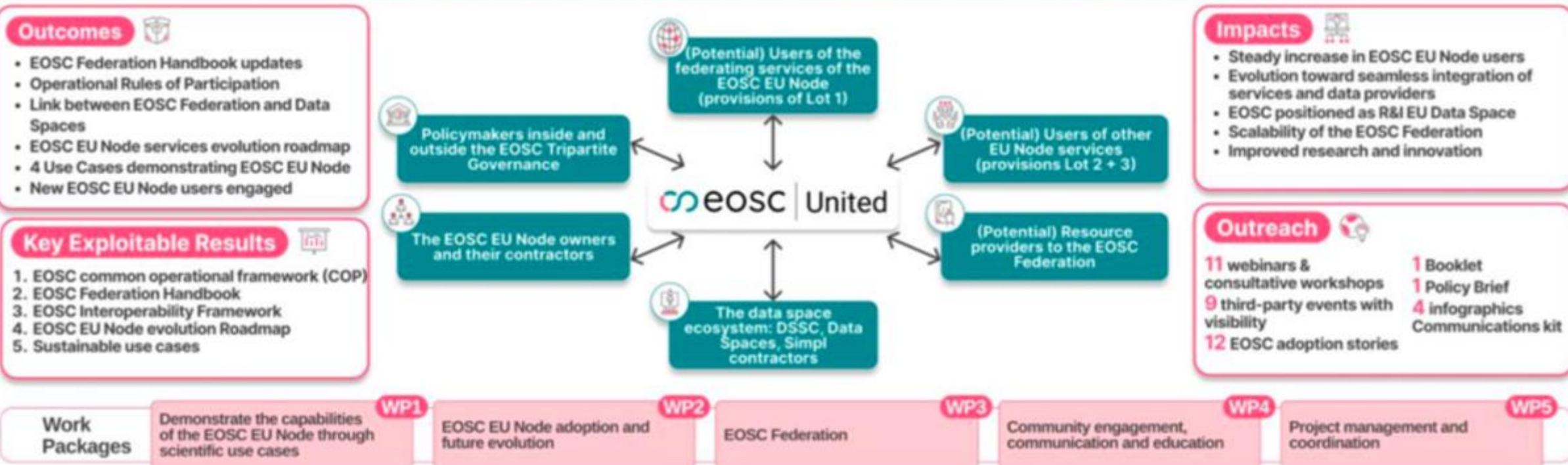
EOSC United proposal submitted

Project participants

- **EOSC Association**, Belgium
- **ELIXIR**, Germany
- **Trust-IT**, Italy
- **CSC – IT Center for Science**, Finland
- **Masaryk University**, Czech Republic
- **EGI Foundation**, Netherlands
- **OPENAIRE**, Greece
- **LIBER Europe**, Netherlands
- **Instruct-ERIC**, United Kingdom
- **Instituto Aragonés de Ciencias de la Salud**, Spain
- **COMMpla**, Italy

Mission: To anchor and unite the European research community in the EOSC Federation, and to boost the establishment and growth of the Federation by leveraging the EOSC EU Node resources and blueprints.

Objectives **O#1** Foster the uptake and evolution of the EOSC EU Node **O#2** Drive standardisation for the EOSC Federation **O#3** Growing the participation in the EOSC Federation



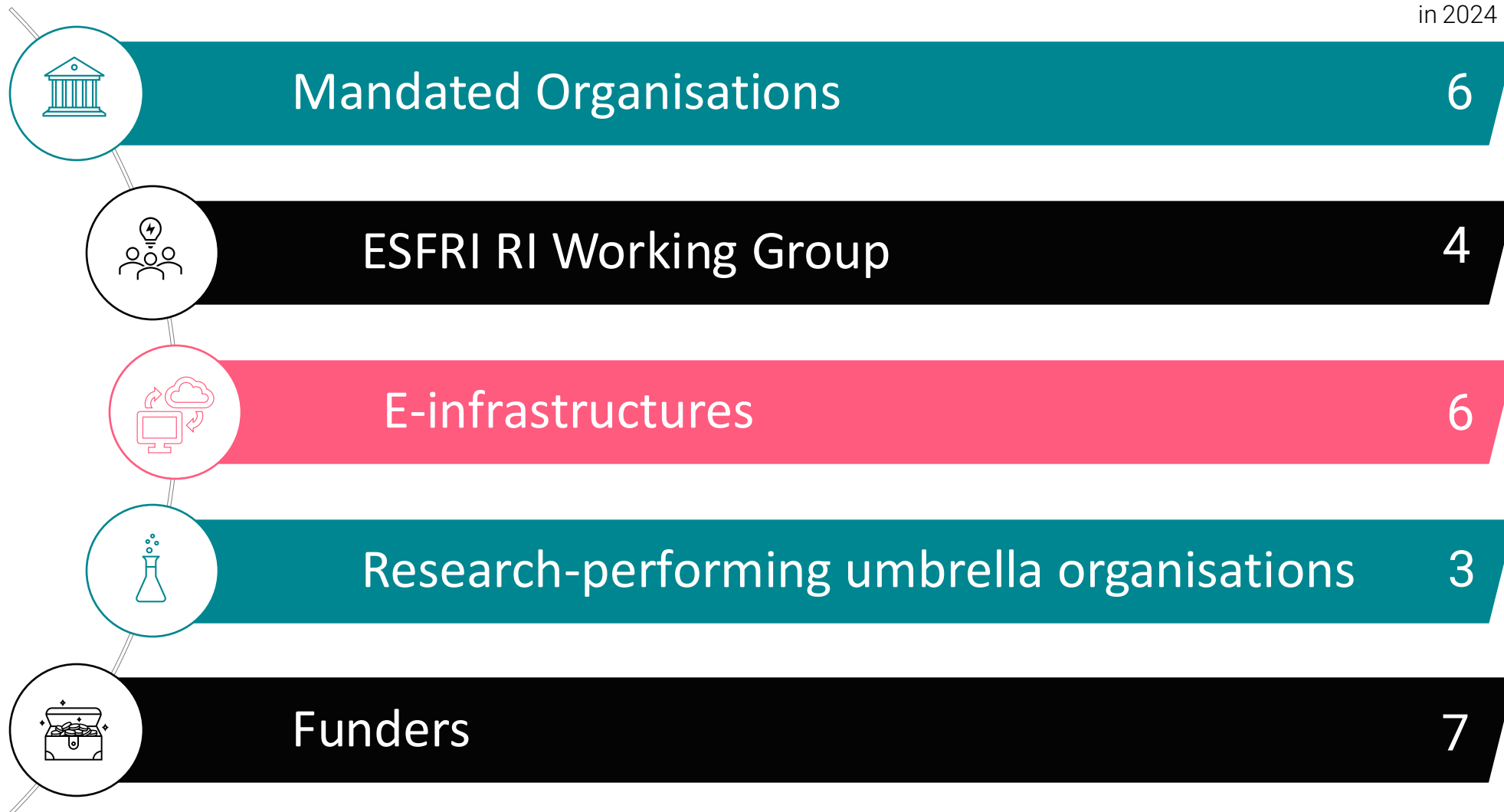
3

Inside the
EOSC Association

2024

Deepening the relationship with the member base through dedicated fora

Meetings
in 2024



Interviews with Mandated Organisations



5 November 2024

Bottom-up meets top-down:
Hungary's formula for
building Open Science
communities



1 August 2024

Working together outside
national silos to make Open
Science the new normal:
Interview with Aneta...



24 September 2024

Together we are stronger:
Anastas Mishev on national
structures in North
Macedonia, regional



30 August 2024

Exploring France's long-
standing commitment to
Open Science: Interview with
Laurent Romary of Inria



31 October 2024

Romania's strategic role in
advancing Open Science and
research data management:
Insights from Victor Vevera...



1 July 2024

Empowering the EOSC
community through
Switzerland's direct
democracy: Interview with

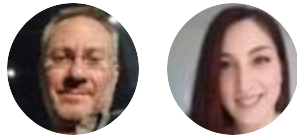
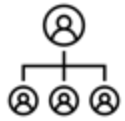
FAIR Metrics and Digital Objects

Health Data

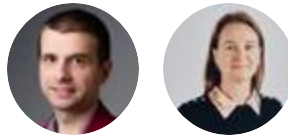
EOSC Technical and Semantic Interoperability

Long-Term Data Retention

Co-chairs



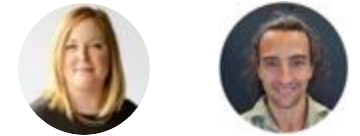
Elli Papadopoulou, Athena RC;
and Mark Wilkinson, UPM



Lene Krøl Andersen, Computerome,
DTU; and Petr Holub, BBMRI-ERIC &
Masaryk University



Diego Scardaci, EGI Foundation; Jiří
Marek, Masaryk University; Christos
Kanellopoulos, GÉANT



Jenny O'Neill, HEAnet;
Jacques Flores, Utrecht University

Members



51

44

60

37

Board liason



Klaus Tochtermann



Ignacio Blanquer



Bob Jones



Sara Garavelli

Linking EOSC and EHDS

EHDS and EOSC share a **common goal in leveraging and maximising the value of research outputs**

Both initiatives utilise distinct data sources and offer **complementary strengths**:

- EHDS focuses on **Real-World Health Data (RWD)** from clinical data holders and derived data warehouses
- EOSC primarily leverages **anonymised datasets** from research and innovation activities





External and internal communication

eosc.eu website



June-November 2024



11,600/Mo
unique visitors
32% increase



27,100/Mo
page views
29% increase

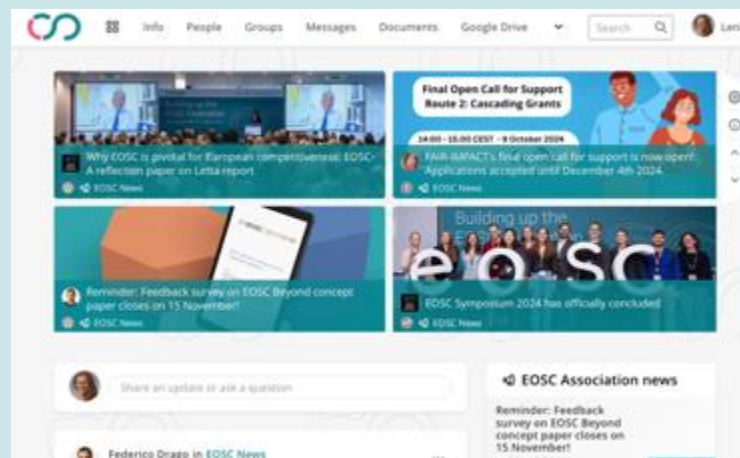


1,530/Mo
file downloads
23% increase



29%
increase in overall
activity

EOSC Forum



Current status



1,294
Activated accounts



51
Groups

Newsletter



Current status



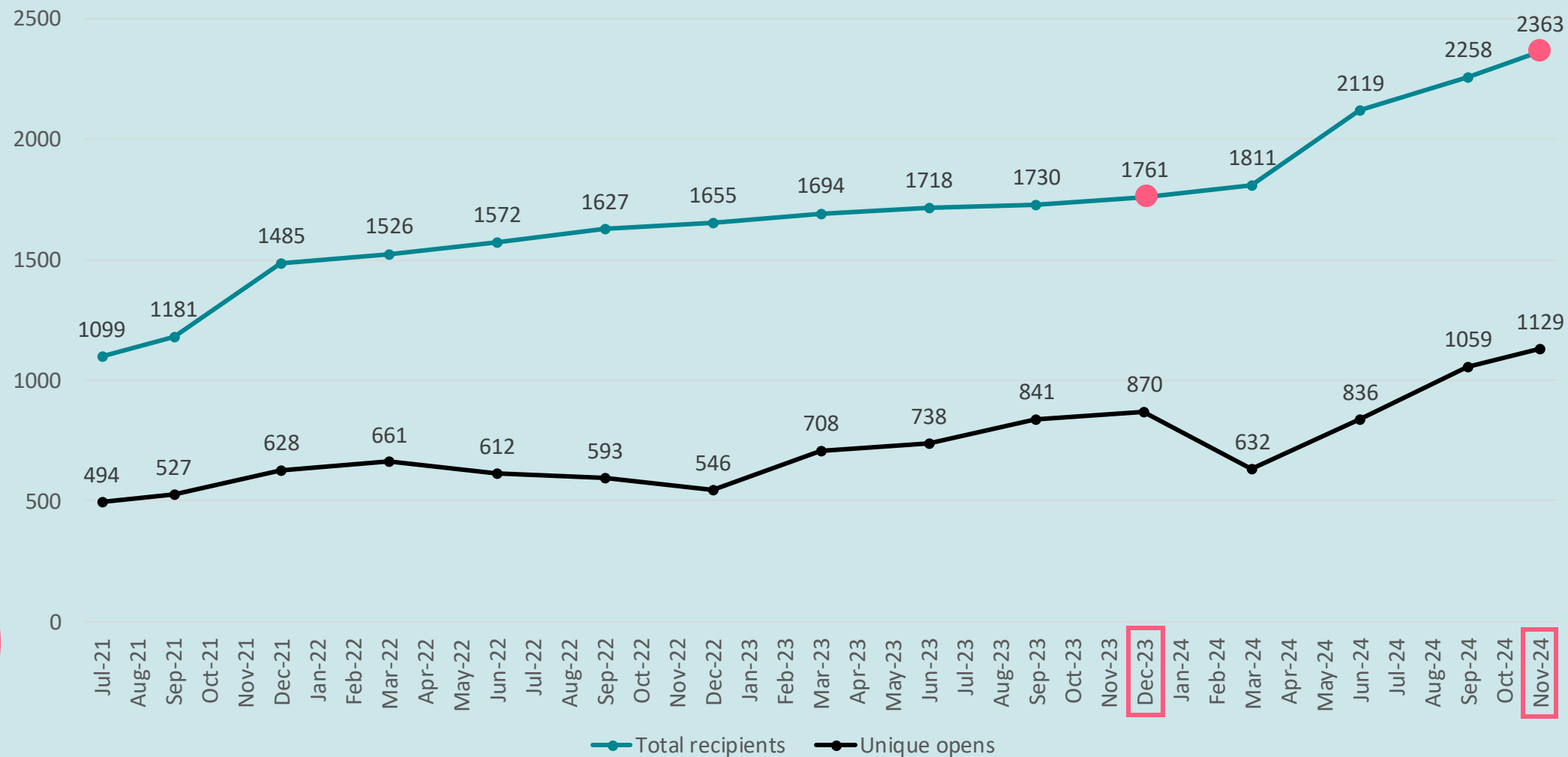
45%
opening rate



2,400
subscribers



EOSC-A newsletter



34%

increase in
total recipients
since 2023



EOSC-A
governance
meetings



GA#9

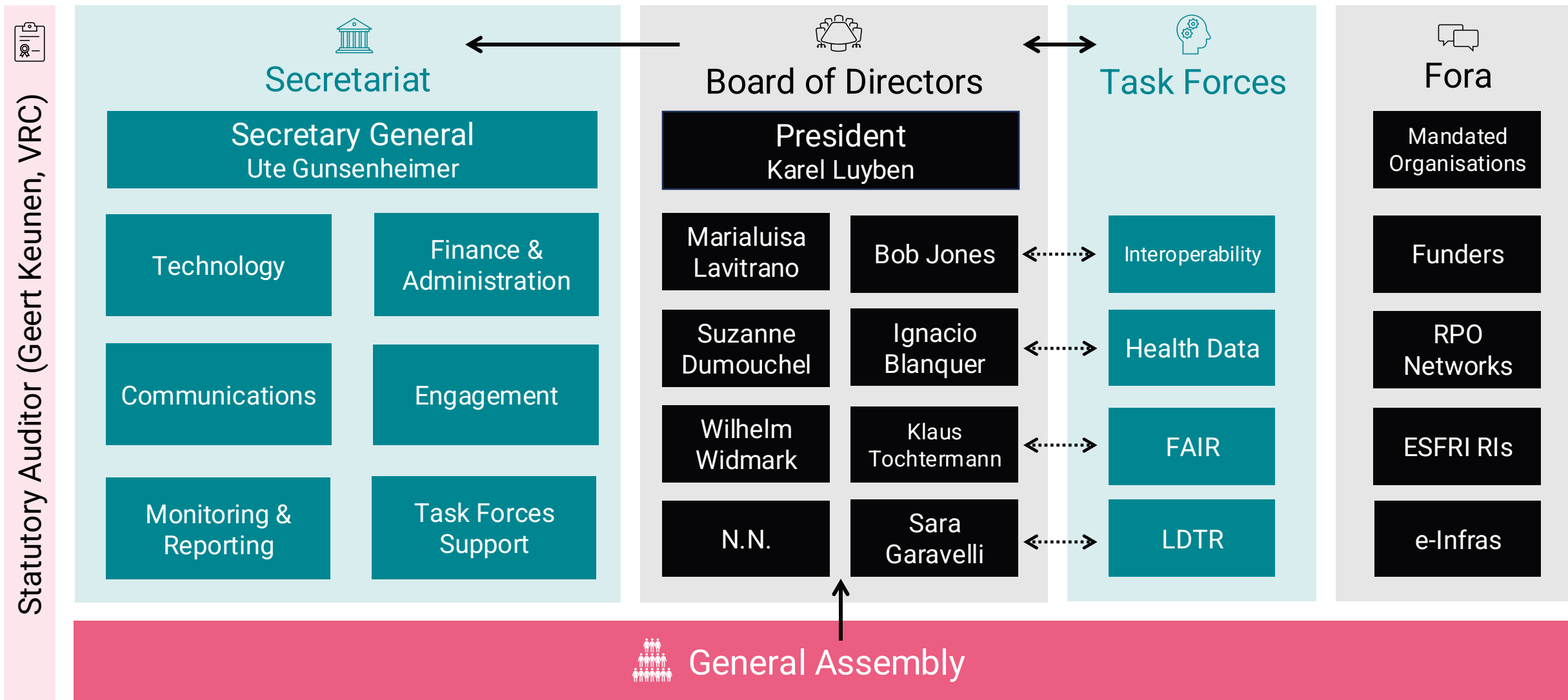
22 Nov 2024
Online

GA#10

27-28 May 2025
Belgium



EOSC Association: Organisational chart

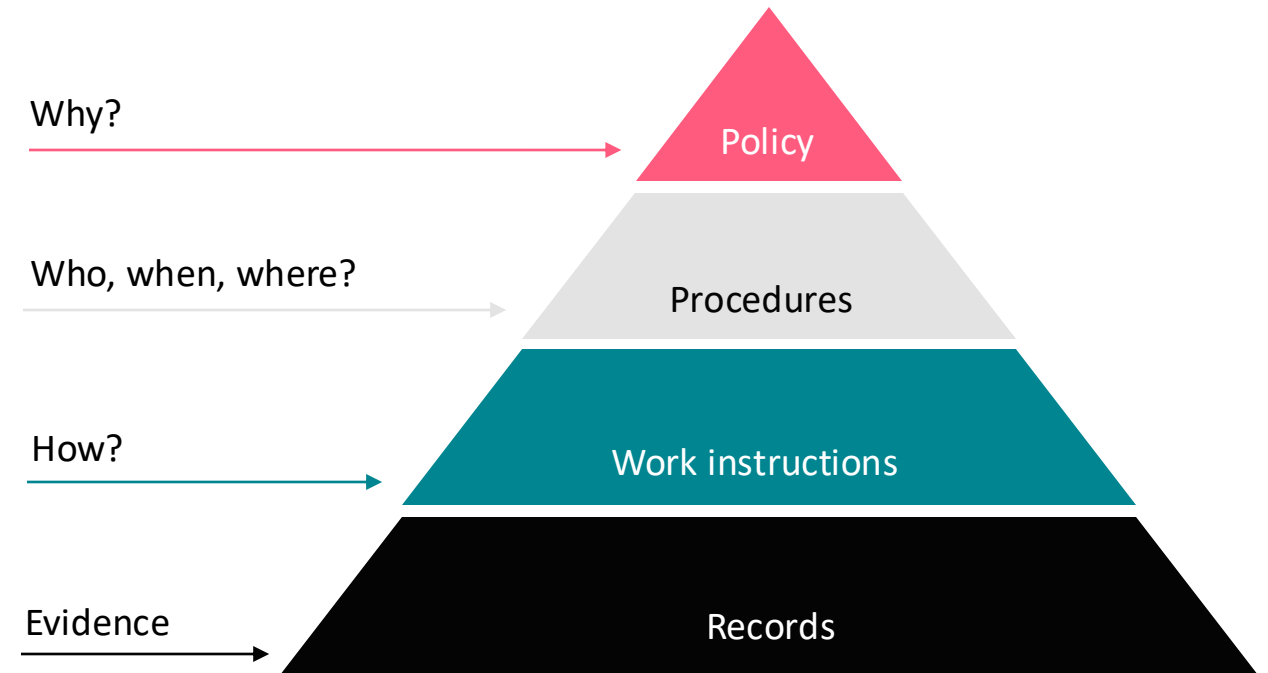


eosc Capacity building

Gap analysis of current organisational standards, covering five aspects of organisational controls

- 1 Control environment
- 2 Risk assessment
- 3 Measures for avoiding conflict of interest
- 4 Information and communication
- 5 Monitoring

Schematic on EO SC-A's process to create and maintain clear and effective documentation



2024

Key performance 2024

Driving the Future

- Driving the build-up phase of the EOSC Federation in the context of the EOSC Tripartite Governance incl. the drafting of the EOSC Federation Handbook.
- Delivering SRIA 1.3 incl. MAR 2026-2027
- Achieving the requested In-kind Contributions of 500 MEUR of Additional Activities already after two years
- Establishment of four new EOSC-A Task Forces with over 200 volunteers
- Facilitating 7 Opportunity Area Experts Groups with nearly 190 participants
- Consolidating internal communication channels along 5 dedicated Fora
- Organising the EOSC Symposium with EOSC Focus support

meosc



Q&A

Item 05: Adoption of SRIA 1.3, incl. MAR 2026-2027

Karel Luyben, President, EOSC-A



Paper C: SRIA 1.3,
including MAR 2026-2027



Strategic Research and Innovation Agenda

The SRIA outlines clear goals for developing EOSC to foster Open Science and enhance trust and reproducibility in research by creating **a trusted, virtual, federated environment** in Europe for **storing, sharing, and reusing research outputs** across disciplines and borders.



Co-owners

- EOSC Association
- European Commission



Chapters

- 1 New ways of science
- 2 EOSC in the making
- 3 Strategic objectives of the European Open Science Cloud
- 4 Guiding principles
- 5 Implementation challenges
- 6 Boundary conditions
- 7 Expected impacts
- 8 **Roadmap [Multi-Annual Roadmap (MAR)]**
- 9 Conclusions

eosc What is the Multi Annual Roadmap (MAR)?

- The Multi-Annual Roadmap is a part of the Strategic Research and Innovation Agenda.
- The MAR sets priorities for activities in a given period of work.
- The MAR informs the Work Programme which is defined by the European Commission.
- The MAR just developed is for 2026-2027.



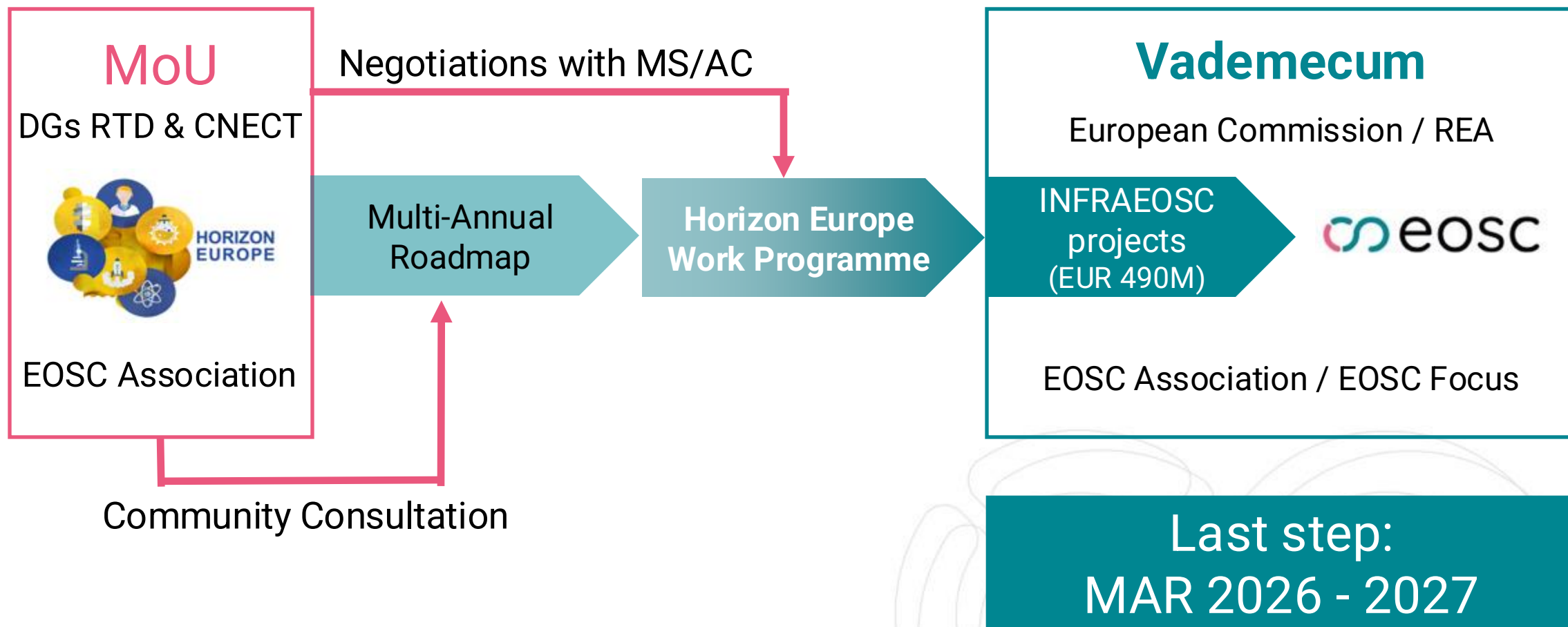
Consultation on the
EOSC Multi-Annual
Roadmap (MAR)
2026-2027

Community consultation open from
03 September to 22 September 2024



Delivering EOSC – the Process

The critical role of the INFRAEOSC Projects



eossc How is this MAR developed?

- Starting from MAR 2025 – 2027 items for 2026 – 2027 were selected and reviewed by the Board that decided to distribute the priorities over four Strategic Pillars (relevant domains of development).
- A draft version for consultation was agreed on by the EC in August and put out for consultation.
- Consultation period 3 September till 22 September 2024.
- Finalising draft and integration in SRIA 1.3 in October 2024.
- Draft SRIA 1.3 consulted with the EC in October 2024.
- Expected adoption of SRIA 1.3 (incl. MAR 2026 – 2027 by EOSC-A at GA#9 on 22 November 2024.
- Expected adoption of SRIA 1.3 by Partnership Board in December 2024.



Strategic pillars

- 1 Sustaining and enhancing the EOSC Federation
- 2 Contributing to the web of FAIR data and the uptake of AI
- 3 Ensuring research security and sovereignty
- 4 Linking with other Common European Data Spaces and beyond

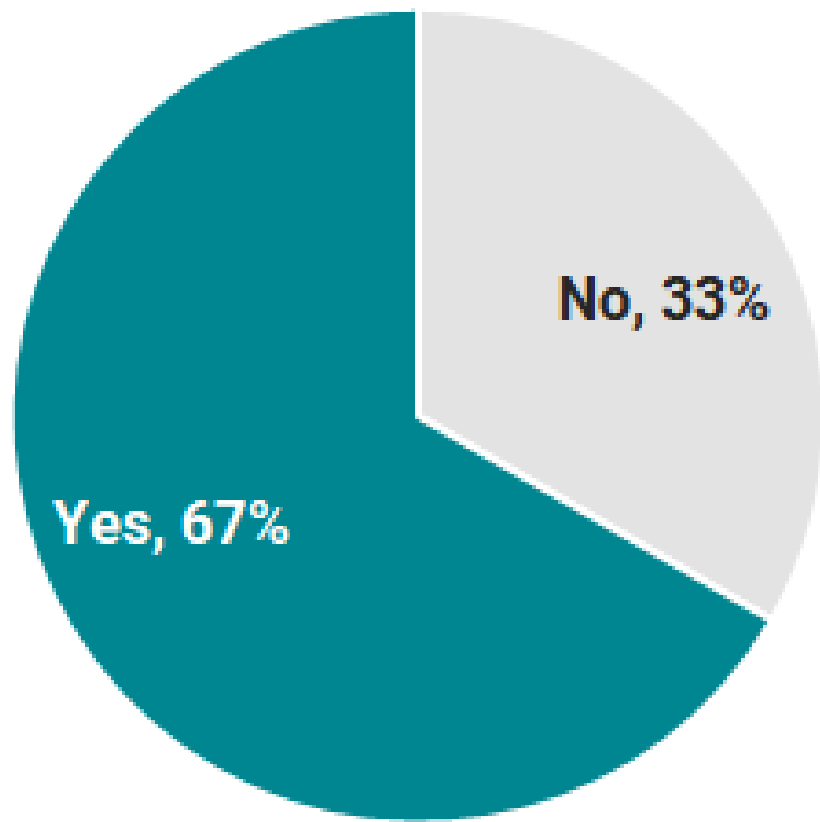


Once adopted, SRIA 1.3, including MAR 2026-2027, will serve as the EOSC Partnership's **direct input into the Horizon Europe Work Programme** for the final years of Horizon Europe.



A full revision of the SRIA is planned for 2025, which will result in SRIA 2.0

eosc Involvement of the respondents

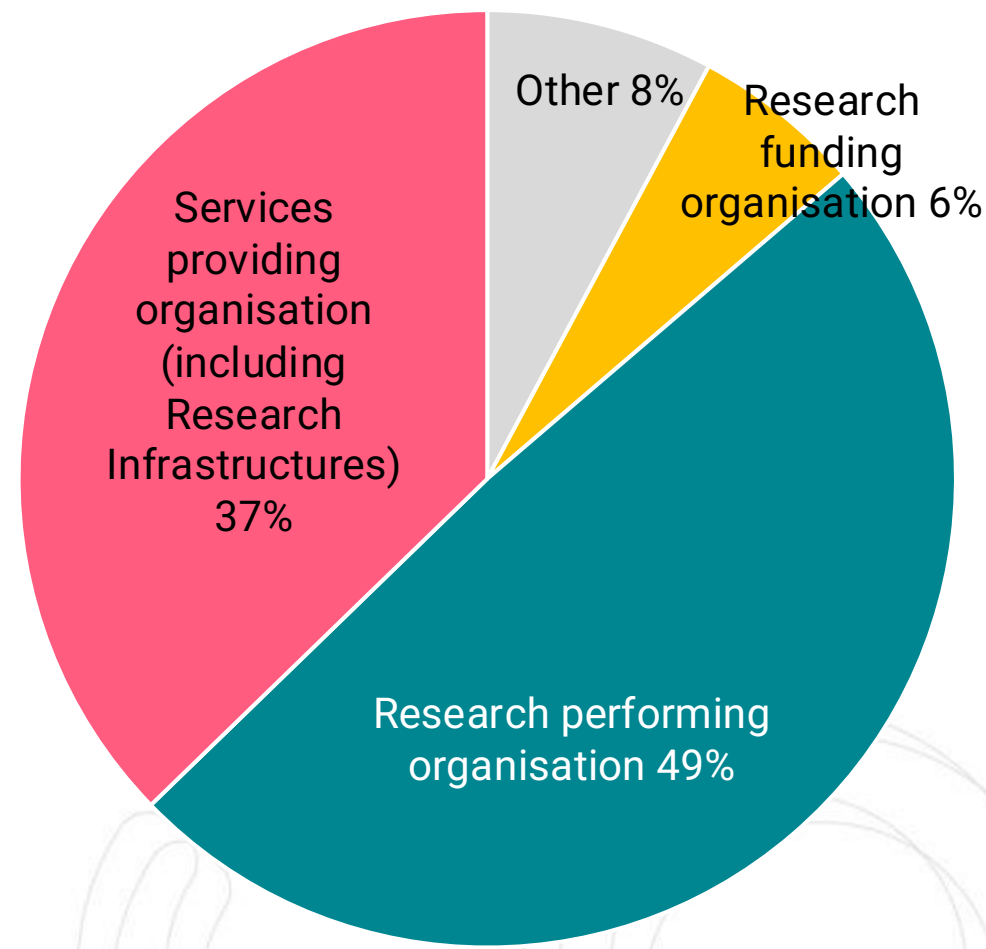
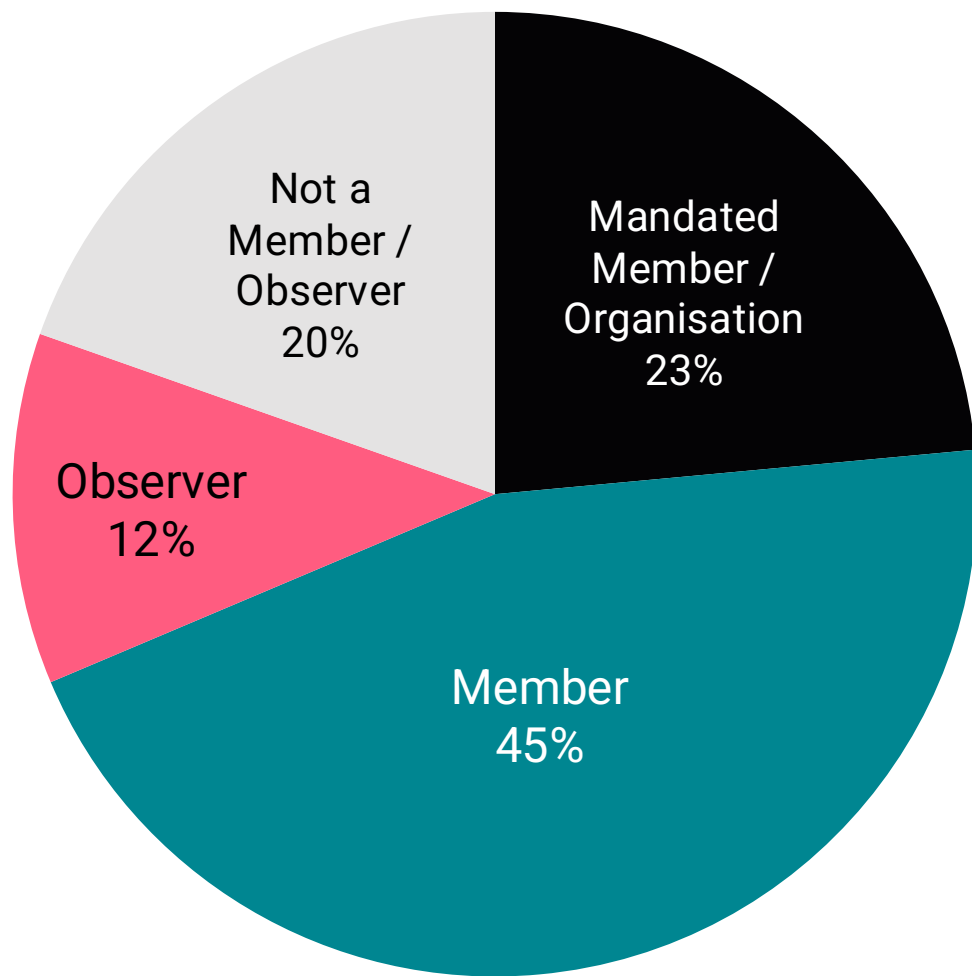


Participation in EOSC-A Task Forces or EOSC Opportunity Area Expert groups



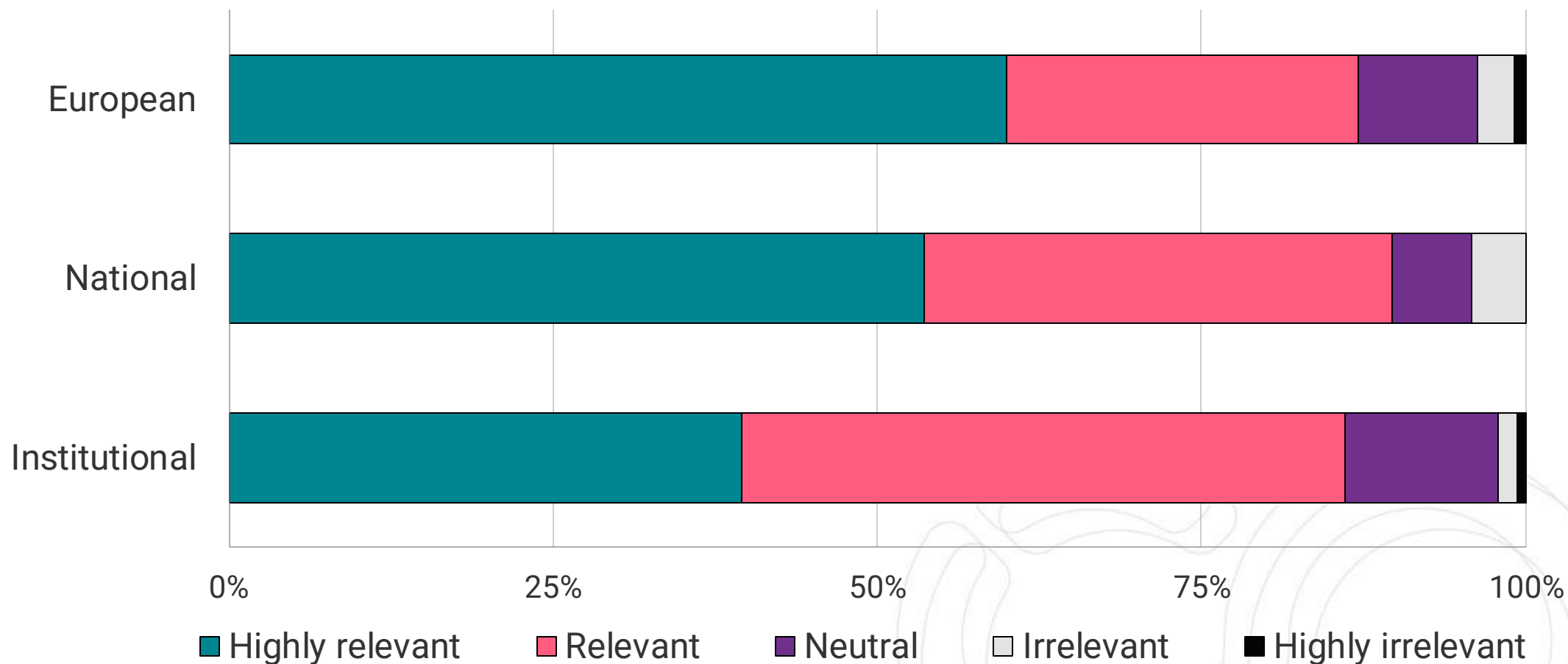
Involvement in EOSC-related projects in Horizon Europe

eosc Respondents to the consultation



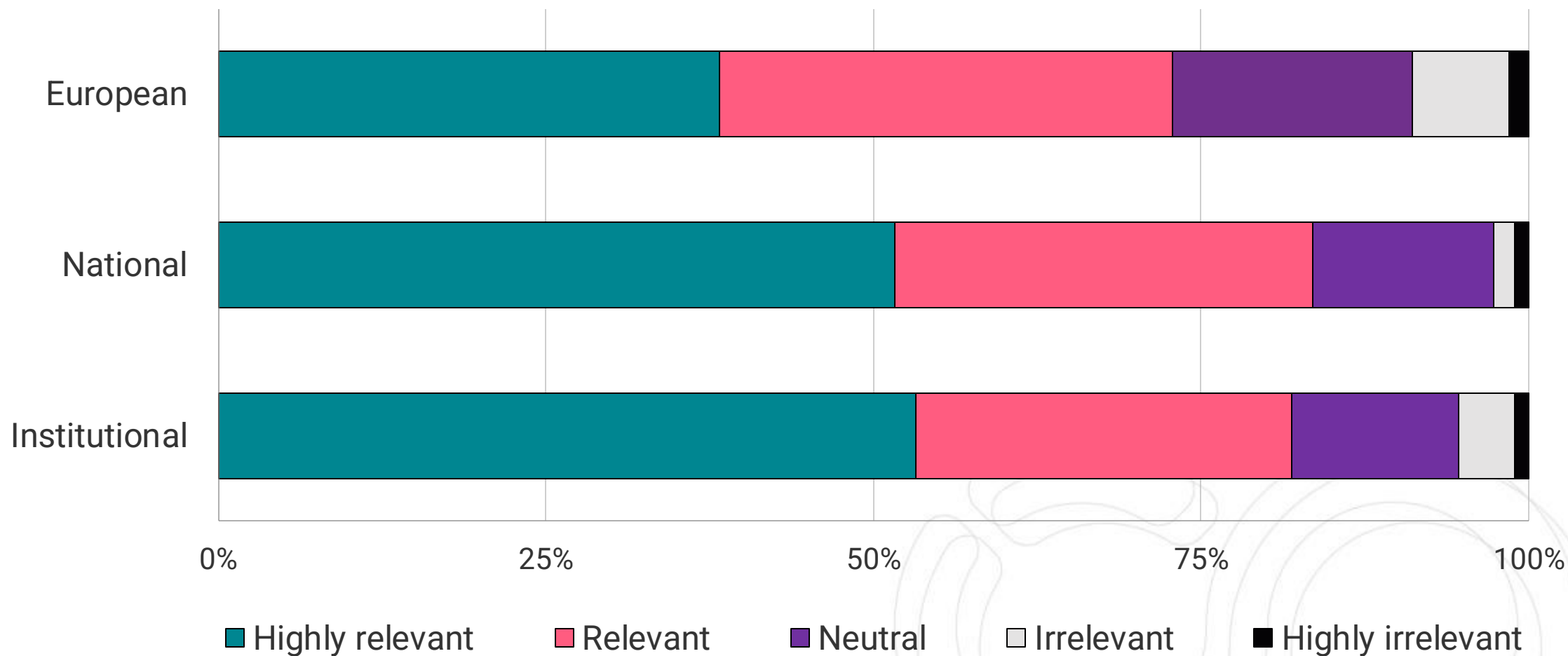
eosc Relevance of the suggested activities for SP1

Strategic Pillar 1: Sustaining and enhancing the EOSC Federation



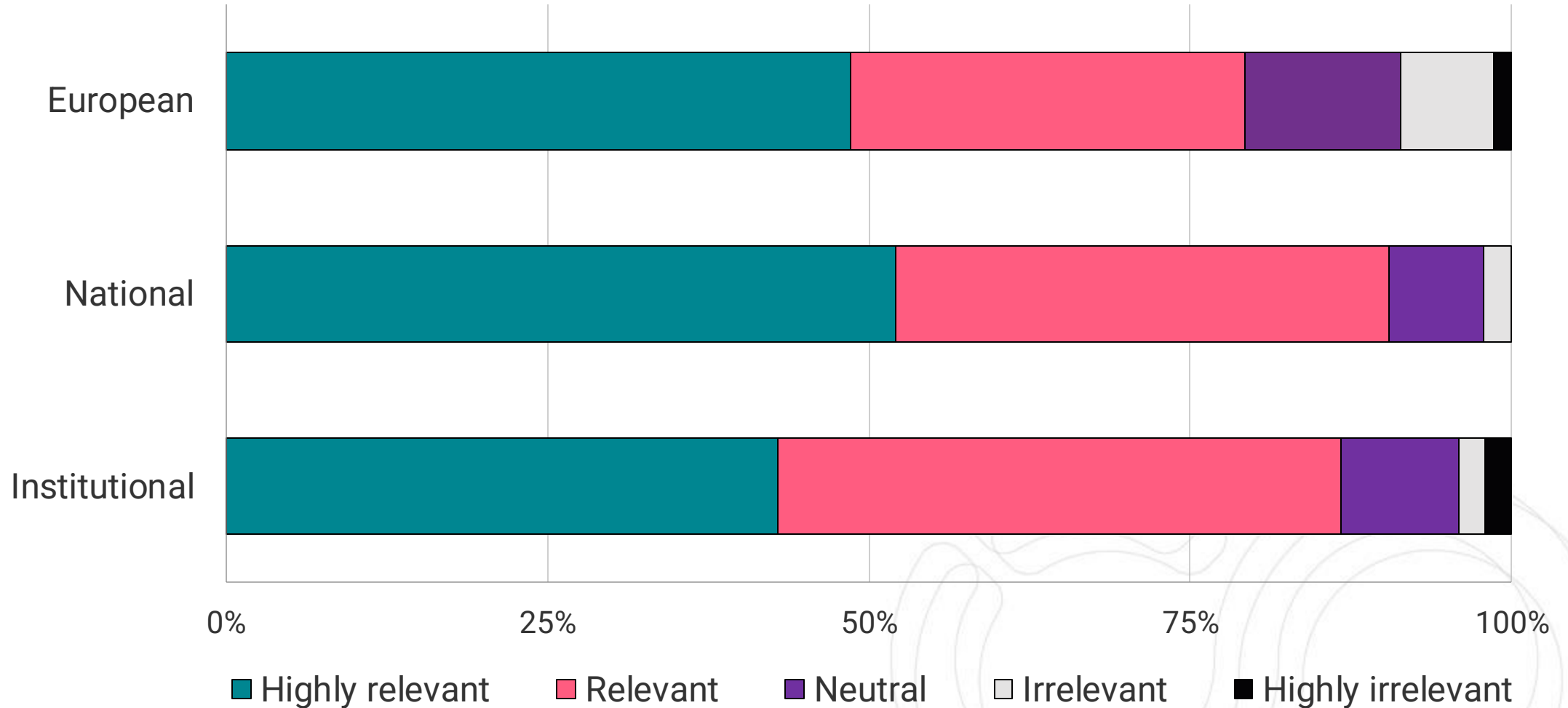
eosc Relevance of the suggested activities for SP2

Strategic Pillar 2: Contributing to the web of FAIR data and the uptake of AI



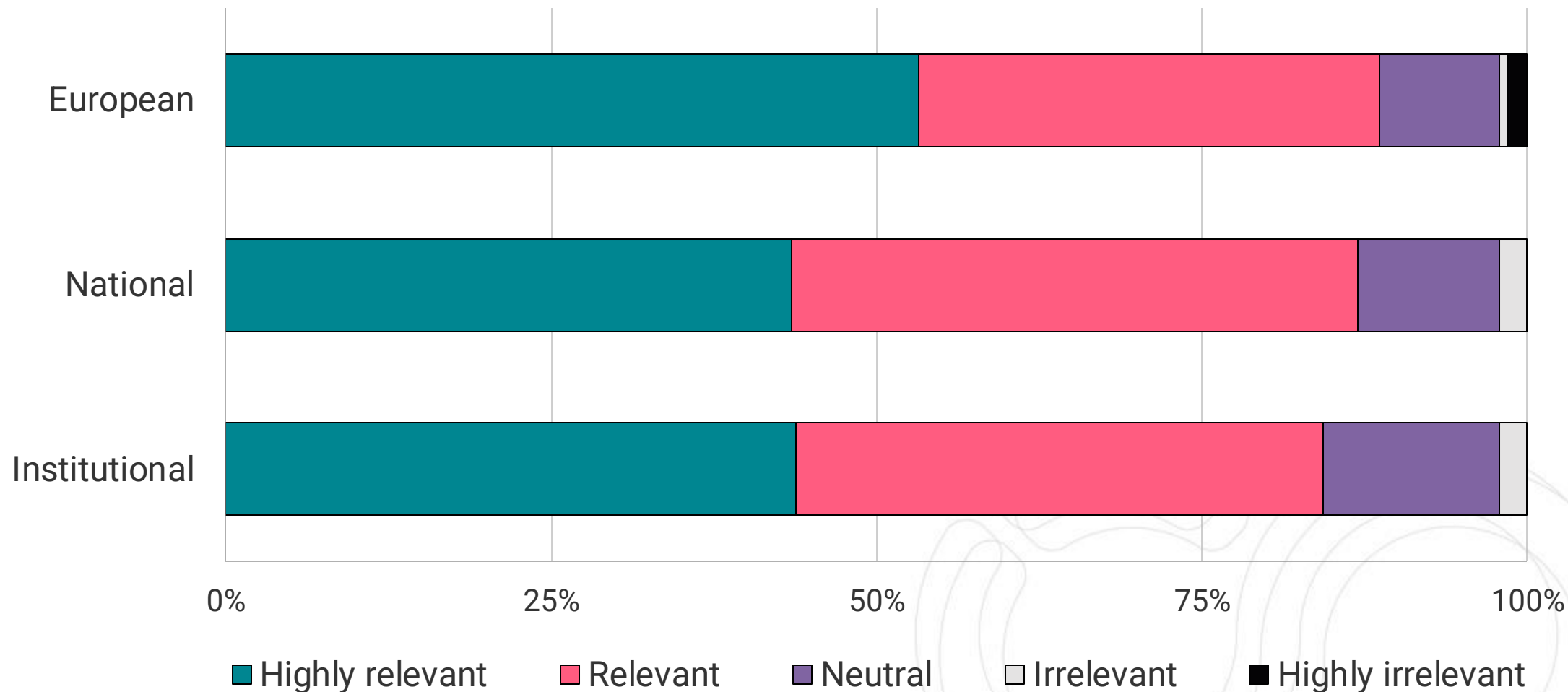
eosc Relevance of the suggested activities for SP3

Strategic Pillar3: Ensuring research security and sovereignty



eosc Relevance of the suggested activities for SP4

Strategic Pillar 4: Linking with other Common European data spaces and beyond





seosc

Q&A



Item 05: Adoption of SRIA 1.3, incl. MAR 2026-2027

The GA is invited to adopt
SRIA 1.3, including MAR 2026-2027.

Decision/Open voting



Group photos

meosc

Coffee break

11:35-11:45



eosc Thank you to outgoing Board Members



Item 06:

Election of four Board Members, incl. short presentations of candidates (3+1)

Karel Luyben, President, EOSC-A, Ute Gunsenheimer, Secretary General, EOSC-A, and candidates



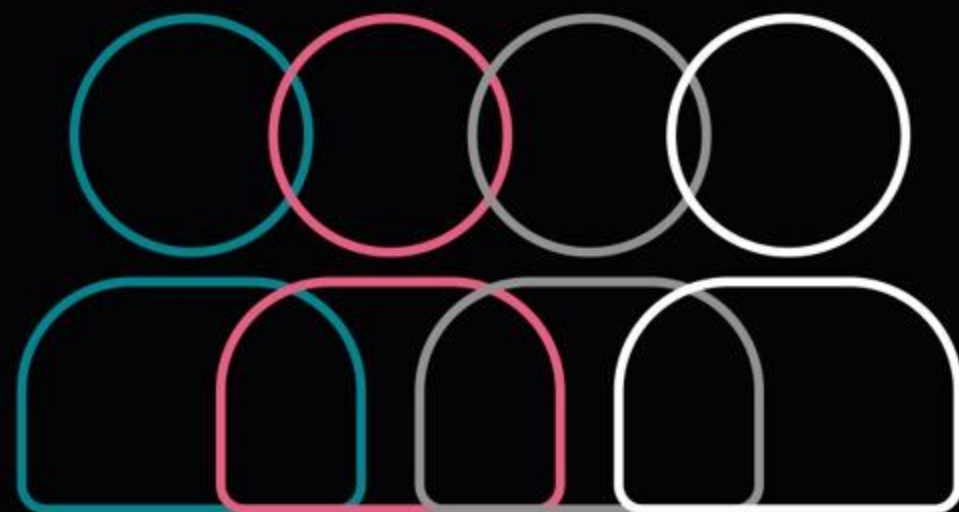
Paper D: Directors' Candidacies





Call for Candidates for four Directors

Submission deadline:
25 October 2024, 23:59 CEST





Candidates competing for 4 positions on BoD



Helen Clare
Jisc (UK)



Licia Florio
NORDUnet (DK)



Sara Garavelli
CSC-IT (FI)



Annika Glauner
ETH Zurich (CH)



Kamran Naim
CERN (IO)



Martine Pronk
Stichting LIBER (NL)



Eva Stensköld
Uni of Gothenburg (SE)



Maria-Carme Torras-Calvo
Uni of Bergen (NO)



Roxanne Wyns
LIBIS - KU Leuven
Libraries (BE)

neosc

Helen Clare

Jisc (UK)

3-year & 1-year term



eosc

Licia Florio
NORDUnet (DK)

3-year & 1-year term



eosc

Sara Garavelli

CSC-IT Center for Science (FI)

3-year & 1-year term



oeosc

Annika Glauner

ETH Zurich (CH)

3-year & 1-year term



oeosc

Kamran Naim

CERN (IO)

3-year & 1-year term



neosc

Martine Pronk

Stichting LIBER (NL)

3-year term only



neosc

Eva Stensköld

University of Gothenburg (SE)

3-year & 1-year term



oeosc

Maria-Carme Torras-Calvo

University of Bergen (NO)

3-year & 1-year term



Roxanne Wyns

LIBIS - KU Leuven Libraries,
KU Leuven(BE)

3-year & 1-year term



Item 05: Election of four Board Members (I)

Paper C – Directors' Candidacies

- Anonymized voting using **Votebox** election platform
- **Only Delegates**, i.e. the official representatives of Member and Mandated organisations, **can vote**. Observers and Guests do not have voting rights.
- Organisations who have applied to become Members of the EOSC Association (see Paper A) will be granted **immediate voting rights** should their full Membership be adopted under Agenda Item 03: “Admission of new Members and Observers of the Association”.
- Delegates who are **proxies** of other Delegates have already been informed separately about the procedures.
- Since there are **nine (9) candidates** for **four Director positions**, the election will consist of **four separate selection rounds**, where Delegates will choose one candidate per round. After the four candidates are selected, **all four Directors will be elected by the GA in a single ballot**.

Item 05: Election of four Board Members (II)

Paper C – Directors' Candidacies

- 8 out of 9 candidates are running for the 3-year term as well as the 1-year term and one candidate is only running for a 3-year term. Hence, this candidate does not take part in the 1-year term selection round. The first three rounds are dedicated to the 3-year term positions and the fourth to the 1-year term position.
- The candidate who received the most votes in round one is selected. This candidate is then removed in round 2 (8 candidates remaining for the second seat). The same stands true for round 2, so that for round 3 there should be 7 candidates running. In case of a tie, another round with the tied candidates then take place for the selection.
- For the fourth and final selection round, the 1-year term position is to be filled. At this stage, we will either have 5 or 6 candidates still running. At least 3 candidates will have been elected by then in the three rounds prior. So, if the person not running for the 1-year term was selected in one of the first three rounds, then for this final round we still have 6 candidates left. If the person not running for the 1-year term was not selected in one of the first three rounds, then the total number for this final round is 5 candidates.

Item 05: Election of four Board Members (III)

Paper C – Directors' Candidacies

- Elections are regulated in Art. 3 of the EOSC AISBL [Articles of Association](#).
- **Article 3.4**, which states that for the election of Directors of the Board a '**double majority**' is required, with both:
 - Two-thirds ($\frac{2}{3}$) majority of votes of Members present or represented, and;
 - Two-thirds ($\frac{2}{3}$) majority of votes of Mandated Organisations present or represented.
- The election process for all four positions will take place on a **single ballot**. Delegates will receive an online ballot in which they can select for each of the four candidates the following three options:

O Yes

O No

O Abstain

Item 05: Election of four Board Members

How to log in to the voting tool.

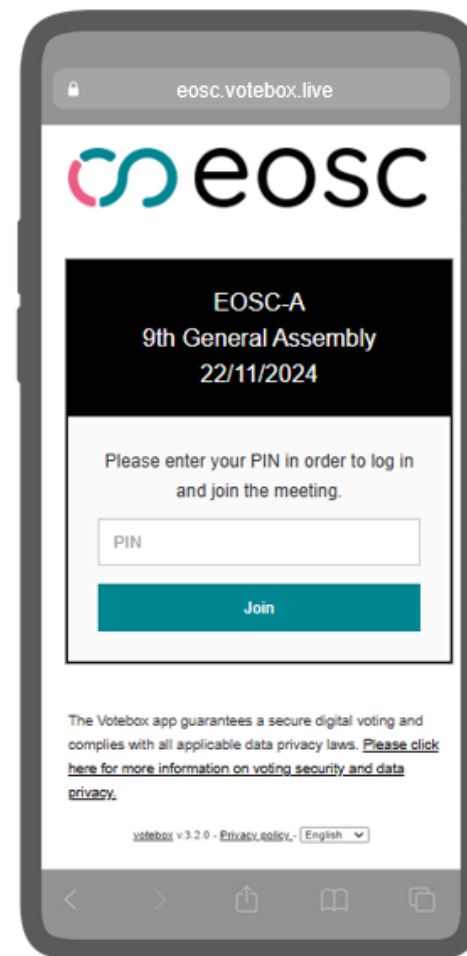
Open the following URL in a web browser:



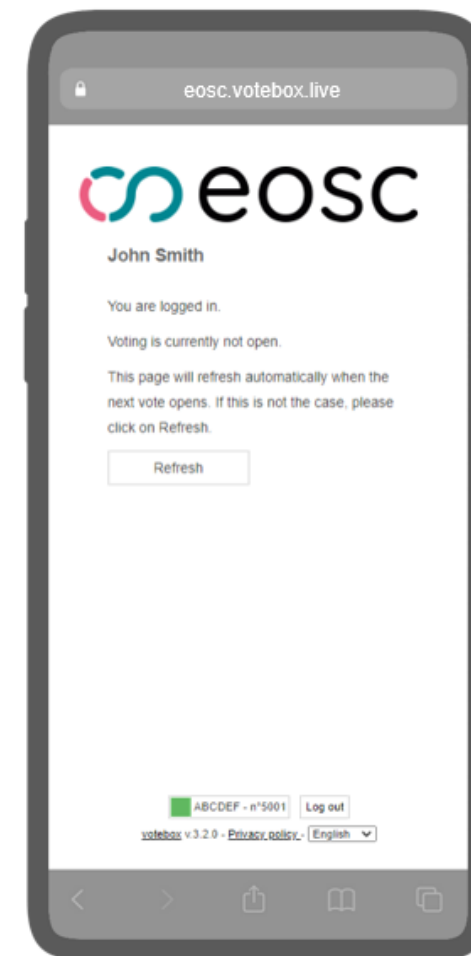
eosc.votebox.live

The most convenient way is to use your smartphone. Alternatively, you can open a separate window on your computer.

To log in, you will need the personal PIN that has been sent to you by e-mail.



Login page



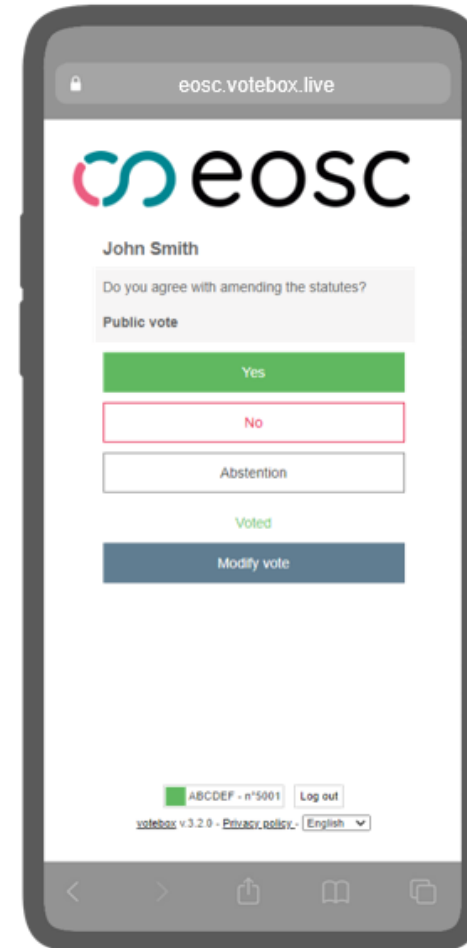
Display after login

How to vote

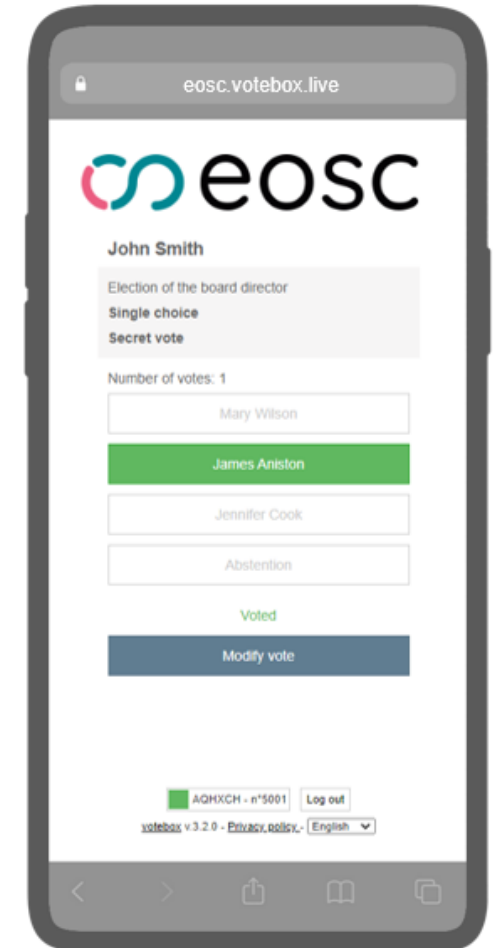
As soon as the voting is open, you will see the question and the corresponding answer options.

Click on the desired answer option and then on the confirmation button to submit your vote.

You may change your mind as long as the vote is open.



Vote



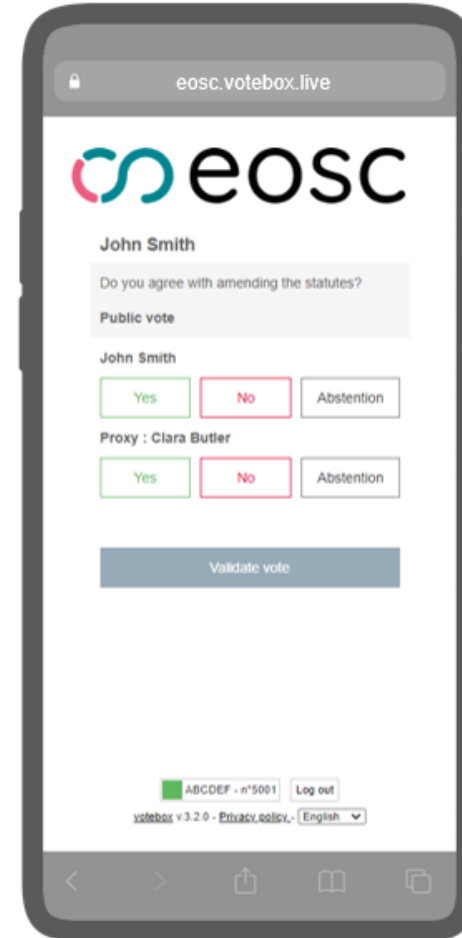
Election

Item 05: Election of four Board Members

How to vote for your proxies.

If other members have given you a proxy, you will be able to vote for both you and your proxies.

Select the desired answer option for you and for your proxies and then click on the confirmation button.



The screenshot shows a mobile application interface for voting. At the top, the URL 'eossc.votebox.live' is displayed. Below the 'eossc' logo, the user's name 'John Smith' is shown. A question 'Do you agree with amending the statutes?' is followed by a 'Public vote' section. Under 'John Smith', there are three buttons: 'Yes' (green), 'No' (red), and 'Abstention' (grey). Below this, the proxy's name 'Proxy : Clara Butler' is shown with the same three buttons. A 'Validate vote' button is at the bottom. At the very bottom, there is a footer with a green square, the text 'ABCDEF - n°5001', a 'Log out' button, and 'votebox v3.2.0 - Privacy policy - English' with a dropdown arrow.

Vote with proxy



Item 06: Election of four Board Members, incl. short presentations of candidates (3+1)

The GA is invited to elect
four Board Members.

Decision/anonymised voting

Item 07:

Evolution of the EOSC Federation incl. Handbook

Bob Jones, Director, EOSC-A

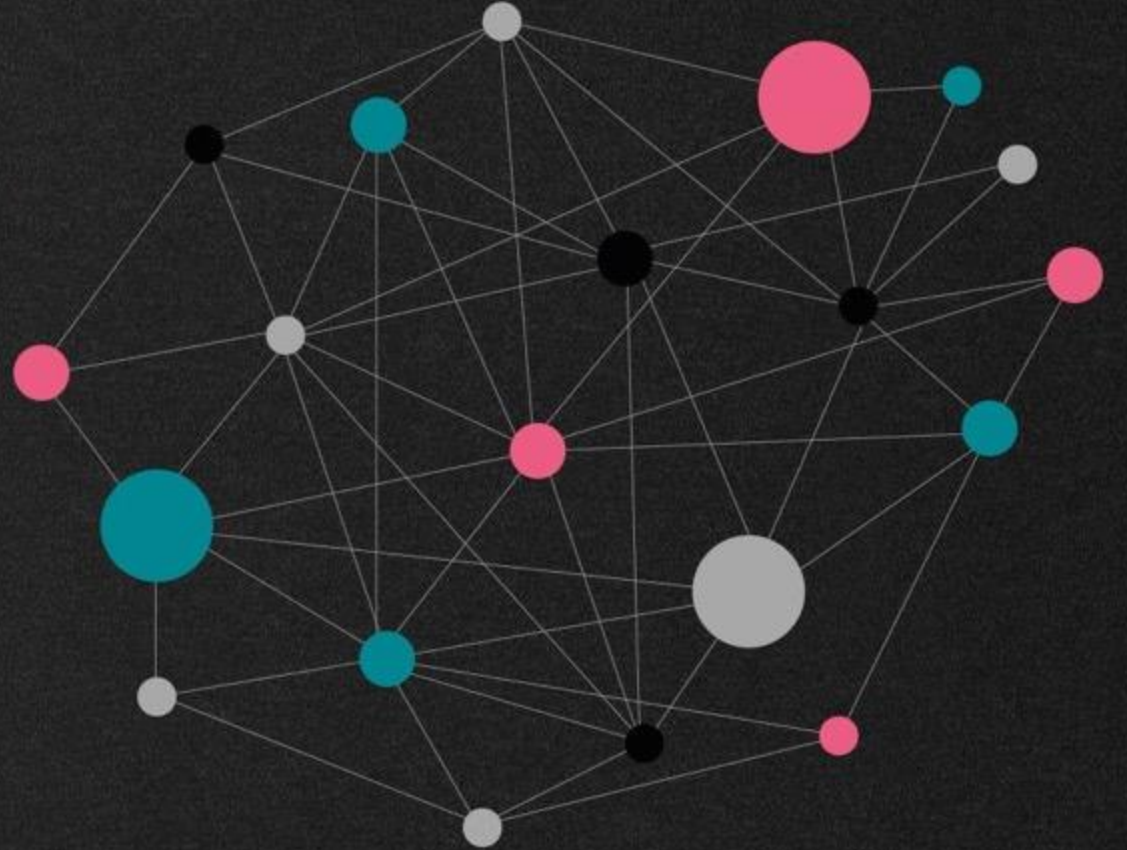
Karel Luyben, President, EOSC-A



Paper E: Evolution of the EOSC Federation



Building the EOOSC Federation





Questionnaire

Open: 12 Jun 2024 - 18 Aug 2024 (late submissions accepted until 31 Aug 2024)

1. Do you intend to offer your institutional resources through a future EOSC Node of the EOSC Federation?
2. Do you wish to join the build-up phase with the intention to build a potential future EOSC Node?
3. Are you able to identify the legal entity that would assume legal responsibility for the potential EOSC Node?
4. Please list the resources your organisation intends to make available via the node. For each entry give the Technology Readiness Level (TRL 1-9), any restrictions that apply to use of the resource, and describe their added value to the EOSC Federation.
5. Are all these resources owned/operated by your organisation?
6. Please estimate when you would be able to start offering resources to the EOSC Federation?
7. What support/competences/training will be offered to the users of the resources made available via the potential node?
8. What is the added value that you see for you and for your users in contributing to the EOSC Federation?
9. Please add any additional remarks you would like to make about the EOSC Federation
10. Upload supporting documents (optional)



Overview of questionnaire submissions

Open: 12 Jun 2024 - 18 Aug 2024 (late submissions accepted until 31 Aug 2024)



121 Submissions



25 Countries plus many international organisations



52 Nodes with hundreds of repositories and services



5 Node types: thematic, national, institutional, regional, and other (such as the EU Node)



29 Nodes short-listed as candidates for first wave of deployment.



7-10 Nodes for first wave of deployment in 2025

Goals of the build-up phase of the EOSC Federation

By **Q4 2025** the **EOSC Federation** will ...

- ... consist of **several enrolled EOSC Nodes**
- ... have established a first operational **governance and organisational structure**, including clear description of the roles and responsibilities of its constituent bodies
- ... have detailed the **application process** to become an EOSC Node, including assessment of organisational, legal and technical requirements
- ... have established a first edition of **Federation-wide policies**, such as Rules of Participation, Access and Acceptable Use policies, cybersecurity, privacy and data protection
- ... have established a first edition of the **EOSC Interoperability Framework**
- ... have demonstrated cross-Node utilisation of some of the **federating capabilities** such as monitoring, accounting or helpdesk

Identification of potential candidate Nodes

Implementation of sequencing criteria

Interest to become an EOSC Node

- ✓ Respondent expresses intention to build an EOSC Node and can identify legal entity

Maturity and **diversity of resources** that can be offered through the EOSC Federation

- ✓ Respondent can offer a diverse set of resources/services proven
- ✓ Services / resources offered are in mature state, priority to those with track record of operating them in production grade environment
- ✓ Respondent is referred by other respondents as representative candidate Node to onboard resources

Inclusivity and **representation** of research communities and different types of organisations

- ✓ Inclusion of organisations from the thematic domains of the **five science clusters**, as well as of **national scope**
- ✓ Inclusion of **RPOs, service providers, research infrastructures, national organisations and institutions**
- ✓ Broad **geographic representation**
- ✓ Potential for **coordination** amongst groups of respondents
- ✓ Take account of participation in **EOSC EU Node consortium**

2-stage dialogues with potential candidate Nodes

1st stage – confirm commitment to join build-up phase

- Objectives
 - Present key **goals/deliverables** of the build-up phase & **timeline** for delivery
 - Discuss the **expectations of candidates** in joining the Federation
 - Clarify and confirm expected levels of **commitment** and required resources
 - Encourage community coordination to identify **representative organisations** to take part in the build-up phase
 - **Identify** the potential candidate Nodes to participate in the 2nd stage
- Participants
 - all potential candidate Nodes; the Tripartite Group
- Timing
 - 4 meetings; **December 2024 to January 2025**

2-stage dialogues with potential candidate Nodes

2nd stage – technical and organisational deep-dives (one-on-one)

- Objectives
 - Clarify the **organisational capacities** to achieve the goals of the build-up phase
 - Clarify the **technical requirements** to achieve the goals of the build-up phase
 - Discuss the **technical challenges the candidates aim to tackle** by joining the Federation
 - Identify a list of around **7-10 candidate Nodes** to participate in the first wave of enrolment
- Participants
 - potential candidate Nodes (reduced list); EOSC EU Node, EOSC Tripartite Group
- Timing
 - Around 4-8 meetings*, each w/ 2-5 organisations
 - **January 2025 to early February 2025**

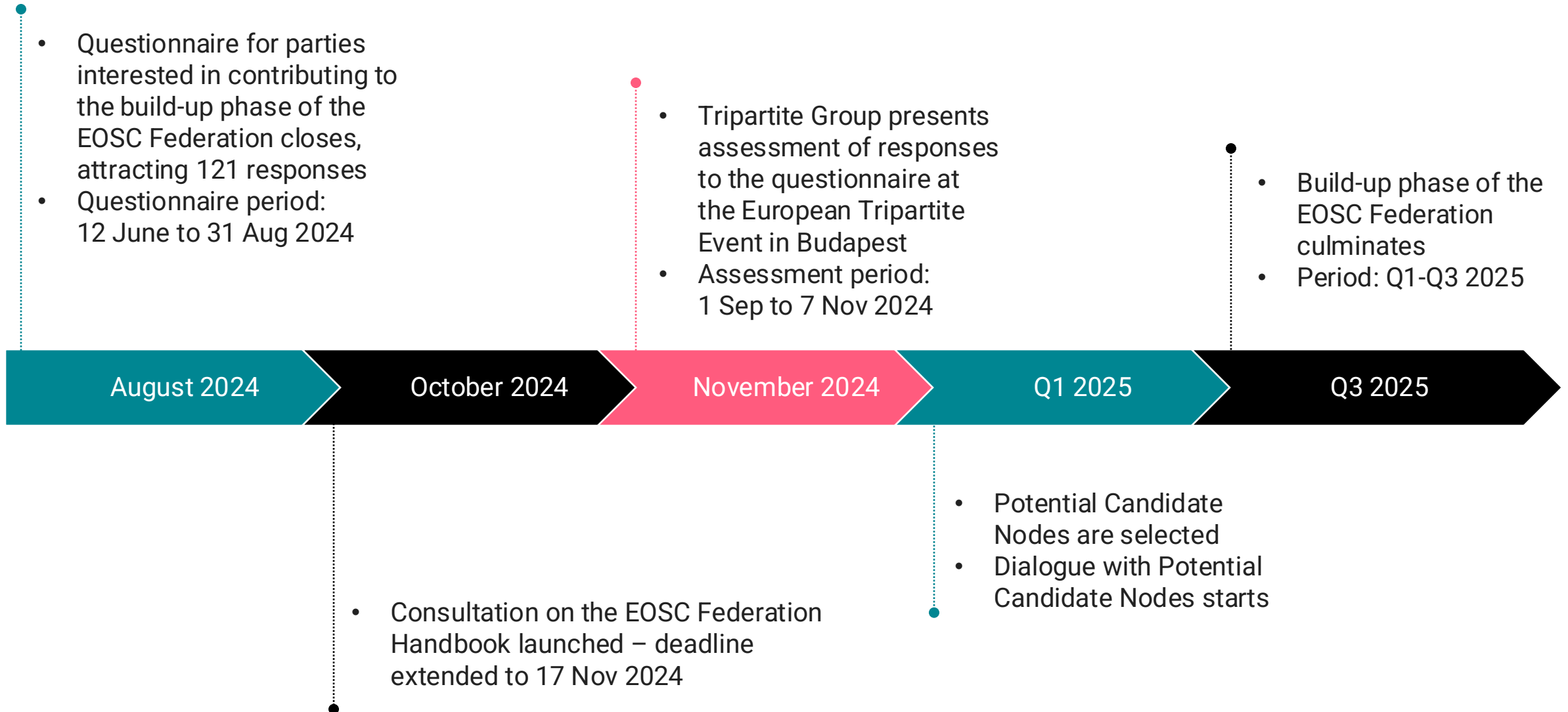
* Will be determined by the number of organisations continuing to the 2nd stage.

2-stage dialogues with potential candidate Nodes

1st stage: 4 meetings during December - January

<i>First-stage dialogue</i> Meeting 1	<i>First-stage dialogue</i> Meeting 2	<i>First-stage dialogue</i> Meeting 3	<i>First-stage dialogue</i> Meeting 4
ACTRIS ERIC ARIADNE RI CERN CLARIN ERIC CNR (Blue-Cloud) CNRS-LAPP (ESCAPE) ESRF (PaNOSC)	BITP CNRS (Data Terra) CVTI SR Foundation ICSC HUN REN Lux NDS NCN NFDI	ACOnet / EOSC Support Office Austria ARNES CSC – IT Centre for Science DeiC EUDAT NRIS SND SRCE SURF	BBMRI ERIC Elixir Hub EMBL Euro-Biolmaging ERIC Instruct ERIC

Timeline: Towards the EOSC Federation





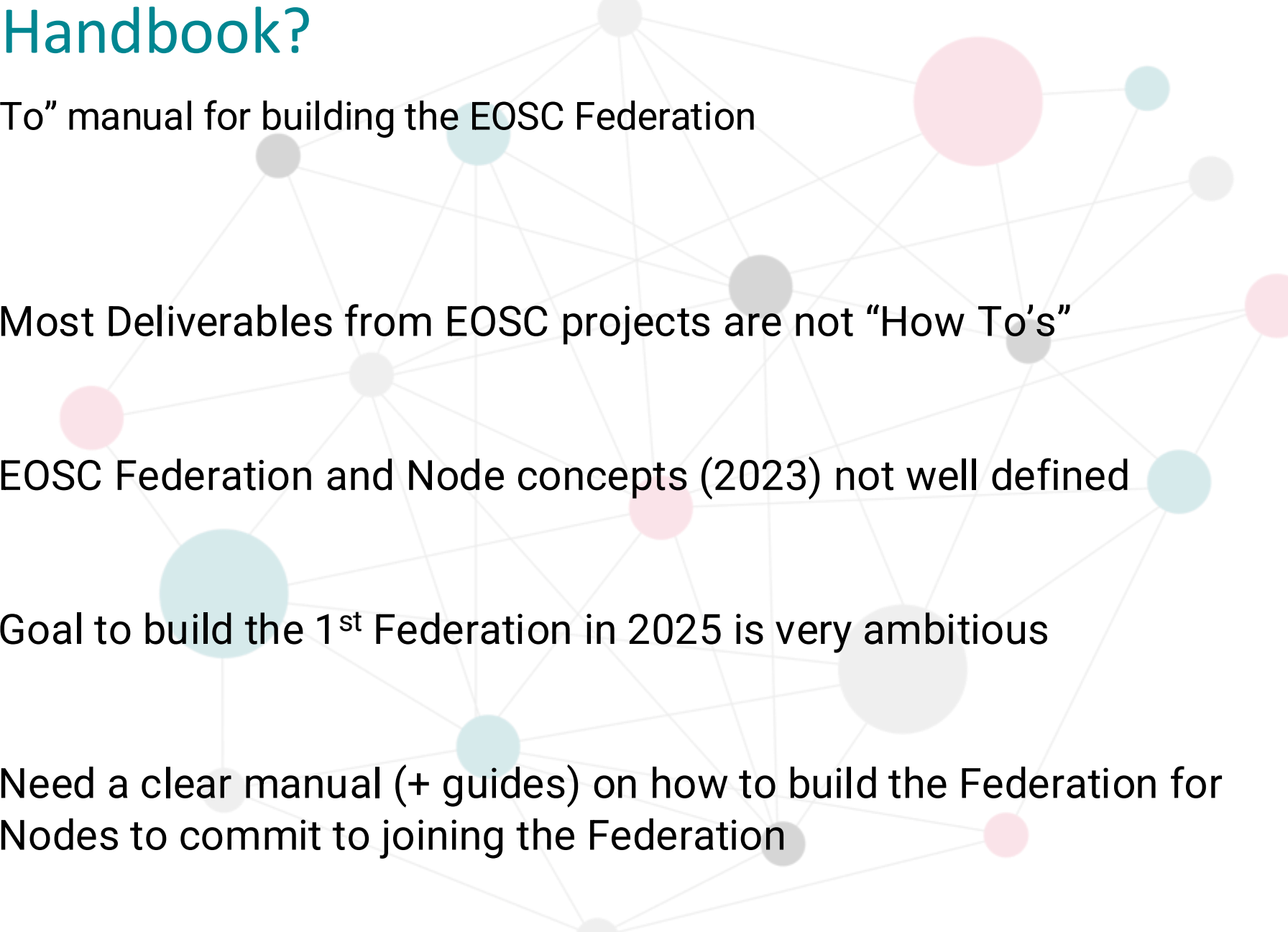
EOSC Federation Handbook

Progress update by the EOSC Association Board



Why a Handbook?

The “How To” manual for building the EOSC Federation

- 
- A background network diagram consisting of numerous circular nodes of varying sizes and colors (teal, pink, grey) connected by thin grey lines, forming a complex web-like structure.
- 1 Most Deliverables from EOSC projects are not “How To’s”
 - 2 EOSC Federation and Node concepts (2023) not well defined
 - 3 Goal to build the 1st Federation in 2025 is very ambitious
 - 4 Need a clear manual (+ guides) on how to build the Federation for Nodes to commit to joining the Federation

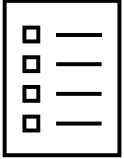
Who and How is the Handbook being written

Written collectively by volunteers

- Writers – 22
- Reviewers – 10
- Editors – 5
- Tripartite Group – 3
- Tripartite Governance – 3
- Open Consultation – YOU

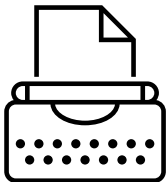


ALL writers and reviewers are volunteers!
A huge THANK YOU to them!



- Chapter 1 – Purpose
 - Chapter 2 – Governance
 - Chapter 3 – Operations
 - Chapter 4 – Architecture
 - Chapter 5 – Scientific Resources
 - Chapter 6 – Policies
-

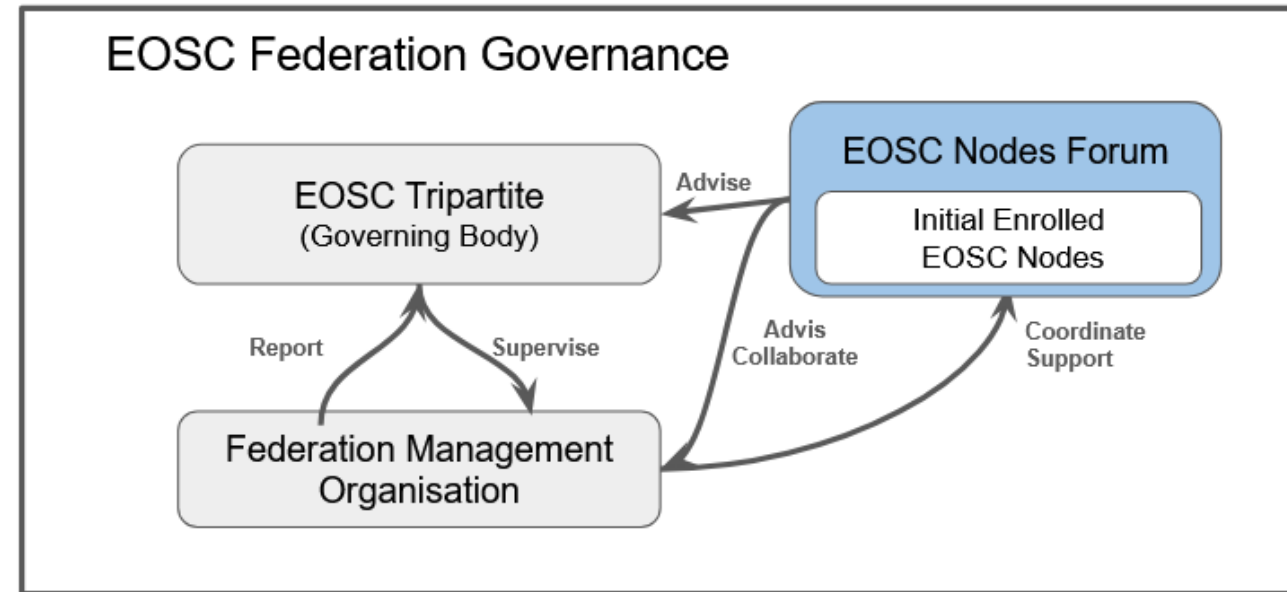
Purpose of 1st version of Handbook



- 1 How to build the EOSC Federation during the period 2025 to 2027
- 2 What will the EOSC Federation enable and provide for researchers
- 3 How will the success of the EOSC Federation be measured

eosc Chapter 2 - Governance

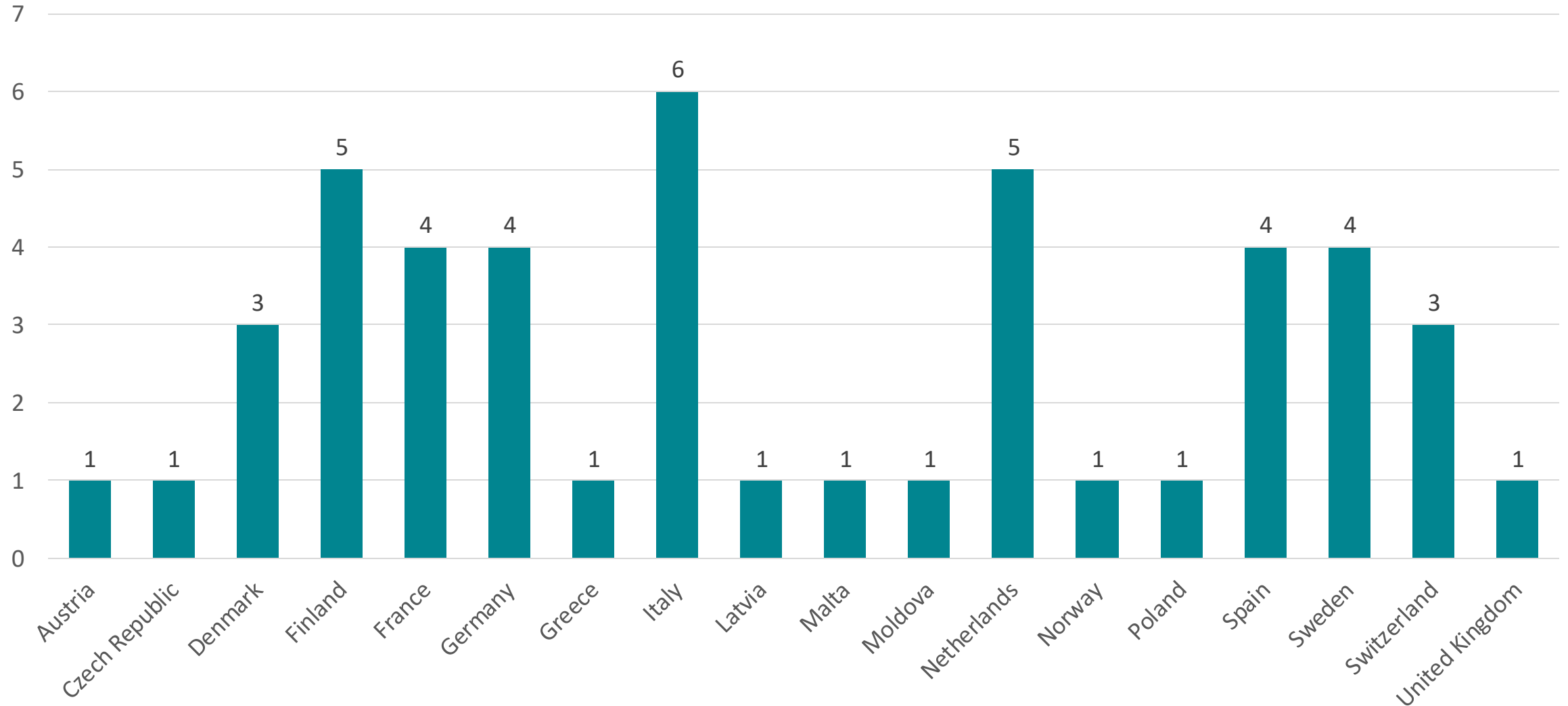
- Governance has been the trickiest chapter to write because:
 - Long-term view depends on newly formed Commission e.g. FP10 or not
 - Additional funding is coming from the European Commission
 - Resources are coming from the Nodes
- Clearly the **Tripartite Governance** is in charge of governance today and determines the roadmap and timeline
- However, the Federation needs a dedicated organisation to operate and manage it on a daily basis – **Federation Management Organisation**





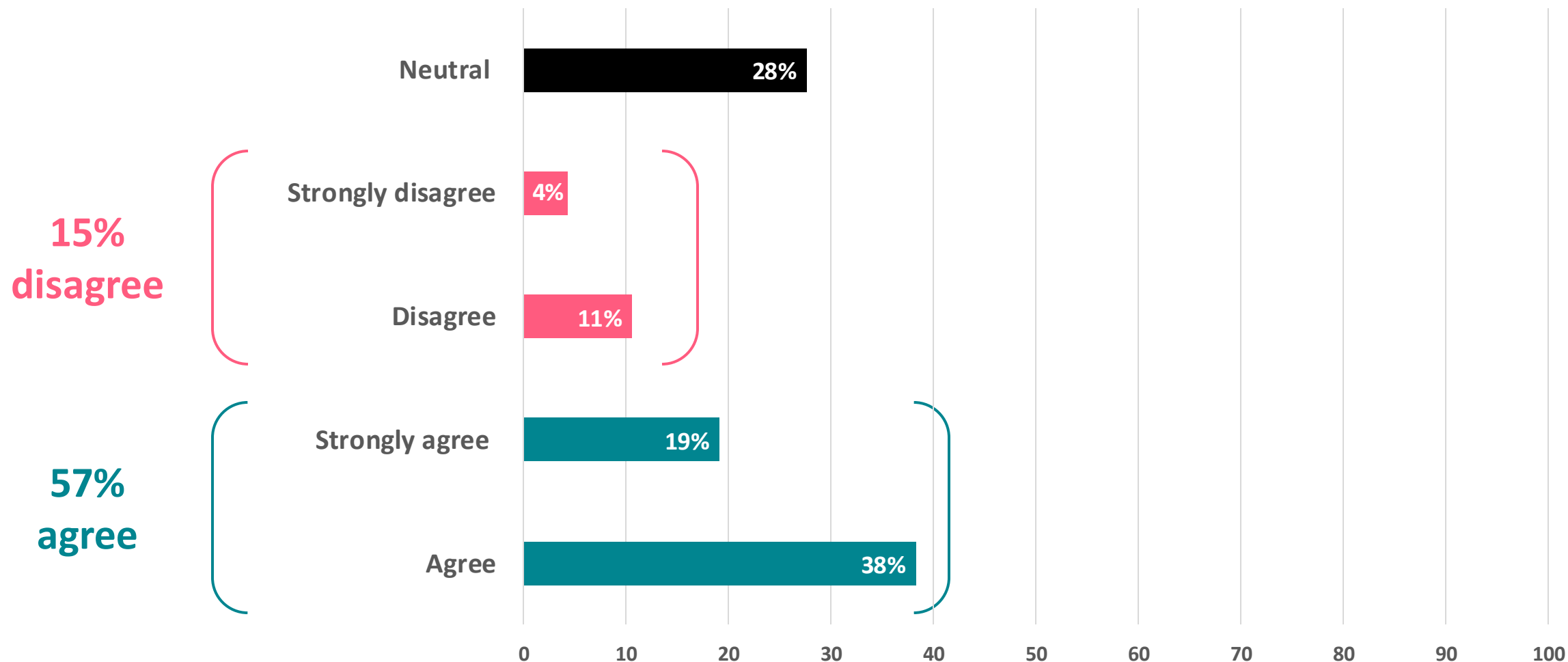
Consultation on the EOSC Federation Handbook: 14 Oct to 17 Nov 2024

47 answers from 18 countries by 17 November 2024, breakdown by country



Will the Handbook enable the EOSC Federation to achieve its objectives?

Based on 47 answers by 17 November 2024





The Handbook is being written by a **group of people (without using AI)** with a wide range of competences and experience in building a federation.



Feedback provided on the first 3 chapters is already **useful and will be integrated**. Chapter 3 needs more clarification especially how to become an EOSC Node.



A majority **agrees** that the Handbook will enable the EOSC Federation to achieve its objectives.



Our goal is to have 6 chapters ready for review by the **end of 2024**.

Acknowledgements

	Name
Owner	EOSC Tripartite Governance
Editors	Andy Götz (EOSC-A), Mark Dietrich (EGI), Miguel Rey Mazón (TU Graz), Karel Luyben (EOSC-A), Bob Jones (EOSC-A)
Writers	Abdulrahman Azab (Sikt/Sigma2), Susanne Blumesberger (Uni Wien), Korbinian Bösl (Uni Bergen), Sally Chambers (DARIAH-EU), Helen Clare (JISC), Oscar Corcho (UPM), Matthew Dovey (JISC), Annika Glauner (ETH Zurich), Petr Holub (BBMRI-ERIC), Emma Lazzeri (CNR), Josefine Nordling (CSC), Jana Pavlic-Zupanc (BBMRI-ERIC), Nanette Rissler-Pipka (MWS), Martino Romaniello (ESO), Davide Salomoni (INFN), Diego Scardaci (EGI), Carlos Oscar Sorzano (Instruct-ERIC), York Sure-Vetter (NFDI), Jonathan Tedds (ELIXIR), Mark van de Sanden (SURF), Kannan Venkatesh (ICHE), Alen Vodopivec (CESSDA).
Reviewers	Victoria Dominguez Del Angel (INRIA), Daniel Garijo (UPM), Natalia Galica (NCN PL), E. Gonzalez (UPM), Paolo Manghi (OpenAire), Peter Maccullum (ELIXIR), Tanja Maier (GÉANT), Jana Pavlic-Zupanc (BBMRI-ERIC), Tommi Suominen (CSC), Eirini Xemantilotou (Instruct-ERIC).

meosc



Q&A

Item 08: Work Plan 2025

Karel Luyben, President, EOSC-A
Ute Gunsenheimer, Secretary General, EOSC-A

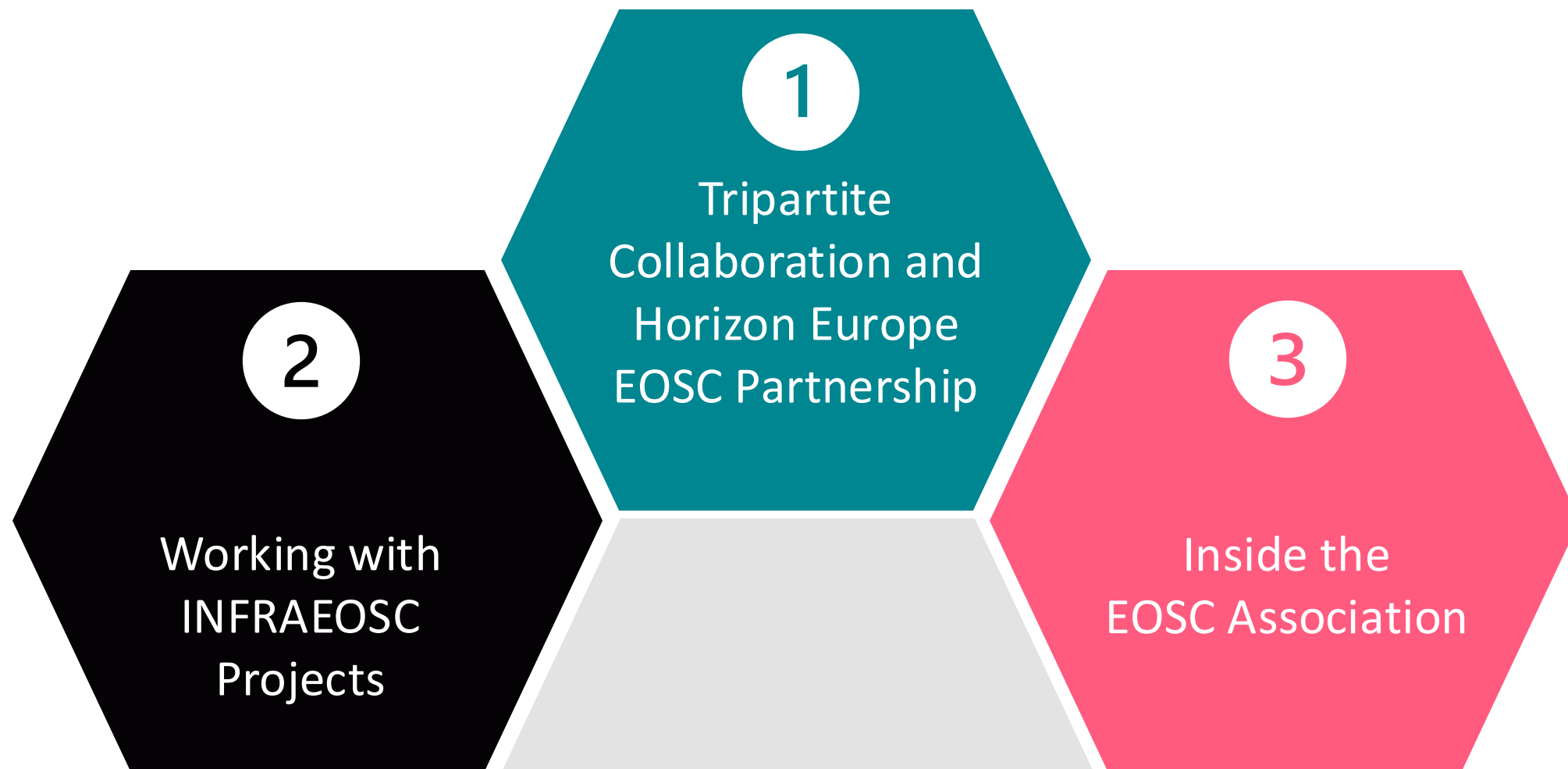


Paper F: Work Plan 2025



Three overarching dimensions of interest

2024 priorities will be continued in 2025

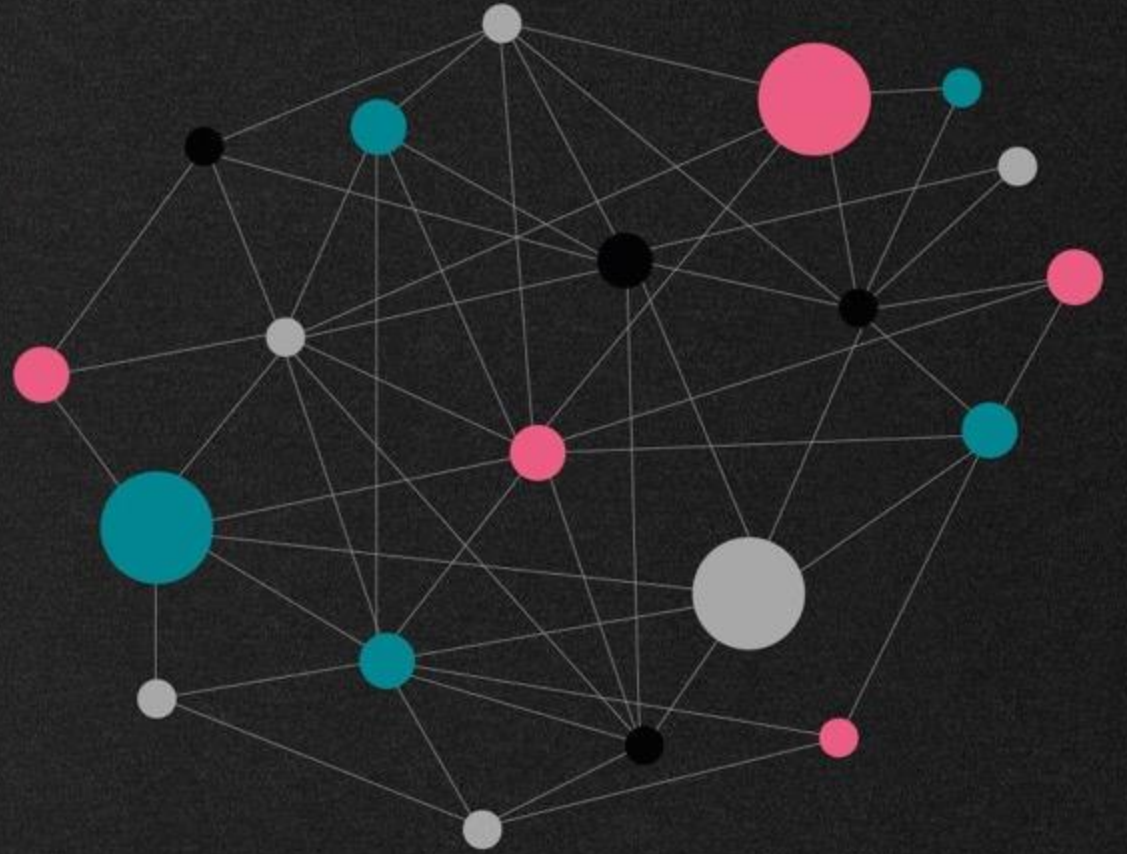


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Tripartite
Collaboration
and Horizon
Europe EO SC
Partnership

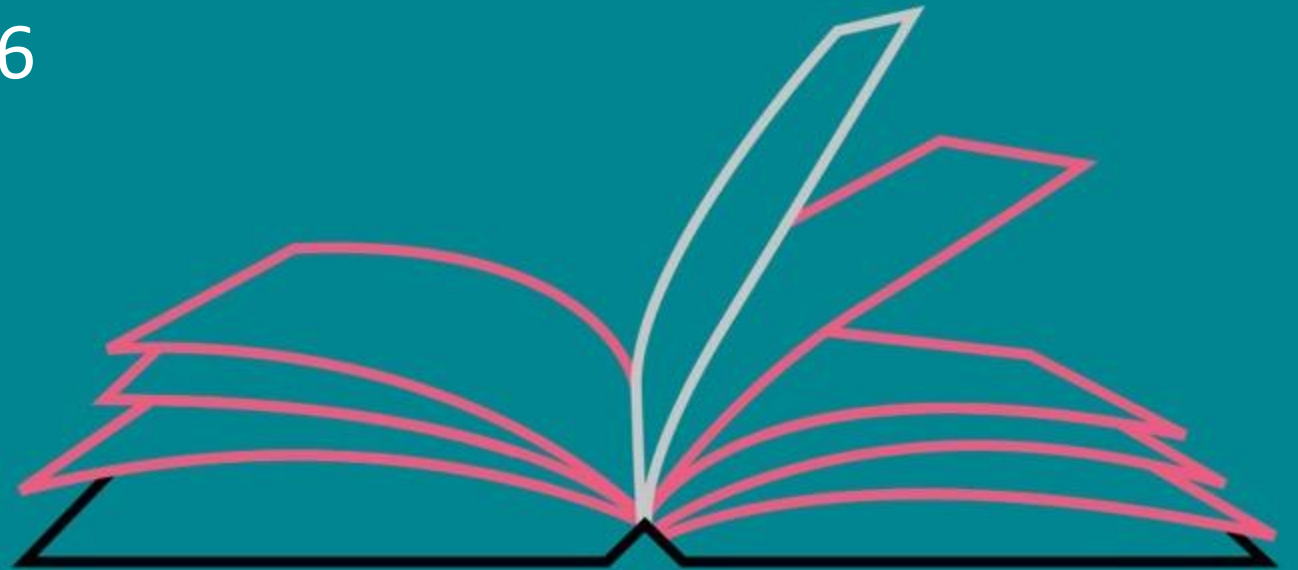
2025

Building the EOOSC Federation

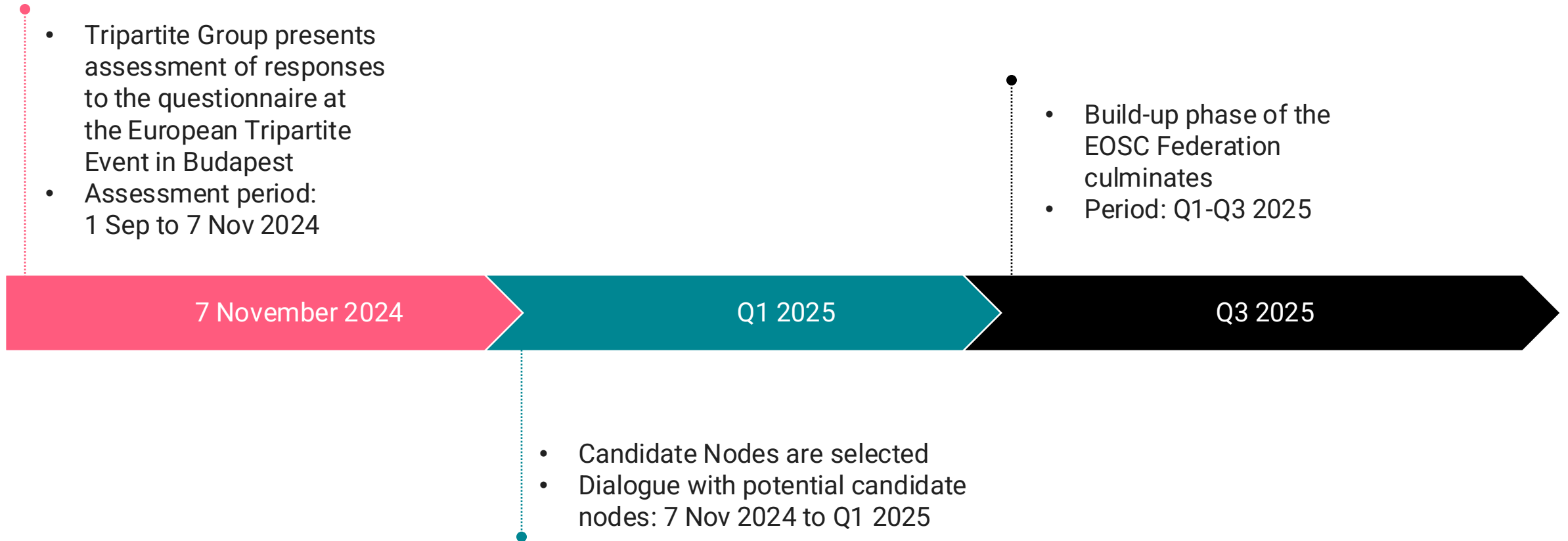


✓ Finalisation of the EOSC
Federation Handbook

✓ New consultation on all 6
chapters of the
Handbook in Q1 2025



Timeline: Towards the EOSC Federation





Implementation

of the Engagement Strategy for the deployment phase
of the EOSC Federation

Nov 2024 – Mar 2025

Ute Gunsenheimer, EOSC Association



1st tier
Respondents

- **121 respondents** to the “Questionnaire for parties interested in the build-up phase of the EOSC Federation”, in particular those indicating interest in becoming EOSC Nodes (52 organisations)

2nd tier
Interested organisations

- **Interested organisations** that did not fill-in the questionnaire
- **EOSC-A membership**, in particular Mandated Organisations

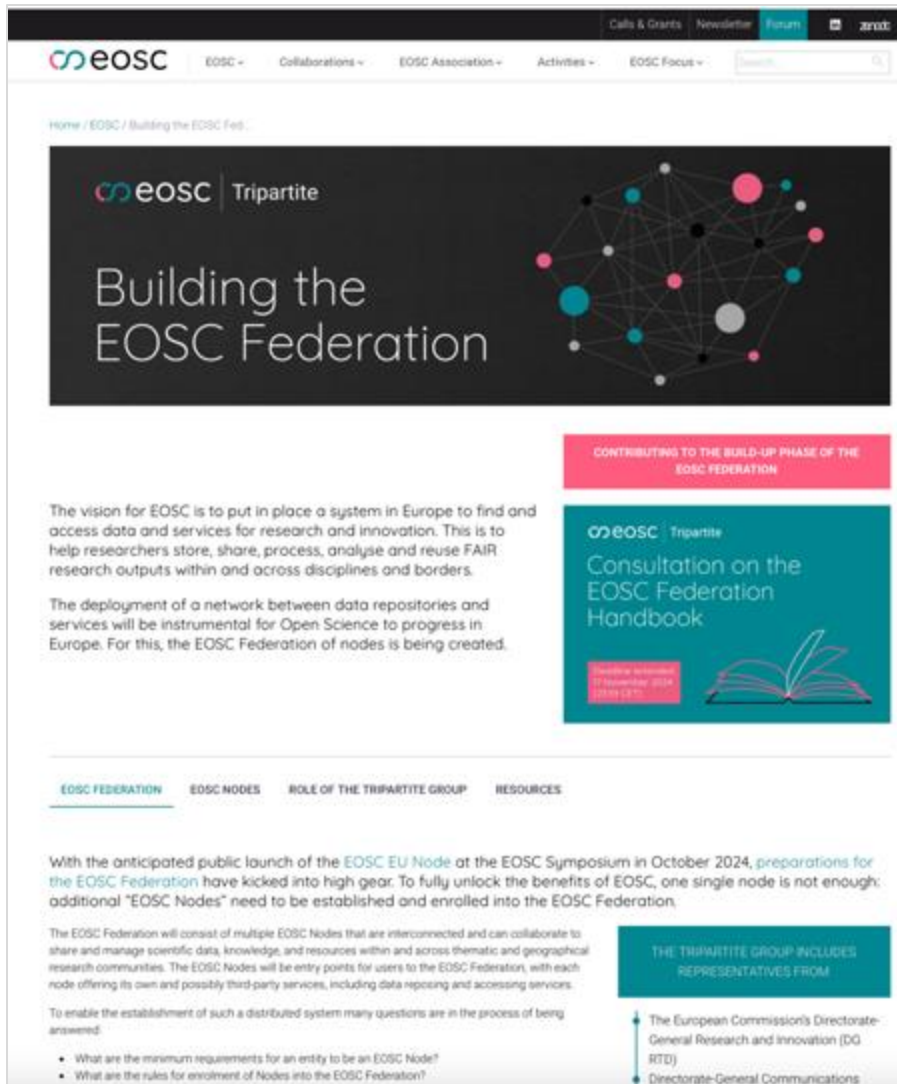
3rd tier
Broader community

The **broader EOSC community** such as:

- EOSC-A Newsletter subscribers
- EOSC-A Task Forces members
- INFRAEOSC project participants



EOSC Federation page on eoscc.eu



The screenshot shows the EOSC Federation page on eoscc.eu. The page features a navigation bar with links to Home, EOSC, Building the EOSC Fed., Call & Grants, Newsletter, Forum, and About. The main content area is titled "Building the EOSC Federation" and includes a section for "Consultation on the EOSC Federation Handbook". The page also mentions the "EOSC EU Node" and the "EOSC Federation of nodes".

Building the EOSC Federation

The vision for EOSC is to put in place a system in Europe to find and access data and services for research and innovation. This is to help researchers store, share, process, analyse and reuse FAIR research outputs within and across disciplines and borders.

The deployment of a network between data repositories and services will be instrumental for Open Science to progress in Europe. For this, the EOSC Federation of nodes is being created.

Consultation on the EOSC Federation Handbook

Deadline extended: 10 November 2024 (18:00 CET)

EOSC FEDERATION | EOSC NODES | ROLE OF THE TRIPARTITE GROUP | RESOURCES

With the anticipated public launch of the [EOSC EU Node](#) at the EOSC Symposium in October 2024, preparations for the [EOSC Federation](#) have kicked into high gear. To fully unlock the benefits of EOSC, one single node is not enough: additional "EOSC Nodes" need to be established and enrolled into the EOSC Federation.

The EOSC Federation will consist of multiple EOSC Nodes that are interconnected and can collaborate to share and manage scientific data, knowledge, and resources within and across thematic and geographical research communities. The EOSC Nodes will be entry points for users to the EOSC Federation, with each node offering its own and possibly third-party services, including data reposing and accessing services.

To enable the establishment of such a distributed system many questions are in the process of being answered:

- What are the minimum requirements for an entity to be an EOSC Node?
- What are the rules for enrolment of Nodes into the EOSC Federation?

THE TRIPARTITE GROUP INCLUDES REPRESENTATIVES FROM

- The European Commission's Directorate-General Research and Innovation (DG RTD)
- Directorate-General Communications

Dedicated section in monthly EOSC-A newsletter



The screenshot shows a dedicated section in the EOSC-A newsletter. The section is titled "Building the EOSC Federation" and features a photo of a booth at the EOSC Symposium in Berlin. The text describes the official launch of the EOSC EU Node and the introduction of its service offerings.

Building the EOSC Federation

Explore services of the EOSC EU Node

On 22 October 2024, participants of the EOSC Symposium in Berlin gathered to celebrate a significant milestone, the official launch of the [EOSC EU Node](#). This moment marked the introduction of the EU Node's service offerings, which became accessible to users that afternoon.

The [robust suite of resources](#) provides researchers with a unified and secure environment to streamline processes that were previously fragmented across various platforms. To explore the newly launched services, please visit the [EOSC EU Node website](#).

Symposium participants also had the opportunity to visit the EOSC EU Node information booth, where they could engage with representatives to explore potential applications. As the first building block in the [EOSC Federation](#), the EOSC EU Node makes a clear contribution to the adoption of Open Science principles across Europe.

[Read more](#)

Also in this section

The EOSCxFDI event, held on 23-24 October 2024 in Berlin, and co-located with the EOSC Symposium 2024, explored how EOSC and NFDI can jointly create added value for international research data management. Check out [this short video](#) summarising participants' impressions from the event.

Annika Glauner in [Mandated Organisations](#)

1 October - 12:31 20 unique views

ooo

(inter)national Node Exchange Group / invitation

Dear all,

Thank you for your interest in a **European national EOSC Node Exchange Group**.

To define a common denominator for such a forum, we propose an **initial 60-minute online meeting on Thursday, 31 October 2024 at noon (12 PM)**.

In advance, we would send a short Survey Monkey to interested parties to clarify which countries, which organisations are already at what stage regarding a national node. Do you think it is important for government agencies to be involved? If so, should they be permanently present in this forum? Etc.

Please let us know who would like to be involved so that we can create...

[Read more](#) ▾





2nd tier
Interested organisations



Next meeting
28 November 2024, 12:00 CET



Presentation by Czech Republic



Voting on favourite topics to address

Collection of topics the group want to focus on for the next 6 months

TOPIC	PRIOR
Financial Sustainability	
(Inter)regional Nodes / cross-border / multi-country nodes	
Tasks and responsibilities of National Nodes	
Role of the mandated organisation in (national) nodes	
Best practice (Sharing of examples)	
ESFRI nodes	
Terms of Reference <i>(for whom?)</i>	
Interoperability of EOSC services and Nodes	
Roles of each stakeholder in a inter/national Node	
National funding of node activities	
How do you see your role as MO? What mandate do you have?	
Common understanding and interaction with the EU node	
Connection to RPOs and Universities	
Share with and update each other about ongoing activities and challenges	
Sharing principles of what has been adopted in each country.	
Communication the added value for the researchers / getting researcher on board	
Interaction between national nodes and MO in the same country	
How to align e-infra's into the discussion of the local node(s)	
Cookbook approach for starting up	
Outreach to the base (researchers, data producers, etc.)	
Interaction between national nodes & research infrastructures in the country; (lessons learned / best practices)	
Rules of Participation nationally versus European	
Governance models and multi-level approaches (regional, national, European...)	
Bringing the national strategy and the EOSC Node/s together	
Communication with the ministry	
The primary and secondary audience of a node	
Key initiatives across the globe	
Role of ESFRI and ERICs	
What happens to a node (data, content, services) when it needs to "close"?	



2nd tier Interested organisations



Jeremy Biship @unsplash.com

Decision on
approach and
timing of
Expression of
Interest
campaign for 2nd
wave urgently to
be taken



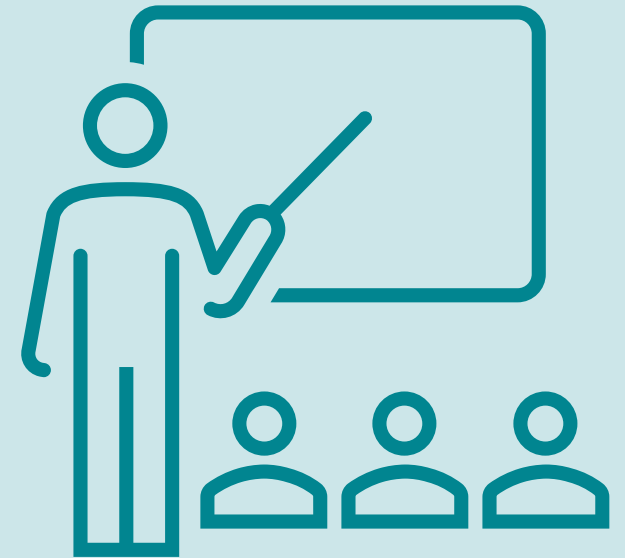
1st tier
Respondents

Webinar on 28 November 2024 at 14:00 CET

- Socialisation of dialogue process with 29 Potential Candidate Nodes
- Presentation of rationale for decision making
- Presentation of briefing material for Dialogue Process
- Q & A

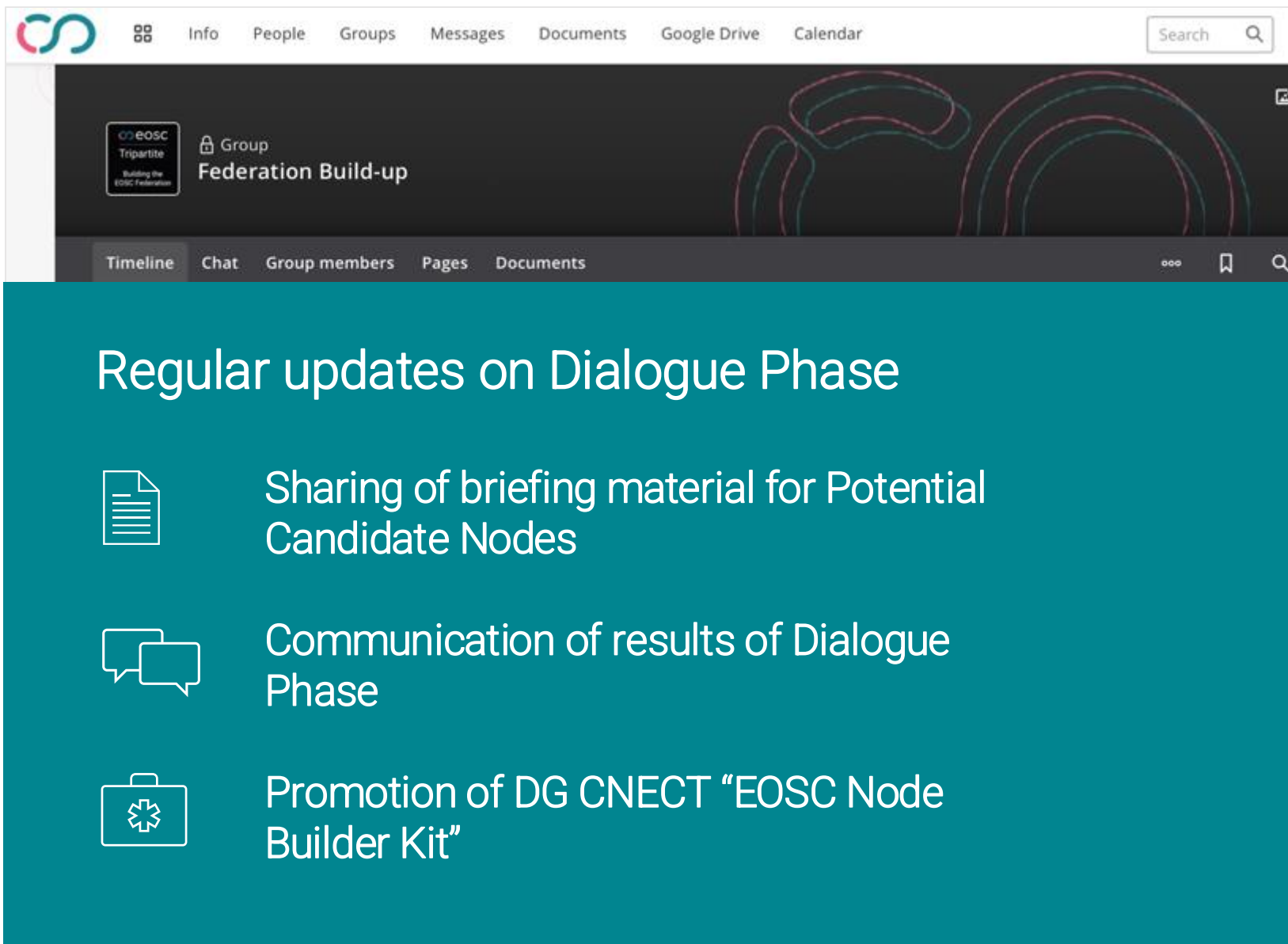
Webinars when further milestones are reached

- Selection of Candidate Nodes
- Dedicated “production” milestones
- Match-making with Candidate Nodes



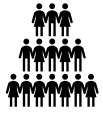


1st tier Respondents



The screenshot shows a web interface for the 'EOSC Federation Build-up' group. The top navigation bar includes links for Info, People, Groups, Messages, Documents, Google Drive, and Calendar, along with a search bar. The main header features the EOSC Tripartite logo and the group name. Below this, a secondary navigation bar lists Timeline, Chat, Group members, Pages, and Documents. The main content area has a teal background with the title 'Regular updates on Dialogue Phase' and three items:

-  Sharing of briefing material for Potential Candidate Nodes
-  Communication of results of Dialogue Phase
-  Promotion of DG CNECT "EOSC Node Builder Kit"



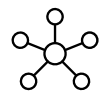
EOSC-A has grown into a **dynamic, well-structured and responsive entity**, representing the full diversity of our community



EOSC-A membership's in-kind contributions (Additional Activities) are a clear testament to our **collective commitment**



We have **in-house technological expertise** to drive digitalisation of research across Europe



Not only have we led the charge in shaping the EOSC Federation, but we have delivered **tangible results that matter**



The success of the EOSC Federation will depend on the **buy-in and uptake of the community**

Who better than EOSC-A to collaboratively lead the EOSC Federation, guided by the trusted oversight of the Tripartite Governance?

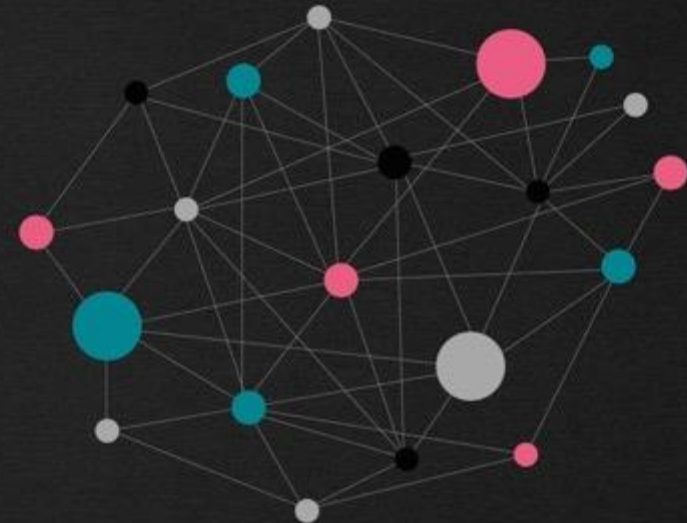
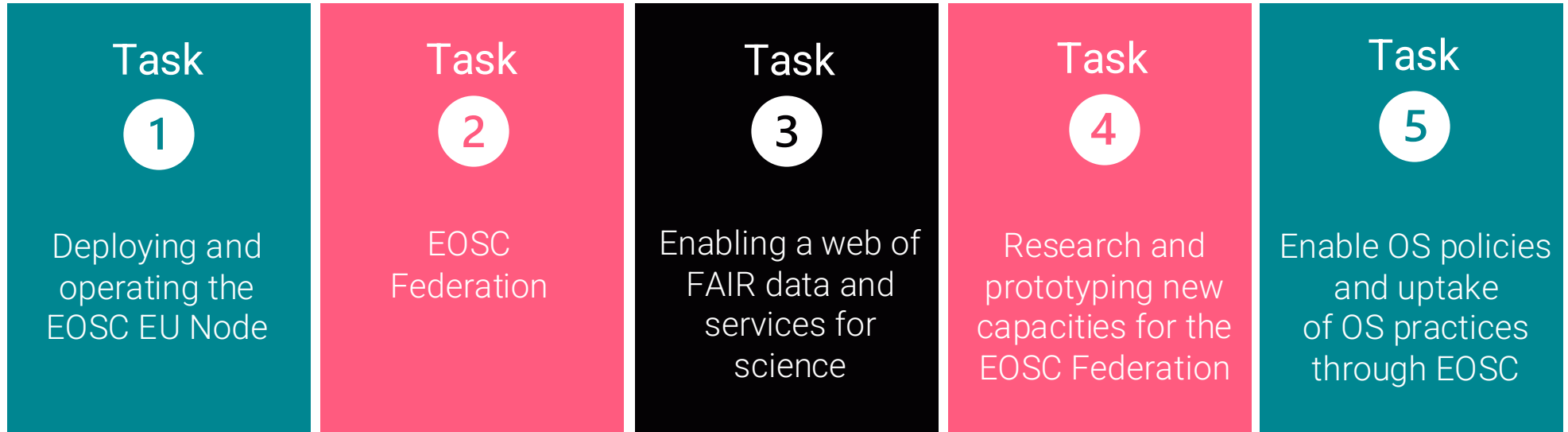
PROPOSAL



EOSC-A be appointed to the role of **federating organisation** for the build-up phase of the EOSC Federation

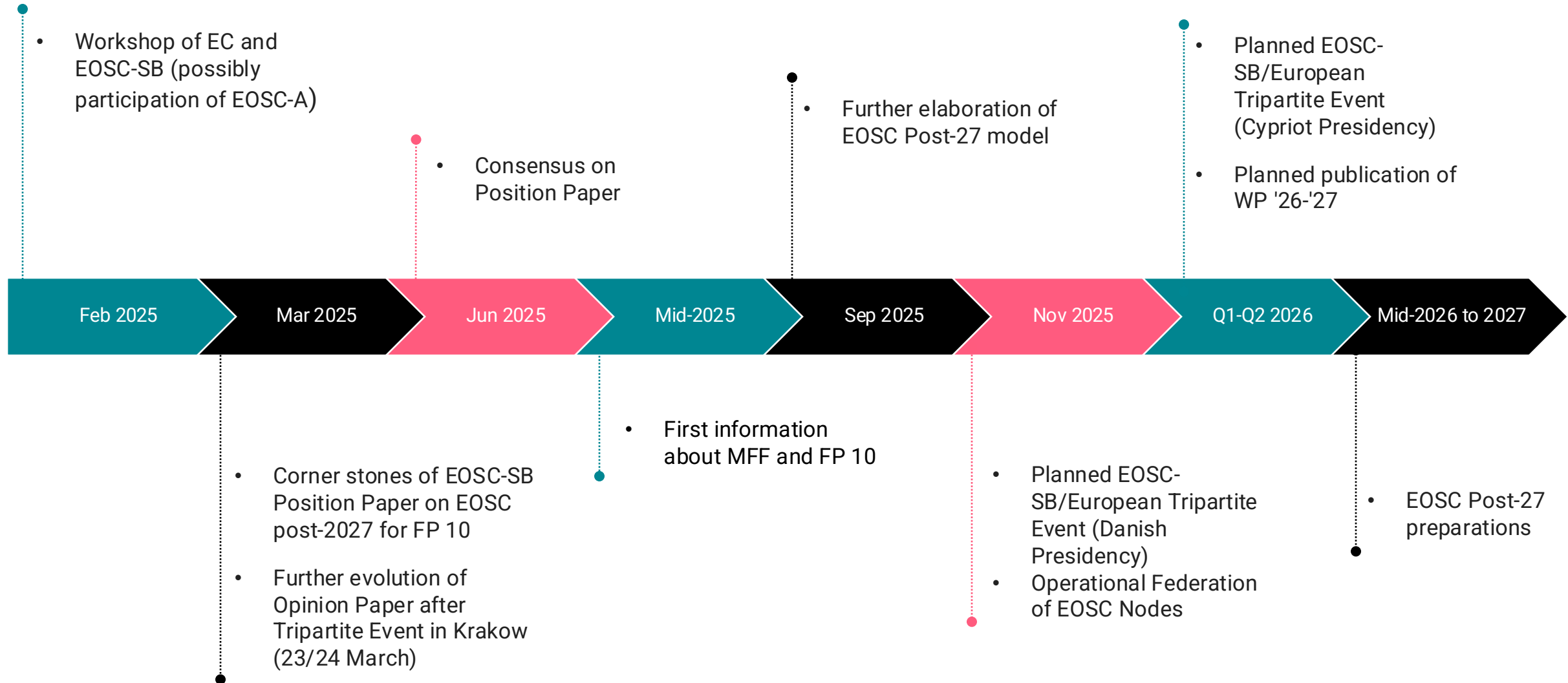
- Nodes sign a **collaboration agreement** with the EOSC-A
- EOSC-A is responsible for creating and animating the **EOSC Node Forum**
- EOSC-A **gathers feedback** from the deployments and **formulates recommendations** for how to further develop the Federation

EOSC post-2027: Resuming the discussions



EOSC post-2027: Resuming the Discussions

Helping the EC and the EOSC-Steering Board to succeed



eosc Draft outline of SRIA 2.0

- 1 Introduction
- 2 EOSC description
- 3 Interoperability
- 4 FAIR data and metadata
- 5 AI for FAIR and FAIR for AI
- 6 Services
- 7 Governance
- 8 Roadmap



SRIA 2.0 – Next steps

- 1) Consensus between EOSC-A and the European Commission
- 2) Targeted consultations on draft texts with relevant groups:
 - EOSC-Steering Board expert group,
 - Research Infrastructures
 - EOSC-A membership
 - Horizon Europe INFRAEOSC projects
 - Others
- 3) Submission for approval to the Partnership Board
- 4) Mature draft delivered by end of 2024



Due to discussions and activities around the formation of the EOSC Federation and the governance of EOSC post-2027, preparation of a mature draft of SRIA 2.0 has been deprioritised for 2024, and will be picked up again in Q1 2025.



New narrative for EOSC:
Why EOSC is pivotal for European Competitiveness

eosc A new policy narrative for EOSC

Why



The European policy landscape is **evolving rapidly** (e.g. E. Letta, M. Draghi, Heitor et al. reports)



Articulating EOSC's role within the broader landscape remains **challenging**



A unified policy narrative, agreed upon by the EOSC Tripartite Governance, could serve to:

- Position EOSC in key areas such as security, AI, and competitiveness;
- Assist country representatives in integrating EOSC into national agendas and making the case within their constituencies;
- Demonstrate to the community the relevance of EOSC within the current political and policy landscape.

Work Plan for 2025



Output: A new policy narrative that contextualizes EOSC within the EU and global policy landscape



Timeline: March 2025 (to support the opinion forming of EOSC-SB)



How: The development of the narrative paper is part of the existing Tripartite Group's activities. To facilitate this, a small working group comprising one or two representatives from each of the three parties (EC, EOSC Steering Board, EOSC Association) is put in place to guide the project.

2

Working with
INFRAEOSC
Projects

2025

2021



**EUROPEAN OPEN
SCIENCE CLOUD**

2023 / 2024

eosc | AqualNFRA
eosc | Blue-Cloud2026
eosc | FAIR-EASE
eosc | EuroScienceGateway
eosc | FAIRCORE4EOSC
eosc | FAIR-IMPACT
eosc | Focus

eosc | ENTRUST
eosc | SIESTA
eosc | TITAN
eosc | OSCARS
AI4 | eosc
eosc | DataGEMS
eosc | FAIR2Adapt

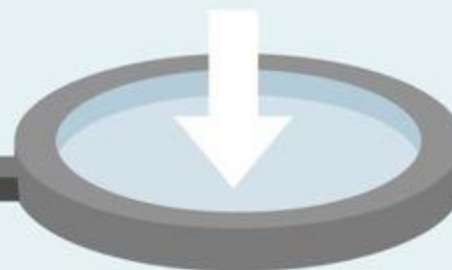
eosc | EVERSE
eosc | cancer
eosc | GRAVITY
eosc | RAISE
eosc | BEYOND
CRAFT-OA | eosc
RDA | TIGER
eosc | eosc

eosc | Partnership

eosc | Tripartite

eosc | Steering Board

eosc | Focus



eosc

EOSC Opportunity Area Expert Groups



The EOSC Opportunity Area (OA) Expert Groups constitute an important mechanism for collaboration on technical and related matters within the [Horizon Europe Co-programmed Partnership for EOSC](#).

They are a product of the voluntary collaboration across [Horizon Europe \(HE\) EOSC-related projects](#), mainly in the domain of the HE Technology Group – one of the three inter-project working groups initiated by the [Vademecum](#) – and serve as the cornerstone of a community of technical experts collaborating to advance the development of EOSC.

[BACKGROUND](#)
[SCOPE & OBJECTIVES](#)
[MEMBERSHIP & ORGANISATION](#)
[EXPRESSION OF INTEREST](#)

The seven EOSC Opportunity Area Expert Groups are designed to maximise the impact of the HE EOSC-related projects through strategic collaboration and co-creation of outputs with experts from the [EOSC-A Task Forces](#).



OA Expert Group:
Persistent Identifiers



OA Expert Group: Metadata,
Ontologies and Interoperability



OA Expert Group:
FAIR Assessment and Alignment



OA Expert Group:
User and Resource Environments



OA Expert Group: Skills, Training,
Rewards, Recognition and Upscaling



OA Expert Group:
Open Scholarly Communication



OA Expert Group:
Research Software



Winter School 2025

20 - 23 January 2024
Seville, Spain



Convergence towards the EOSC Federation

Encouraging collaborative efforts among stakeholders

Monday 20.1.

Reception & Soft Launch

Tuesday 21.1.

Working Day

Wednesday 22.1.

Working Day

Thursday 23.1.

Working Day + Closing

Kick-off (Welcome, Outline, Goals)

Intro: Strategic Pillars (Priority Areas of the EOSC Multi-Annual Roadmap (MAR) 2026–2027)

Updates from EOSC EU Node & EOSC Federation Handbook

SP2: Contributing to the web of FAIR data and the uptake of AI

OA1+TF4

OA2+TF1,3

OA3+TF2,4

OA4+TF1,3

OA5

OA6+TF1,2

SP2: BRs reporting

Reporting SP1-SP4

Key outcomes, communication & sustainability

Closing, reflections & way forward

SP1: Sustaining and enhancing the EOSC Federation

OA1+TF4

OA2+TF1,3

OA3+TF2,4

OA4+TF1,3

OA5

OA6+TF1,2

SP1: breakout sessions (BRs) reporting

Gala dinner / Social event

SP3: Ensuring research security and sovereignty

SP4: Linking with other Common European Data Spaces and beyond

OA1+TF4

OA2+TF1,3

OA3+TF2,4

OA4+TF1,3

OA5

OA6+TF1,2

SP3, SP4: BRs reporting

Outside / individual activities

Welcome and registration
Networking & informal interactions

Informal drink / Welcoming event

Legend

Strategic Pillars (Priority Areas of the the EOSC Multi-Annual Roadmap (MAR) 2026–2027)

SPs

Breakout Sessions

BRs

Opportunity Area Expert Groups
Opportunity Area Expert Group 1-6

OAEGs
OA1-OA6

EOSC-A Task Forces
EOSC-A Task Force 1-4

TFs
TF1-TF4

neosc

Winter School 2025



Registration opens
next week!



eos | Handover on 26 May 2025

 eos | Focus

June 2022 to May 2025

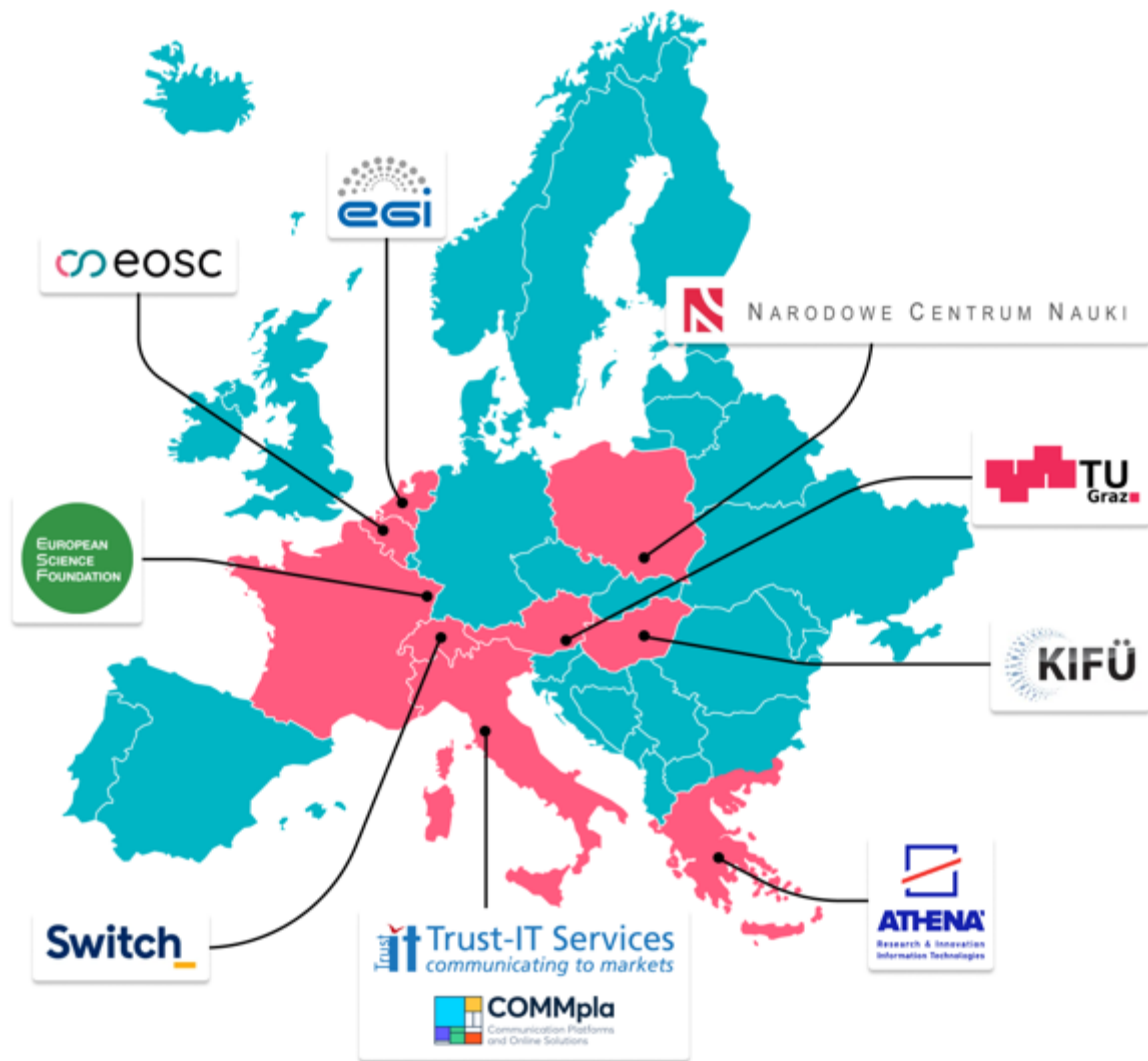
Project to be closed, reported, and audited



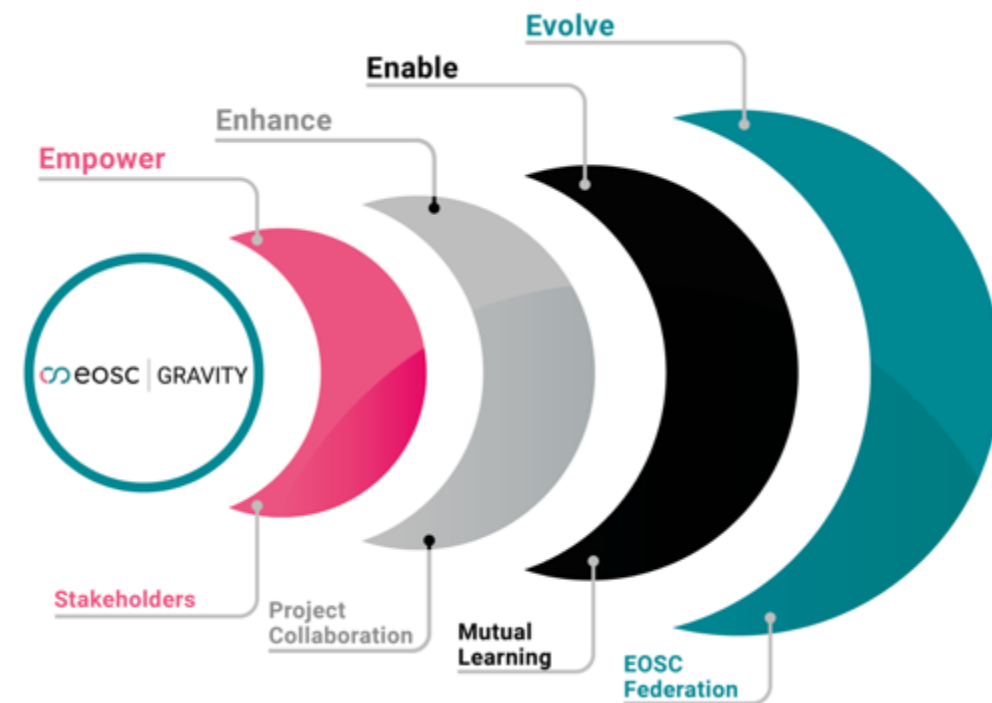
 eos | GRAVITY

June 2025 to December 2027

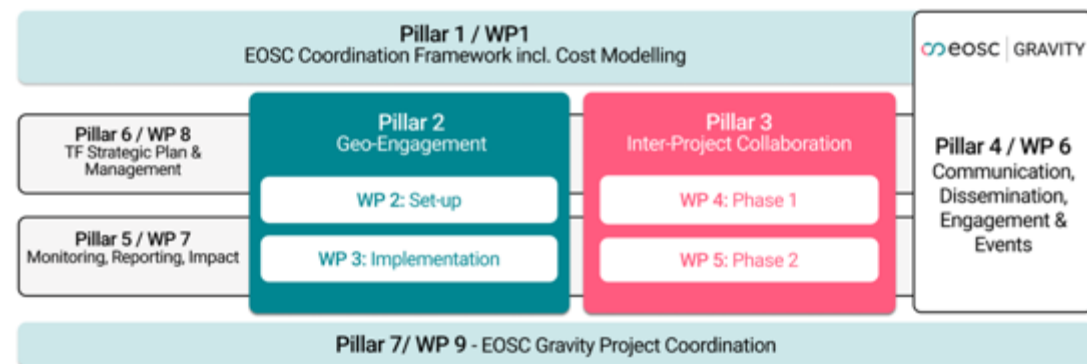




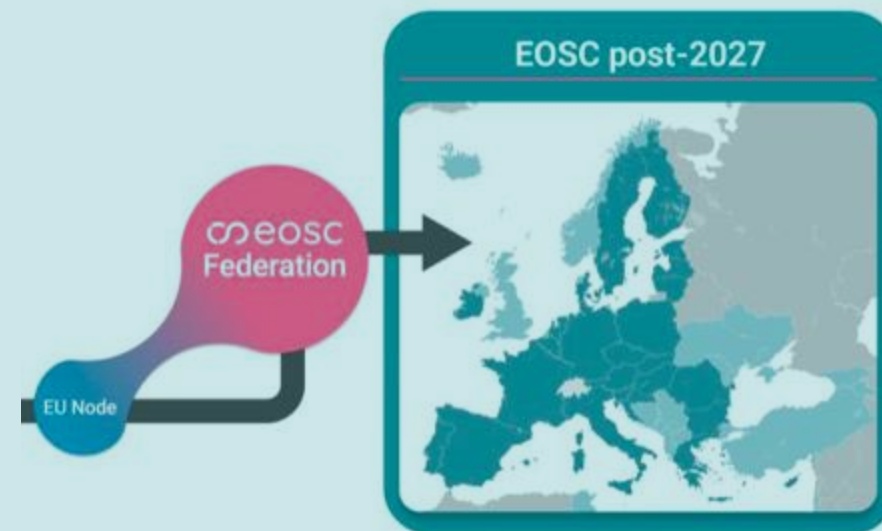
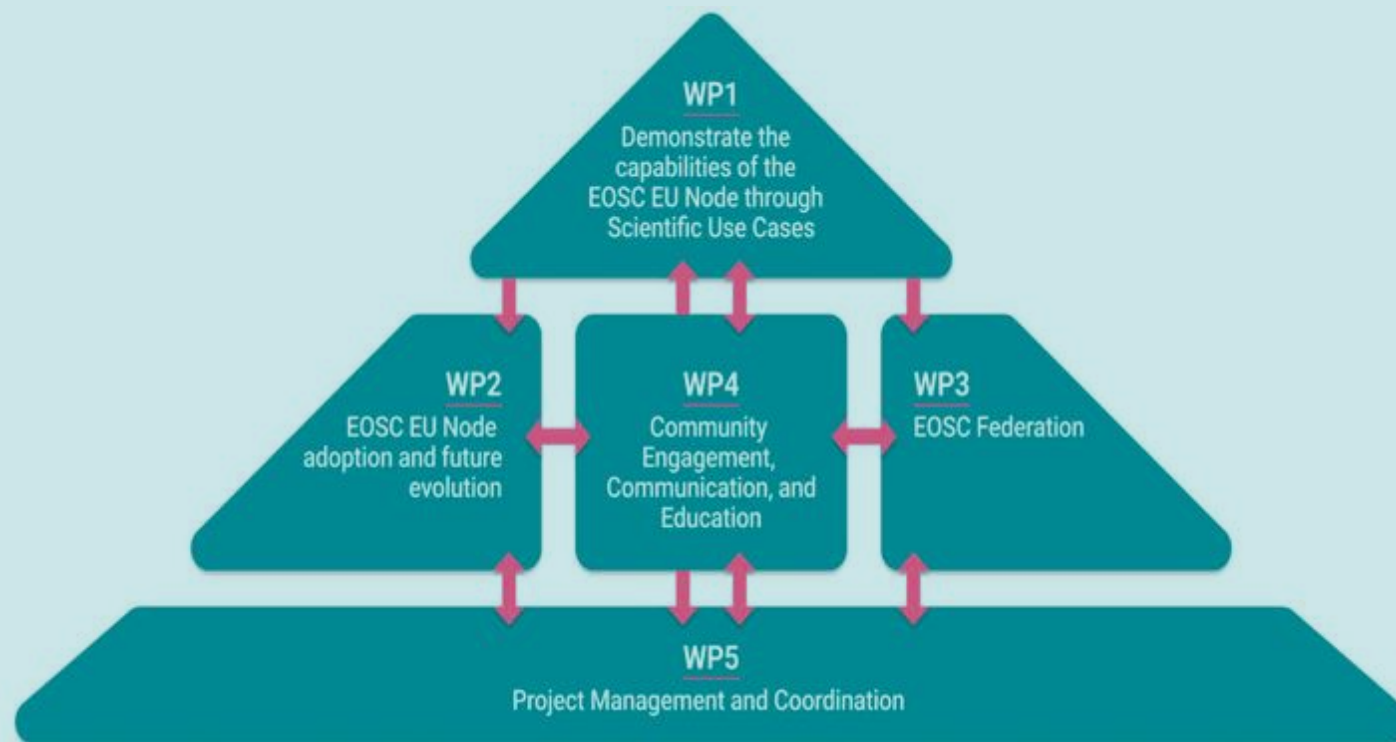
Participants



Approach to EOSC Gravity



PERT chart



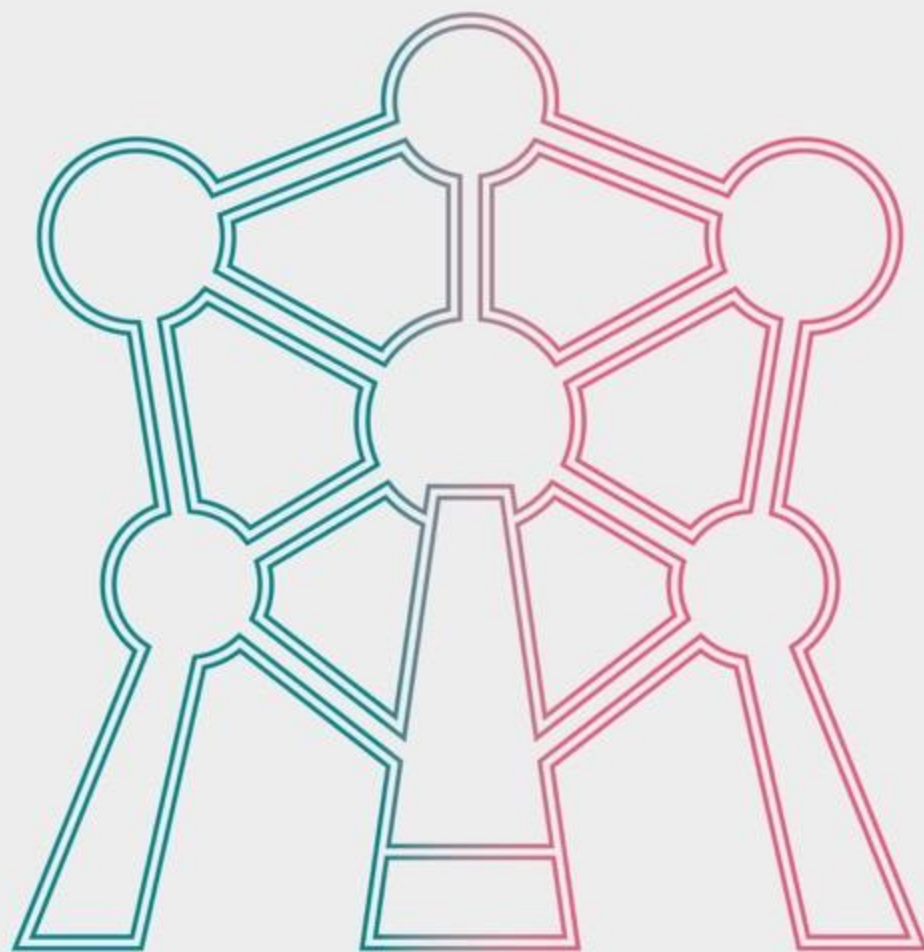
Enabling long-term commitment and engagement



Symposium 2025

Autumn 2025 / Brussels, Belgium

eosc.eu | [#eoscsymposium2025](https://twitter.com/eoscsymposium2025)



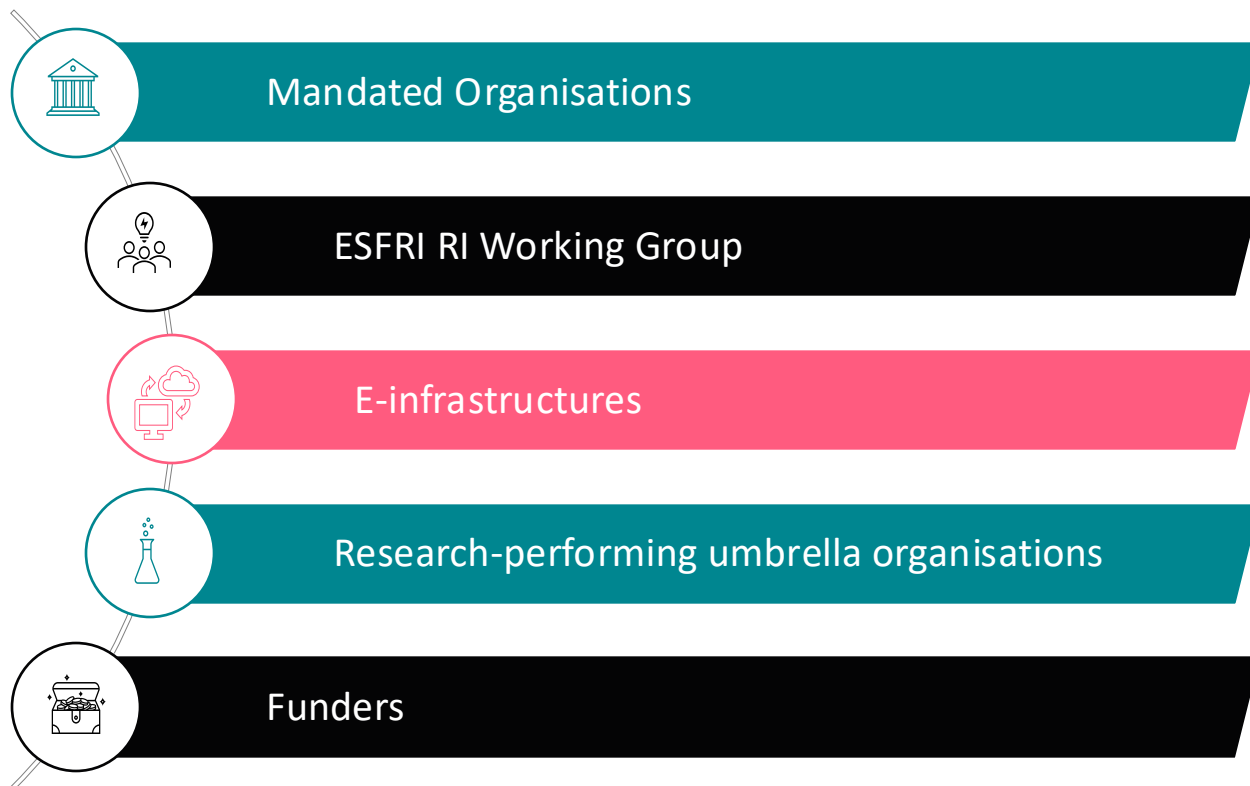
3

Inside the
EOSC Association

2025

EOSC-A Fora

Regular meetings to continue



EOSC Task Forces

Planned deliverables include reports, workshops, conceptual tools, infographics, common standard vocabulary etc.



FAIR Metrics and Digital
Objects Task Force



Health Data
Task Force



Long-Term Data Retention
Task Force



Technical and Semantic
Interoperability Task Force

meosc



Q&A



Item 08: Work Plan 2025

The General Assembly is invited to approve the 2025 Work Plan of the EOSC Association.

Decision/Open voting

Item 09: Forecast 2024/Proposed budget 2025

Klaus Tochtermann, Director, EOSC-A



Paper G: Financial matters



eosc Income projection and forecast 2024

Income projection for 2024

- In 2024, EOSC-A issued invoices for annual subscriptions as early as 15 March 2024.
- As of 29 October 2024, a total of 16 invoices for 2024 membership fees remain unpaid, amounting to 77.500,01 EUR. Additionally, four outstanding invoices from 2023, totalling 40.000 EUR, are still pending.
- EOSC-A is actively pursuing recovery of these fees, with legal assistance where necessary.

Category	No.	Fee in EUR	Amount
Members	163	10.000,00	+1.630.000,00
Observers	87	2.000,00	+174.000,00
EOSC Focus Project Pro-rata budget based on grant agreement			+740.000,00
Registration fees EOSC Symposium	450	350,00	+157.500,00
Total			+2.701.500,00

Forecast 2024

Category	No.	Fee in EUR	Amount in EUR
Members	162	10.000,00	1.620.000,00
Observers	88	2.000,00	176.000,00
Ukrainian members	-1	10.000,00	-10.000,00
2 Observers that will become Members as from GA#8	2	6.666,67	13.333,34
"Provisional" Members since GA#8 (June-Dec 2024)	3	5.833,33	17.499,99
"Provisional" Observers since GA#8 (June-Dec 2024)	5	1.166,66	5.833,30
Total			1.822.666,63

The comparison between the actual forecast for 2024 and the budget for 2024 approved by GA#7

		Forecast 2024	Proposed budget 2024 @GA7
1-Staff Costs		1.689.708,00	1.857.980,98
2 - Office costs		222.757,27	228.934,44
201-Office supplies and other costs		36.562,32	43.500,00
202-IT support + License fees		64.299,16	60.521,29
203-Insurances		4.316,16	2.362,03
204-Office Rent and charges		117.579,63	122.551,12
3 - Financial management		60.532,69	39.450,00
301-Financial management		32.613,93	14.550,00
302-Legal support and consultancy		18.873,99	20.000,00
303-Publication costs		1.743,79	4.100,00
305-Financial costs		7.300,98	800,00
4 - Communication costs		157.272,70	202.344,85
401-Editorial support		-	-
402-Logo competition costs		-	-
403-Website		3.327,50	-
404-Other communication costs		18.845,73	32.019,85
405-EOSC Focus Communication costs & subcontracting		88.444,68	170.325,00
406-EOSC Symposium Communication Costs		46.654,79	
407-EOSC Gravity Communication costs & subcontracting			
5 - Event and Travel costs		404.832,38	484.453,37
501-F2F GA		67.315,93	75.000,00
502-F2F Board meeting		2.260,00	4.000,00
503-EOSC Symposium 2024		235.032,52	237.500,00
504-Representation costs		0,00	0,00
506-Other Travel costs		12.580,50	45.000,00
507-Online GA		10.000,00	10.000,00
508-EOSC Focus event and travel costs		34.372,54	22.750,00
0509-National tripartite events		12.761,50	20.203,37
0510 - TF, OA & Winterschool		30.509,39	70.000,00
0511-EOSC Gravity event and travel costs		0,00	
7 - Income		2.571.502,82	2.701.500,00
7010-Membership fees		1.639.166,65	1.630.000,00
7020-Observer fees		183.500,01	174.000,00
7 - Other income		1.508,41	
7300-Grants		591.697,75	740.000,00
70 - Registration fees EOSC Symposium 2024		155.630,00	157.500,00
Total costs		2.535.103,04	2.813.163,64
Contingency 10% on all cost categories to cover inflation and other crisis related costs		-	
Total income		2.571.502,82	2.701.500,00
		-	-
Result		36.399,78	- 111.663,64
Fund for social liabilities (50% of yearly payroll costs)		-	-
Fund for future risks and investments		-	-
Result to carry over		-	-
Compensated by the carry over from the previous year(s)		-	- 111.663,64
Budget balance		0,00	0,00

Budget proposal 2025

Assumptions

- The fees for Members and Observers stay the same in 2024, and no fees will remain outstanding. Only once it becomes certain that we will not recover them will they be discounted from income.
- The work that EOSC-A is doing in the framework of the co-programmed European Partnership for EOSC will be supported by the Horizon Europe grants EOSC Focus (ending May 2025) and EOSC Gravity (starting June 2025).
- Based on the retrospective financial evaluation of the EOSC Symposium 2024, EOSC-A will carefully assess the requirements for the coming year's event. For now, the EOSC Symposium 2025 has been provisioned with a higher participation fee.

Income projection for 2025

Category	No.	Fee in EUR	Amount
Members	154	10.000,00	+1.540.000,00
Ukrainian members	-1	10.000,00	-10.000,00
Observers	96	2.000,00	+192.000,00
Grants			+730.513,24
EOSC Focus			384.956,79
EOSC Gravity			255.556,45
EOSC Gravity for the EOSC Symposium			90.000,00
Registration fees EOSC Symposium			+350.000,00
		Total	+2.802.513,24

Expected costs for 2025

The budget is based on the best possible estimates for 2025, incorporating both real figures and provisions to account for expected and unforeseen risks.

- As per Belgian law, salaries are indexed automatically, regardless of the organization's size, nature, or sector. Personnel costs go beyond basic payroll costs and include various staff categories.
- Cost projections: The budget reflects the best estimates based on the experiences of the previous years.

	Proposed budget 2025
1 – Staff costs	1.804.011,80
2 – Office-related costs	225.412,12
Office supplies and other costs	39.250,00
IT support + license fees	61.246,00
Office rent and insurances	120.116,12
3 - Financial management	51.770,00
Financial and legal advice	49.670,00
Publication	2.100,00
4 - Communication costs & Subcontracting	170.619,32
Website	3.500,00
Communications	18.734,45
EOSC Focus communication activities	133.634,87
EOSC Gravity communication activities	14.750,00
5 - Event and travel costs	550.700,00
General Assembly	75.000,00
F2F Board meetings	2.000,00
EOSC Symposium 2025	362.500,00
Travel and representation	16.500,00
Online GA	10.000,00
EOSC Focus event and travel	15.000,00
National Tripartite Events	7.200,00
Task Forces activities	55.000,00
EOSC Gravity event and travel costs	7.500,00
7 - Income	+2.802.513,24
Membership fees	+1.530.000,00
Observer fees	+192.000,00
EU Grants	+730.513,24
Registration fees EOSC Symposium 2025	+350.000,00
Total Costs	2.802.513,24
Total income	+2.802.513,24
Result	0,00

meosc



Q&A



Item 09: Budget 2025

The GA is invited to take note of the balance forecast for 2024 and adopt the budget proposal of EOOSC-A for 2025.

Decision/open voting



Save the date

General Assembly #10



27-28 May 2025

In-person



Item 10: Discussion/AOB





Item 11: Closing

